

From the mountains to the sea

WOLLONGONG CITY COUNCIL

WOLLONGONG 2022

# QUARTERLY REVIEW STATEMENT

March 2016

Adopted 30 May 2016



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# MESSAGE FROM THE GENERAL MANAGER

WOLLONGONG CITY COUNCIL

This draft Quarterly Review Statement reports the period from January – March 2016 and reports on progress towards achieving the five Councillor Strategic Programs from the Delivery Program 2012-17 and the Annual Deliverables from the Annual Plan 2015-16. Highlights and significant progress with key projects from the Annual Plan 2015-2016 are reported by the six Community Goals from the Wollongong 2022 Community Strategic Plan.

Highlights from this quarter include:

- 1 Official reopening of the newly refurbished Berkeley Community Centre.
- 2 Successful Australia Day Event with over 35,000 attendees.
- 3 Clean up Australia Day activities were held across the Local Government Area.
- 4 Wollongong Sculpture in the Garden exhibition and Design Award were launched.

The organisational performance is also reported by the inclusion of the performance indicators which monitor the status and progress of our Council programs, activities, projects, finances, people and processes.

This report also includes an overview of how Council is tracking against its budgets and expenditure. It is a concise visual summary of Council's financial situation for the quarter including budget, capital budget and expenditure. The Budget Review Statement is also included in this report.

I would like to thank all staff and the community for their contributions to the achievements identified in this draft Quarterly Review and Budget Review Statement. This review will inform the Annual Report due in November 2016.

David Farmer  
General Manager

# STRATEGIC PROGRAMS PROGRESS REPORT

WOLLONGONG CITY COUNCIL

Our Councillors have made a commitment to support our organisation and the community in making Wollongong a better place to live, work, visit and play. To focus Council's attention to achieve this, Councillors have agreed to five Strategic Programs, outlined in the Delivery Program 2012-17. Progress made in the March 2016 quarter is outlined below:

## 1 Financial Sustainability

**Our Council is committed to improving the standards of community assets over the five-year Council term. This will be achieved by directing 85% of all capital investment into asset renewal, and a strong emphasis of cost effectiveness in service provision.**

**Project Sponsor:** General Manager

**Project Manager:** Executive Strategy Manager

## Strategic Program Progress

- ✓ On Track
- ✗ Moderate risk in achieving the Strategic Program and/or impact on delivery timeframe
- ✗ Significant risk in achieving the Strategic Program

## Program Achievements

Council at its meeting 23 June 2014 adopted a revised budget and annual plan that included a special rate variation, efficiency target, minor service adjustments and planned increases in fees and charges. This three year strategy commenced in July and increased income is reflected in the expansion of the capital works program to address asset renewal across the city.

Annual efficiency targets were built into the budget and across Council's service portfolio with the intent that specific improvement opportunities and initiatives would be identified through the year. Specific programs to achieve these savings were confirmed through the September, December, March Quarters with \$1.2M being achieved leaving a remaining target of \$149K for 2015-2016.

## Program Risks

With the approval of a special rate variation by the Independent Pricing and Regulatory Tribunal (IPART) in June 2014, and the adoption of a multi-faceted strategy, the risk rating for the Financial Sustainability Program has decreased. The focus is now to ensure ongoing business improvements resulting in efficiencies and the delivery of a significant capital works program focusing on renewal.

## 2 West Dapto Urban Release

**Council will work in collaboration with key agencies to provide the infrastructure needed to support growth within the West Dapto Urban Release Area. This will include improving access, infrastructure and local services which are needed to support the additional 17,000 future housing lots within the release area**

**Project Sponsor:** Director Planning + Environment | *Future City and Neighbourhoods*

**Project Manager:** Manager Project Delivery

### Strategic Program Progress

- ✓ On Track
- ✗ Moderate risk in achieving the Strategic Program and/or impact on delivery timeframe
- ✗ Significant risk in achieving the Strategic Program

### Program Achievements

Fowlers Road to Fairwater Drive - Council acquired the last parcel of privately owned land fronting Marshall Street and Council has continued to undertake investigations into the preferred concept design.

Wongawilli Road / West Dapto Road - The design of road upgrade works along Wongawilli Road and part of West Dapto Road has been continuing. The design of Stage 1 works between Smiths Lane and Shone Avenue intersection has progressed to detailed design and negotiations are also continuing with affected property owners where property acquisitions are required.

Overall Access Strategy - Council has commenced investigations into the next stages of the overall access strategy with planning commencing on the future road network along West Dapto Road, Darkes Road and Sheaffes Road.

### Program Risks

Both access projects (Fowlers to Fairwater and Wongawilli Roads/West Dapto Road) have risk registers which identify a number of significant risks. Reviews of the project risk assessments are being undertaken at regular milestones to manage these risks.

## 3 Waste Management

**During Council's term we will work to reduce the environmental impact of waste by improving waste management across the city. We will finalise and deploy Council's Waste Strategy, assess the impacts of the carbon tax, and work toward the development of a new landfill cell at Whyte's Gully to increase landfill capacity for the region.**

**Project Sponsor:** Director Infrastructure + Works | *Connectivity Assets + Liveable City*

**Project Manager:** Manager City Works and Services

### Strategic Program Progress

- ✓ On Track
- ✗ Moderate risk in achieving the Strategic Program and/or impact on delivery timeframe
- ✗ Significant risk in achieving the Strategic Program

### Program Achievements

The following progress has been made in key waste management strategic programs:

#### Helensburgh Waste Landfill Rehabilitation Project

- Detailed design has been completed.
- Finalising contract details in preparation of tender.
- Development modification to incorporate a landfill gas flaring unit has been approved.
- Tender documentation is currently being finalised.
- Approved exemption to work with contractor in regards to providing capping material.

#### Whytes Gully New Landfill Cell

- Stage 1A waste filling continues.
- Stage 1B is in place and ready to receive waste.
- Landfill gas infrastructure is in place and is currently investigating the quality and quantity of landfill gas presenting at Whytes Gully.
- Haul road 80% detailed design completed.

#### Community Recycling Centre

- Site identification and conceptual design completed.
- EPA approval of concept design achieved.
- Detailed design of Small Vehicle Transfer Station (SVTS) is about to start.

## Program Risks

There are a number of risks associated with Helensburgh Waste Landfill Rehabilitation Project and the Whytes Gully New Landfill Cell. The major risks are:

- New landfill cell does not function as designed.
- Excessive delay to obtain operational approval from EPA for Whytes Gully new landfill cells, thereby impacting on Council's continued ability to landfill Wollongong's waste materials.
- Future landfill cells not being constructed in time for Council to continue with the uninterrupted disposal of Wollongong's waste materials at Whytes Gully.
- The landfill liner at Whytes Gully installed incorrectly.
- Capital cost of either or both projects exceeding initial expectations.
- The supply of fill material required for the Helensburgh Rehabilitation project is relatively large, with the potential to cause delays and disruption to the local community if not managed correctly.

The Helensburgh site has been non-operational for an extended period of time. Returning to the site for rehabilitation construction may adversely affect the local residents relative to the quiet conditions that they have been experiencing since the site's closure as a landfill.

## 4 City Centre Revitalisation

**Council's fourth aspiration in the Delivery Program, is to improve the attractiveness of the Wollongong City Centre to work and visit, reinforcing its role as the region's major hub for investment and jobs growth.**

**Project Sponsor:** Director Corporate + Community Services | *Creative, Engaged and Innovative City*  
**Project Manager:** Manager Project Delivery

### Strategic Program Progress

- ✓ On Track
- x Moderate risk in achieving the Strategic Program and/or impact on delivery timeframe
- x Significant risk in achieving the Strategic Program

### Program Achievements

During this quarter the draft Mall Activity Policy was finalised. The draft Policy is designed to welcome and encourage activity in the Mall to create a vibrant and revitalised public domain and a strong sense of place for the community and other stakeholders. The draft Policy was endorsed by Council on 4 April 2016 for public exhibition.

A number of key events were delivered during this quarter including Easter on Crown, Honk OZ Activations and Festival, and the pop-Up Botanic garden extending into January 2016. Planning for a variety of 'Quick Win' activations within the Mall progressed. One of these is the Tree Guard artwork by Kane Horsewell in the lower half of the Mall opposite the Wesley Church. Other 'Quick Win' activations will continue to roll out over the next quarter. The Friday Markets and Thursday night Eat Street Market continued to contribute to the City Centre Evening Economy. Nocturnal Arts provided the backdrop to an innovative after hours arts program within the Mall, Arts Precinct, and Globe Lane between 17 February and 5 March. As part of Nocturnal Arts local digital designers, street theatre artists, dancers and musicians took over the City Centre for a series of pop-up performances. Destination Wollongong continued to deliver on the marketing and promotion of the Crown Street Mall with a strong focus on Easter celebrations.

Improvements to the amenity of western Crown Street commenced. The works which will improve footpaths, replace service pit lids and provide kerb and gutter replacements along western Crown Street from the western corner of Atchison and Crown Streets on the southern side through to the Jubilee Bridge at the train station has commenced.

Feedback on 'A City for People' received during the public exhibition period has been reviewed. This will inform the final strategy for the revitalisation of the City Centre.

### Program Risks

Management of utilities and service pits, and of wet weather during construction, will continue to be a risk potentially impacting on the delivery program.



## 5 Connectivity / Walkability

**Council's fifth aspiration is to improve the connectivity of the Local Government Area (LGA) through the upgrade of our network of footpaths and cycleways. This focus on our path and cycle network will ensure that necessary works are carried out to achieve an accessible and connected city.**

**Project Sponsor:** Director Infrastructure + Works | *Connectivity Assets + Liveable City*

**Project Manager:** Manager Infrastructure Strategy and Planning

### Strategic Program Progress

- ✓ On Track
- ✗ Moderate risk in achieving the Strategic Program and/or impact on delivery timeframe
- ✗ Significant risk in achieving the Strategic Program

### Program Achievements

The Wollongong Bike Plan was adopted in May 2014. Actions identified within the bike plan will and are being incorporated into the capital works and operational programs for progressive implementation. The Wollongong Pedestrian Plan has commenced and is being scoped and is expected to be completed in 2016.

The RMS is currently changing the configuration of the Windang Bridge and will be widening the existing footpaths to make provision for cyclists in a shared path arrangement.

Scoping, traffic modelling and design work including the on-road bicycle lane and Smith Street railway shared path underpass are continuing on the Smith and Kembla Street on road cycleway which will provide access for cyclists into the city centre.

The following designs have commenced:

- Chellow Dene Avenue; new footpath Sheridan Crescent to end, Stanwell Park
- Mulda Street; shared path Byamee Street and Barellan Avenue, Dapto
- Maidstone Street; new footpath The Ridge to The Crescent, Helensburgh
- Flagstaff Road; new footpath Lake Avenue to pedestrian signals (north side), Lake Heights
- Heinger Street; new footpath existing to Fowlers Road west side, Dapto
- School Childrens's Crossing; Pram ramps – Park Road, Bulli; Kendall Street, Tarrawanna; Vickery Street, Gwynneville
- Mowbray Lane; kerb blisters and raised threshold (IFC Drawings), Warrawong
- Northcliffe Drive; Wilkinson to George Streets, Berkeley
- Foothills Road and Dumfries Road; pedestrian refuge, pram ramps and footpath, Mt. Ousley
- Florence Street; new footpath Princes Highway to end, Towradgi
- Brompton Road; new footpath between Rothery Road and Bellambi Lane, Bellambi
- Caldwell Avenue; new footpath from just east of Meadow to Charles Streets, Tarrawanna
- Chennalls Street, new footpath Stanhope to Gray Streets, Woonona.
- Foothills Road; new footpath Farrell Road to Johns Street (west side), Balgownie
- Gallipoli Street; new footpath Quarry Street, Suvla Street, Anzac Way ( Stage 1 from the Port Kembla School to Suvla street), Port Kembla.

The following designs have been completed:

- Northcliffe Drive Shared Path - King to Parkes Streets, Warrawong
- Farmborough Road shops footpath, Unanderra
- Grey Street footpath - Memorial Drive to Liddle Street, Woonona
- Illawarra Street footpath - #126 to #128, Port Kembla
- Railway Street footpath - #1 to #5, Corrimal
- Smith Street footpath - from Corrimal to Church Streets, Wollongong
- Market; Corrimal to Queens Streets, Wollongong
- Foothills and Dumfries Roads; pedestrian refuge, pram ramps and footpath, Mt. Ousley
- Maidstone Street; new footpath The Ridge to The Crescent, Helensburgh

The following construction projects have commenced:

- Galvin Park; new footpath, North Wollongong
- John Street, Murphys Avenue to Gipps Road, Gwynneville
- Byamee Street footpath (north side) - from Wallabah Way to Bangaroo Avenue, Dapto
- Leeder Park footpath to rock pool, Coalcliff
- Slade Park Slope Stability, Austinmer
- Crown Street West – Stage 1, Wollongong

The following construction projects have been completed:

- Grey Street; new footpath Rose Street to Gipps Road, Gwynneville
- Edward Street; new footpath – no.15 to no.19, Wollongong
- George Street; new footpath school crossing to pre-school (west side), Berkeley
- Raymond Road; new footpath Station Street to existing, Thirroul
- Lilyvale Street; new footpath Stuart to Walker Streets, Helensburgh
- Jerematta Street; new footpath Mulda Street to #17, Dapto
- Monie Street; new footpath John to Chenhalls Streets, Woonona
- Rowland Avenue; new footpath corner of Gladstone Avenue, Wollongong
- Roxburgh Road; new footpath nth side; No. 3 to Phillip Street, Thirroul
- Berkeley East footpath renewal program, Berkeley
- Church Street footpath - from Smith to Market Streets, Wollongong
- Smith Street footpath - from Harbour to Corrimal Streets, Wollongong
- Oakland Avenue, - School Crossing Upgrade, Windang
- Northcliffe Drive - School Crossing Upgrade, Lake Heights
- Nolan & Gallop Streets - Pedestrian refuge, Kerb Blisters Line & Pavement Markings, Berkeley

### Program Risks

There are a number of sites on the network expansion program with significant geographical, technical, agency approval and community concerns that may impact on the design phase and hence construction time frames. To minimise the impact from this risk, designs for projects further down the delivery program are also being progressed such that construction programs can be re-phased to ensure continued delivery of the improvement program.

# ANNUAL PLAN 2015-16

## PROGRESS SUMMARY

### WOLLONGONG CITY COUNCIL

The following section provides an overview of Council's progress with delivering Wollongong 2022. It provides a summary of progress for 2015-16 annual deliverables [Council's programs, projects and activities] and highlights significant progress with annual projects as outlined in the Wollongong 2022 community goals. This exception based reporting provides an overview of achievements for the March 2016 quarter. The organisations performance is also reported by the key performance indicators, budget summary information and Budget Review Statement.

The Annual Plan 2015-16 contains 311 annual deliverables across the 6 community goals. Table 1 below outlines how Council is tracking in the March quarter to achieve the annual deliverables for each community goal.

**Table 1: Annual Deliverable Progress by Community Goal**

Goal	On track (Projects / Ongoing)	Not Scheduled to Commence	Delayed	Deferred	Complete (Projects Only)
1 We value and protect our natural environment	92.31%	0%	6.15%	1.54%	0%
2 We have an innovative and sustainable economy	94%	0%	2%	0%	4%
3 Wollongong is a creative, vibrant city	93.1%	0%	0%	0%	6.9%
4 We are a connected and engaged community	89.39%	0%	3.03%	1.52%	6.06%
5 We are a healthy community in a liveable city	95%	0%	3.75%	1.25%	0%
6 We have sustainable, affordable and accessible transport	85.71%	0%	9.52%	0%	4.76%
<b>Total Annual Deliverable Progress</b>	92.28%	0.00%	3.86%	0.96%	2.89%

\*Note: Each Goal does not have equal number of Annual Deliverables; therefore the Annual Deliverable progress totals do not necessarily add together.

# ANNUAL PLAN 2015-16 PROGRESS SUMMARY

Overall 3.86% of annual deliverables were reported to be delayed, while 0.96% were deferred. Table 2 below outlines all annual deliverables that were reported as delayed or deferred at the end of March 2016.

Community Goal	Annual Deliverable	Delayed	Deferred	Comment
1 We value and protect our natural environment	Continue to pursue biodiversity certification of the West Dapto Urban Release Area including offsetting provisions.	Y		A letter has been sent to NSW Planning and Environment seeking their support for the proposed levy to provide the additional funding that will be required for the Biocertification process to proceed. A response is yet to be received.
	Investigate and respond to complaints relating to existing development.	Y		The Environment & Development Compliance Section continued to undertake a risk based approach to the allocation of resources. High risk and complex development compliance matters were given investigative priority.
	Investigate and implement flaring, energy generation and other options.		Y	<p>Following continuous gas quality and quantity assessment, a market appraisal was completed to ascertain the options available to Council to beneficially treat landfill gas presenting at Whytes Gully.</p> <p>The market appraisal compared the following gas infrastructure procurement options:</p> <ul style="list-style-type: none"> <li>- Council own and operate</li> <li>- Council own and contractor operate</li> <li>- Contractor build, own and operate (royalty arrangement) and transfer selected infrastructure</li> <li>- Joint venture</li> </ul> <p>Investigation into the benefit and risk of each option to Council and the community has resulted in recommending a contractor build, own, operate and transfer business model.</p> <p>However, in the instance of a new merged Council the landfill gas system at Whytes Gully would be optimally considered in conjunction with the landfill gas system at Dunmore (Shellharbour City Council's waste disposal facility). Therefore the project is placed on hold whilst data gathering continues.</p>

# ANNUAL PLAN 2015-16 PROGRESS SUMMARY

Community Goal	Annual Deliverable	Delayed	Deferred	Comment
	Deliver Urban Greening strategy	Y		Work continued on the development of an Urban Greening Strategy. A third workshop was held with 17 staff from across several divisions to work through draft visions, objectives and actions for the Strategy and discuss the approach for community engagement. A workshop was also held for the Environment and Sustainability Reference Group, their invited guests and other key stakeholders. This workshop had 30 participants and focused on: outlining council's work to date including project scope, timeline, data, barriers; identifying the participant's top priorities; and identifying actions under four focus areas for the strategy. The on-line tool, i-Tree Canopy was used to calculate percentage land cover (tree, shrub, hard surface or bare ground/grass) for Wollongong's urban suburbs. A consultant was engaged to prepare a tree canopy spatial layer of the Wollongong LGA using LiDAR and aerial photography. This will allow quantification of tree cover across different land categories and will help inform actions and priorities. Work is continuing on preparation of the Strategy, which may need to be updated depending on the outcome of the Merger Proposal currently under consideration by the NSW Government.
2 We have an innovative and sustainable economy	Resolve options for key services including power and water supply to the Mt Keira summit	Y		Resolving outstanding issues with National Parks & Wildlife (NPWS) has been taking considerable time. A final submission has been made to NPWS and Council is awaiting approval. Endeavour Energy is satisfied with Council's efforts to date and will review and re certify plans once NPWS approvals have been obtained.

## ANNUAL PLAN 2015-16 PROGRESS SUMMARY

Community Goal	Annual Deliverable	Delayed	Deferred	Comment
Continue the "Council Connect" project to enhance Councils on-line services and increase opportunities to conduct business with Council online		Y	Council continues to deploy the new customer service system which will consolidate Customer Interactions into one system. This will enable accurate case management and effective reporting. The project has made considerable progress with the release of new channels of contact.	
	Facilitate an integrated business improvement approach to work practices and spread of hours	Y		Progress in this area has been delayed due to the demands of other projects.
	Continue review of subsidy levels on fees and charges (excluding community services)	Y		A review of Regulatory Control is currently under way. Finalisation of this review has been delayed but results are expected to be presented to Executive in the next quarter.

# ANNUAL PLAN 2015-16 PROGRESS SUMMARY

Community Goal	Annual Deliverable	Delayed	Deferred	Comment
3 We are a healthy community in a liveable city	Manage the west Dapto Home Deposit Assistance Program	Y		<p>Since the launch on 24 October 2014, there have been eleven applications under the Program with ten of these approved. The first property purchase has been completed which is pleasing. While many people are interested in the program, there is currently a mismatch between income limits, purchase limits and the entry level of new housing stock in the area.</p> <p>The Department of Social Services has been updated regularly on issues relating to the implementation of the Program. A letter written to the Department emphasised Council's view that the success of the Program had been adversely impacted by a particularly strong property market which has created such a strong demand in the area that there was no need for developers to tailor the product to meet niche demand such as smaller dwellings for lower income earners. The letter to the Department of Social Services served as an opportunity to outline some options to be considered as interim measures that may provide some success in the short term. These were rejected by the Department.</p> <p>The Department is reviewing the future application of these funds, the outcome of which Council is uncertain. It is expected that a formal advice for the finalisation of the Program and/or future operating requirements will be issued to participating councils in the near future. A more definitive action will be required to respond to that formal advice when it is received.</p>
	Finalise the Housing Study Review and commence implementation		Y	The Housing Study project has been put on hold due to the merger proposal.
	Develop Wollongong City Libraries Supporting Document: 2015-2020	Y		The draft Wollongong City Libraries Strategy 2016 - 2022 is on hold as a result of possible merger with Shellharbour City Council.
	Reinstate Waterfall (Garrawarra) Cemetery	Y		Council is continuing to work with Crown Lands to gain access to the site whilst at the same time progressing the approvals process so work may commence as soon as access rights are provided.

## ANNUAL PLAN 2015-16 PROGRESS SUMMARY

Community Goal	Annual Deliverable	Delayed	Deferred	Comment
4 We have sustainable, affordable and accessible transport	Continue construction of the Cordeaux Road Shareway	Y		The final segment of the Cordeaux Rd shared way works between Boorea Blvd and William James Dr has been progressing. These works have included the construction of retaining walls, shareways, service reconfigurations and road resurfacing.
	Continue to construct Stage 1 of the Grand Pacific Walk	Y		A number of factors have affected the completion of the detailed design documentation for Stage 1 Section 2 of the proposed works, however, the documentation is now being finalised. The remaining sections, Section 3 and 4 are also proceeding in the design process. Prior to completing the tender documentation advice will be required from the Roads and Maritime Services on the timing and conditions of a Road Occupancy Licence.
5 We have sustainable, affordable and accessible transport	<b>NO DELAYED OR DEFERRED ITEMS</b>			
6 We have sustainable, affordable and accessible transport	Use funds obtained from Restart NSW Illawarra to design and construct the Grand Pacific Walk – Stage One	Y		A number of factors have affected the completion of the detailed design documentation for Stage 1 Section 2 of the proposed works, however, the documentation is now being finalised. The remaining sections, Section 3 and 4 are also proceeding in the design process. Prior to completing the tender documentation advice will be required from the Roads and Maritime Services on the timing and conditions of a Road Occupancy Licence.



# GOAL 1: WE VALUE AND PROTECT OUR NATURAL ENVIRONMENT

WOLLONGONG CITY COUNCIL

## Continue implementation of priority actions from the Dune Management Strategy

Work has progressed on the implementation of the Dune Management Strategy as follows:

- Bush restoration contractors continued to work in the dune areas at Bulli, Woonona, Bellambi, Corrimal, Towradgi, Fairy Meadow and Wollongong City beaches. On ground work has included weed control and installation of appropriate plants.
- A consultant prepared preliminary options reports, coastal hazard assessment and draft designs to reshape areas of dunes at Corrimal and Fairy Meadow beaches in front of the Surf Life Saving Clubs (SLSCs). Consultation was undertaken with Council's Estuary and Coastal Zone Management Committee and the SLSCs on proposed options. Work commenced on the draft Review of Environmental Factors for the projects.
- Following the public exhibition of the draft Whartons Creek (Bulli Beach) entrance management study and plan, Submissions in Reply Report and amendments to the draft plan were prepared.
- The Beach and Dune monitoring program continued, with monthly transects surveyed and photo monitoring conducted.

## Develop and deliver diverse local studies projects that contribute to the preservation and continued relevance of local history and community stories

Wollongong City Libraries' Local Studies team contributed to the planning and display of Local Studies materials as part of the Spirit of ANZAC Centenary Experience, which opened at University of Wollongong in January 2016. The team is making good progress cataloguing the Illawarra Mercury Photographic Collection, and continues to work on a number of projects that contribute to the preservation and continued relevance of local history, the collection and community stories - for example - Illawarra Remembers, local identity oral history recordings and transcripts from Austinmer and Dapto, and digitisation of historic maps.

## GOAL 1: WE VALUE AND PROTECT OUR NATURAL ENVIRONMENT

Coordinate community environmental programs, including Rise and Shine program, Clean Up, Australia Day, World Environment Day, National Recycling Week, International Composting Week and other waste education activities.

The Ban the Bag promotion at a local shopping centre observed 1,010 shoppers over three days using an estimated 8,700 single use plastic bags representing 91% of bags used. An engagement and education activity was then conducted with a total of 584 shoppers who received a supply of Onja produce bags, 5 large reusable cloth bags as well as committing to a pledge to stop using plastic bags when shopping.

Clean Up Australia Day was held on Sunday 6 March across the Local Government Area involving 44 groups, 6 businesses, 43 schools at 39 sites. A total of 10,750 school students and 780 volunteers collected 5.66 tonnes of litter and rubbish from parks, beaches, streets and natural areas.



***IMAGE: Kirsten Hort from the Australia Seabird Rescue organisation joins with Wollongong City Council Lord Mayor Cr Gordon Bradbery OAM with members of the rescue association at Berkeley Boat Harbour.***

In partnership with the Regional Illegal Dumping (RID) Squad Program develop and implement an illegal dumping regulatory and educational program

During this period Council's RID Ranger continued to pursue illegal dumping complaints and patrol hotspot areas. This quarter 249 action requests were investigated. A joint interagency enforcement weekend was held on 5 and 6 March 2016 with 53 dump sites identified with approximately 100 cubic metres of waste.

## GOAL 1: WE VALUE AND PROTECT OUR NATURAL ENVIRONMENT

### Deliver new carbon abatement projects funded as a result of the carbon tax repeal

To comply with the provisions of the previous Clean Energy Act, Council, as the owner of a significantly large landfill site at Whytes Gully, was obliged to charge customers for future greenhouse gas emission liabilities as waste was received. These liabilities were then removed when the “carbon tax” repeal legislation was implemented in July 2014, leaving Council holding funds without any mechanism to refund supply chain customers.

In the first quarter of 2015-16, the Federal Government released the voluntary Waste Industry Protocol. The Waste Industry Protocol offers a mechanism for Council to return “carbon tax” for consumer benefit. At its meeting of 09 November 2015, Wollongong City Council resolved to participate in the voluntary Waste Industry Protocol. By agreeing to join the Protocol, Council is officially able to invest early collected carbon tax revenue into complying carbon abatement projects. An independent audit of the money collected indicated that approximately \$1.8M was available for investment.

Various projects have now been scoped to utilise this funding and reduce greenhouse gas emissions. The projects currently considered for implementation include solar power installations, increased efficiency lighting and heating projects.

### PERFORMANCE MEASURES

- Participation rate in environmental programs | 3,935 (Q2=7,286)
- Number of volunteers for Environmental Programs - Greenhouse Park | 76 (Q2=95)
- Plants propagated | 9,715 (Q2=10,000)
- Plants distributed | 9,527 (Q2=18,247)
- Tonnes of rubbish collected from clean-up activities | 12 (Q2=14)
- Number of volunteers worked at Bushcare and FIReady sites | 259 (Q2=235)

# GOAL 2: WE HAVE AN INNOVATIVE AND SUSTAINABLE ECONOMY

## WOLLONGONG CITY COUNCIL

### Deliver the Economic Development Strategy

In collaboration with the Economic Development Advisory Board, the following key activities from the Economic Development Strategy were implemented during the quarter:

- The Economic Development Team assisted 100 businesses/investors in Wollongong, ranging from support for small businesses to a number of large scale enquiries.
- The 2016 Economic Gardening Program commenced in March 2016, with 23 businesses participating in the program.
- Council lodged submissions to the Federal Government on the proposed Western Sydney Airport and the Inquiry into the future of Australia's steel industry.
- Council lobbied the NSW Government to choose Stadler Australia Pty Ltd as the preferred tenderer for the \$2.8B Intercity Fleet Program. At its peak, Stadler will employ around 600 people.
- Royal Caribbean announced at least two more cruise ships will dock in the Illawarra, including Radiance of the Seas on 29 January 2018 and the larger Explorer of the Seas on 13 March 2018.
- The SES announced they have signed a 25 year lease to retain their headquarters in the Wollongong CBD (at the old ATO building).
- Council continued to lobby both the Federal and NSW Governments in regards to infrastructure spend, location of government jobs and other tourism related activities.
- Council appeared before the Senate Economics References Committee "The Future of Australia's Steel Industry".
- The Economic Development Manager made a presentation to the GPT Fund Board as part of future deliberations for investment in the Wollongong City Centre.

### Work with local high schools, TAFE and the University of Wollongong to promote Council 's Youth Development Program and attract students into the program

Council finalised its 2015-16 Cadet, Apprentice & Trainee and School Based Trainees recruitment during December 2015 and January 2016 with 15 Cadets, Apprentices and Trainees commencing on 2 February 2016. Six School-based trainees commenced in December 2015, with one trainee being from an Indigenous background and employed under the Elisa Dixon Program.

### Promote Wollongong City Council as an employer of choice for women in Local Government

During the third quarter Council received acknowledgement that it had been successful with its application for Silver Accreditation with the Australian Local Government Women's Association towards 50:50 Gender Equity Award. Council is still awaiting the formal recognition of this Award.

The My Mentor Program, for female staff only, is scheduled to be launched in May 2016 with nine participants registered.

### Deliver City Centre Evening Economy Strategy

During this quarter the focus continued on building an activated evening economy in our City Centre. A key event was Nocturnal Nights held in the Crown Street Mall, Globe Lane and Arts Precinct between 17 February and 5 March. Local digital designers, street theatre artists, dancers and musicians performed a series of pop-up performances. One of the groups involved in Nocturnal Arts was Static of the Radio Theatre. The troupe of untrained dancers busted their moves to a playlist the audience could change. Other artists involved include digital designers Zender Bender, Four4 and Rise and Shine, and Laughter House Productions and The Seagull street theatre.



*IMAGE: Nocturnal Arts evening program held in City Centre.*

### Seek funding for key iconic tourism infrastructure

Council was recently advised that it was successful with a funding application of \$900,000 for reconstruction of "The Tramway" Sea wall and shared path under the second round of the Federal Government's National Stronger Regions Fund (NSRF).

This is in addition to the soon-to-be-completed Cordeaux Road shared path, Grand Pacific Walk and Bald Hill Reserve upgrade, all of which have been partly funded from the NSW State Government and others.

### Implement the Bald Hill Masterplan

Construction works are progressing well to achieve the Masterplan. Council has recently completed the roundabout and road shoulder reconstruction and is currently undertaking site landscaping works. The amenity building has been designed and construction commenced.



*IMAGE: Works progress at Bald Hill Stanwell Park.*

## GOAL 2: WE HAVE AN INNOVATIVE AND SUSTAINABLE ECONOMY

### Provide database sessions to Year 11 & 12 students, and information sessions for customers, across a range of Library sites

Wollongong City Libraries continue to provide database training sessions for senior high school students to assist in developing research skills to support preparation for HSC, and special sessions for HSC students, including guest speakers on particular areas of curriculum, and HSC lock-in workshops.

The demand for more "Tech Savvy" training sessions for customers lacking the skills to use PCs, tablets, smart phones, and social media platforms continues to grow. Recently, sessions have been provided in Italian to meet the needs of our Italian community.

### PERFORMANCE MEASURES

- Number of visitations to the tourism information centres | 22,327 (Q2=16,020)
- Tourist Park occupancy rate of cabins | 61 % (Q2=55%)
- Occupancy rates of paid on street parking | 71 % (Q2=60%)
- Tourist parks occupancy rate of unpowered sites | 47 % (Q2=25% )
- Tourist parks occupancy rate of powered sites | 65 % (Q2=51%)

# GOAL 3: WOLLONGONG IS A CREATIVE, VIBRANT CITY

## WOLLONGONG CITY COUNCIL

### Deliver the key recommendations from the Cultural Plan and Live Music Task Force Action Plans

Lunch in the Precinct program commenced on 2 March and will continue until 25 May. This program provides employment opportunities for local performers and emerging musicians. To date approximately 64 performers have showcased their skills including 3 different performances from students at Smiths Hill. Audience number for this quarter is estimated at 1,425.

The cultural newsletter continues to promote live music venues, art exhibitions, theatre performances, workshops and events.

### Deliver a range of community development programs

On 17 March the Living Books Program was delivered at Dapto High School with 87 Year 11 students, as part of the Crossroads program. In the program 7 books shared their stories with young people and positive feedback was received in relation to the program and the connections it helps to build. On 31 March, a smaller event was held with young women at the Bellambi Links to Learning program.

Planning continues on 2 key projects with Refugee Communities. The Illawarra Refugee Challenge is planned for August 2016 and builds on the 2015 pilot project. Council is also supporting the screening of Freedom Stories in early June. As part of the project Q & A's will be held with the film maker and local refugee community members. Council is supporting the planning and promotion of Refugee Week 2016.

Council has continued to be an active member of the 2518 Bellambi Collective Initiative through participation in both the Bellambi Steering Group and the Action Plan Working Group. As part of the Bellambi Action Plan development Council has contributed to the themes of Safety and Environment and Connections, Support and Inclusive Communities.

The Berkeley Safer By Design project is progressing and Council continues to liaise with shop owners in Berkeley about the location of the graffiti prevention murals and issues around malicious damage. Artists chosen to produce the graffiti prevention murals will be consulting with community members on the themes for the murals. Community groups have been engaged to develop and maintain one community garden. As part of the Berkeley Safer By Design project, Council is currently investigating a possible community activation initiative with the installation of an outdoor table tennis table being located near the Berkeley Community Centre.



## GOAL 3: WOLLONGONG IS A CREATIVE, VIBRANT CITY

### Deliver a program of events to be held in commemoration of 200 years of European settlement in Wollongong

Council's Australia Day event introduced a number of elements to mark Illawarra 200 including increased Indigenous performances on main stage and street theatre performers dressed as Charles Throsby and another as a coal miner in recognition of the area's European history.

Council's Financial Assistance Policy was advertised including a call for local events to apply to be badged as Illawarra 200 events.

### Deliver Council's annual community event program

Council's annual Australia Day event was a great success drawing crowds in excess of 35,000. Our summer Twilight Markets were held in January and March, with the February market cancelled due to inclement weather.



*IMAGE: Australia Day Celebrations at Wollongong Harbour*

### Collaborate with Culturally and Linguistically Diverse (CALD) community to support community events and celebrations

To strengthen networks in the local Chinese community, raise awareness of Chinese culture and foster a sense of belonging, the Community Development team supported theming the March Twilight Markets to reflect the traditions of the Lantern Festival. Council worked with a newly formed Chinese group to hold this public Chinese cultural event, the first in collective memory. Feedback was extremely positive and included "this makes Chinese culture come alive for my Australian born daughter " and " it's amazing to have this here in Wollongong and not have to go to Sydney".

### Refurbish Berkeley Community Centre and Relocate Berkeley Neighbourhood Centre to the new facility

The official opening of the Centre was jointly organised by the licensee of this facility, Berkeley Neighbourhood Centre Inc. and Council. The collaborative planning of this celebration led to a very well attended fun, family day on 27 February 2016. Council continues to work with Berkeley Neighbourhood Centre Inc. as they settle into the Centre.



*IMAGE: The official opening of the refurbishment of Berkeley Neighbourhood Centre.*

### PERFORMANCE MEASURES

- Library visitations | 232,922 (Q2 = 228,899 )
- Library – total number of loans | 354,449 (Q2 =312,432 )
- Library programs: number of programs | 332 (Q2 =414 )
- Library programs: number of participants | 6,355 (Q2 = 5,996)
- Attendance at Australia Day event 35,000
- Attendance at Sunset Cinema season 14,000

# GOAL 4: WE ARE A CONNECTED AND ENGAGED COMMUNITY

## WOLLONGONG CITY COUNCIL

### Continue to work in collaboration with the local Aboriginal community on a range of projects

Council staff attended relevant Aboriginal community meetings including: What's Happening In Your Space (WHIYS) Committee, NAIDOC Week Awards Dinner 2016 Steering Committee, NAIDOC Family Fun Day and the Wollongong Northern District Aboriginal Community group,

Work continued with Illawarra Performing Arts Centre (IPAC) and in partnership with the Aboriginal community to develop a relevant program for Reconciliation Week 2016. A program of 13 Aboriginal Stories called "sharing stories growing relationships" has been developed and will be performed at IPAC for all members of the community during Reconciliation week in June 2016.

Also worked in partnership with Noogaleek Children's Centre Berkeley to develop a series of painted snakes drawn by 3 to 6 year olds which are to be included on decals in the City Centre Mall.

Our Aboriginal Community Development Worker assisted in the successful recruitment processes for an Aboriginal Civil Engineer Cadetship which was filled by a local Aboriginal person and in the Expression of Interest (EOI) process to select suitable Aboriginal artist/s to complete the Aboriginal Public Art project for the Bald Hill reconstruction works.

### Develop and implement programs and projects that support intergenerational interaction and integration (eg Grandad's Story Time; Grandparent's Story Time in Seniors Week)

Dapto Library and Dapto Ribbonwood Centre hosted the annual "Kids Day Out", in partnership with the Illawarra branch of the Children's Book Council, in January 2016, which attracted a cross-section of generations. A special "Grandparents' Story Time" was hosted at Thirroul Library in March 2016, as part of the Seniors Week program, while activities such as "Stories on Saturday" (also at Dapto) attract a range of parents and grandparents to spend time developing early literacy with their children.

## GOAL 4: WE ARE A CONNECTED AND ENGAGED COMMUNITY

### Participate in planning activities for the community services sector, to provide input, assist in identifying gaps in service provision and advocate for improved services

During the quarter, Council participated in the following activities:

- Families NSW Child and Family Network.
- The Collective 2518 Project at Bellambi.
- Council also convened Wollongong Home and Community Support Network, Community Care Collective, the Wollongong Parenting Interagency and hosted the Illawarra Refugee Issues Forum and participated in the Domestic Violence subcommittee.
- Council is working with services to conduct a session focusing on the new Australian Early Development Census (AEDC) data to improve current practices and develop future initiatives.

### Continue to seek external funding to support delivery of core community infrastructure projects

Council has submitted grant applications to both State and Federal Governments for major infrastructure projects of the West Dapto Access Strategy and the Blue Mile.

The most recent examples of this were the:

- \$2.4M application under the NSW Government's "Resources for Regions" program for the Wongawilli Road Access Project; and
- Resubmission of the \$10M 'Fowlers Road to Fairwater Drive' road link grant application under the latest round (Round 3) of the Federal Government's National Stronger Regions (NSRF) fund.

Results of these applications are not expected until early in the 2016-17 financial year.

### Delivery of civic activities

In March a Recognition Reception was held recognising volunteers, recent recipients of Order of Australia medals and other individuals and organisations who have contributed to the local community. We also hosted a visit by 4 representatives of the Kawasaki Teachers Federation from our sister city in Kawasaki, Japan. Staff also supported two school tours during this period.



*IMAGE: Robyn Hampton with the Lord Mayor Cr Bradbery at the March Recognition Reception*

## GOAL 4: WE ARE A CONNECTED AND ENGAGED COMMUNITY

### Continue to deliver friendly, courteous and efficient Customer Service through the Customer Service Centre

Over the quarter the Customer Service Team have provided a face to face service to 13,046 customers and a phone service to 33,839 customers. Additionally, in the last 3 months Customer Service has interacted with our community via web chat, video call and through on-line services.

#### PERFORMANCE MEASURES

- Sick Leave | 8.60 Days (Q2 = 7.87 Days)
- Number of Twitter followers for Council | 3,958 (Q2 = 3,733)
- Carers Leave | 0.63 Days (Q2 = .59 Days )
- Lost Time Injury Frequency Rate | 22.43 (Q2 = 22.74)
- Number of media releases issued | 50 (Q2 = 50 )
- Number of Council Facebook page 'likes' | 12,625 (Q2 = 11,269 )
- Workers compensation costs as a percentage of payroll | 1.20 %(Q2 = 1.20% )
- Telephone calls are answered within 30 seconds | 75 %(Q2 = 69% )
- Enquiries made in person are welcomed and attended to within 5 minutes | 91% (Q2 = 93% )

## GOAL 5:

# WE ARE A HEALTHY COMMUNITY IN A LIVEABLE CITY

## WOLLONGONG CITY COUNCIL

### Implement the Positive Ageing Strategy

The Plan continues to be implemented with a focus on the Seniors Festival throughout the quarter. The As I Age Chalkboard project (an initiative of Feros Care) invited the community to write a comment about ageing. These comments have been collected and will provide a range of information that could inform future plans and projects for older people. As part of the Senior's Festival a survey has been conducted at several events to provide information that can also assist with future planning.

Council continues to support the Council of the Ageing to promote participation in their Consumer Reference Group.

### Implement key strategies from the Community Safety Plan

A number of key projects and actions have been progressed during the quarter including:

- The Berkeley Safer By Design project where Council continues to liaise with shop owners in Berkeley as to the location of the graffiti prevention murals. Artists have been chosen to produce the murals and will be consulting with community members as to the themes for the art works. Community groups have been engaged to develop and maintain one community garden. The project is also investigating a possible community activation project with the installation of an outdoor table tennis table being located near the Berkeley Community Centre.
- Three graffiti safety audits were conducted, including Port Kembla King George Park, with a report written suggesting actions to reduce the issues of concern and to increase community safety. Audits were undertaken of Alcohol Free Zones (AFZs) and Alcohol Prohibited Places in Wollongong Mall/Central Business District and Blue Mile. The audits review the adequacy and appropriateness of locations for signage to designate the AFZ or Alcohol Prohibited Place.
- Continued to support and participate in the Illawarra Committee Against Domestic Violence which aims to raise awareness of domestic violence.
- Participated in the 2518 Bellambi Collective Impact Initiative which included supporting the Bellambi Neighbourhood Centre in writing a funding submission for the Community Safety Grants from NSW Government. Graffiti prevention and management through the implementation of graffiti prevention strategies as outlined in the Bellambi Action Plan 2016-2018 were also undertaken.
- Continued to participate in the Wollongong Liquor Accord to raise awareness of alcohol related issues and participate in the Community Drug Action Team (CDAT) including the 'Breaking the ICE' Forum in Wollongong in March with 80 participants.
- The development of the Draft Community Safety Plan 2016-2020 is progressing, including further consultations with residents of Wollongong and other key stakeholders.

## Enhance Botanic Garden visitor experience via programs, interpretation, education and events

The Wollongong Bicentennial Acquisitive Sculpture Design Award was launched and a public program of events held. The Public Program included artist talks, sculpture tours, art exhibition at Towrie Centre, Twilight Community Events and sculpture workshops. The Award recipient Louis Pratt will have his sculpture, King Coal, permanently placed in the Botanic Garden. This program was very well received and extended until 10 April.

Normal visitation averages for this period would be 36,000, however during the exhibition visitation tracked at 47,000 visits, an increase of 11,000 on average.

Sunset Cinema also ran through the reporting period with approx. 30,000 patrons attending the 27 screenings.



*IMAGE: Winner of the 2016 Wollongong Bicentennial Acquisitive Sculpture award 'King Coal' by Louis Pratt.*

## Deliver 85% of Council's capital investment into our asset renewal program

Delivery of the 2015-16 Capital Works Program is forecast to expend \$60 Million of renewal expenditure with revenue made available to capital of \$51.3 Million (equivalent to a forecast of 118% relative to the target).

This significant investment in asset renewal and replacement reflects the outcomes from Council's Securing Our Future program, utilising additional funds sourced from operational savings, efficiency gains, relevant grant funding and the Special Rate Variation on asset renewal. Council's Fit For The Future review project highlighted a continuing distribution of increasing capital funds to renewal into the future.

## GOAL 5: WE ARE A HEALTHY COMMUNITY IN A LIVEABLE CITY

### Progress design work for the Unanderra CBD upgrade and continue to seek additional funding to implement priority actions from the Unanderra Town Centre Studies

Footpath reconstruction including new kerb and gutter, landscaping and paving on both sides of Princes Highway south of Tannery Street has been completed. Design and consultation for the reconstruction of the western side of Princes Highway between Tannery Street and Central Road is in progress with construction planned to occur during winter of 2016.

Community engagement for the Unanderra Access & Movement Strategy is underway. Following the completion of the community engagement the Unanderra Access & Movement Strategy will be reported to Council. New Traffic signals to replace the channelised intersection at Central Road, Nudjia Street and Blackman Parade have commenced.

### Accelerate delivery of building renewal and maintenance programs through allocation of additional funds

The additional revenue from the Special Rate Variation and savings programs have been fully allocated in the 2015-16 capital budget (\$12M in 2015-16) for the delivery of an accelerated asset renewal program, including increased allocations to building renewal projects.

Capital 2015-16 budget allocation for community buildings - Major buildings renewal = \$8.24M and Building renewal a further \$2.52M. The application of this revenue is on track for 2015-16. Highlights include completion of the Berkeley Community Centre, advanced works at Bald Hill Reserve and Thirroul beach kiosk.

Building Maintenance budgets have been increased by \$500,000 in 2015-16 and are forecast to be fully expended. A further \$900,000 has been transferred from unallocated Building programs Capital budgets to accelerate scheduled building maintenance programs.

## PERFORMANCE MEASURES

- Community Transport trips | 31,289 (Q2 = 33,384)
- Direct-Run District Level Community Facilities visitation | 47,976 (Q2 = 54,379)
- Utilisation of Direct-Run District Level Community Facilities | 9,026 Hours (Q2 = 8,617 Hours)
- Social Support hours of service | 10,164 Hours (Q2 = 14,980 Hours)
- Total visits commercial heated pools: Corrimal | 12,276 (Q2 = 7,201)
- Utilisation/visitation at pools | 138,483 (Q2 = 168,232)
- Utilisation/visitation at beaches | 132,588 (Q2 = 231,146)
- Total visits commercial heated pools: Dapto | 8,668 (Q2 = 7,201)



# GOAL 6: WE HAVE SUSTAINABLE, AFFORDABLE AND ACCESSIBLE TRANSPORT

## WOLLONGONG CITY COUNCIL

### Accelerate capital program for footpath renewal

During the third quarter of 2015-2016 three (3) footpaths have been upgraded or reconstructed:

- Berkeley East footpath renewal program, Berkeley
- Church Street footpath - from Smith to Market Streets, Wollongong
- Smith Street footpath - from Harbour to Corrimal Streets, Wollongong.

A further six (6) renewal footpath projects are at various stages of design as follows:

- Farmborough Road shops footpath, Unanderra
- Grey Street footpath - Memorial Drive to Liddle Street, Woonona
- Illawarra Street footpath - #126 to #128, Port Kembla
- Railway Street footpath - #1 to #5, Corrimal
- Smith Street footpath - from Corrimal to Church Streets, Wollongong
- Market Street; Corrimal to Queens Streets, Wollongong.

### Deliver the Wollongong Pedestrian Plan

Work has commenced on the Wollongong Pedestrian Plan with the expected completion date of June 2016.

This quarter Council installed 'LOOK' stencils at intersections in Wollongong, Corrimal, Dapto, Warrawong and Fairy Meadow. This is a pedestrian safety initiative as a reminder for pedestrians look in the direction of the oncoming traffic before crossing the road and encouraging pedestrians to think twice before they cross.



*IMAGE: 'Look' stencils installed at intersections in Wollongong, Corrimal, Dapto, Warrawong and Fairy Meadow*

## GOAL 6: WE HAVE SUSTAINABLE, AFFORDABLE AND ACCESSIBLE TRANSPORT

### Council to work with key agencies and partners to progress the provision of an effective and integrated regional transport network

Council is liaising with a number of key State Government agencies on an ongoing basis in relation to significant transport projects. These include City Centre projects, Albion Park Rail Bypass, the upgrade of the Mount Ousley Road/Old Mount Ousley Road intersection, Princes Highway Corridor Strategy and Keiraville/Gwynneville Access & Movement Strategy.

We are also scoping prioritisation of actions for bus stop / bus zone to ensure compliance with the Disability Discrimination Act requirements for accessibility to public transport.

Council launched the 'Share the Track' brochure for shared pathways. The Share the Track initiative provides simple guides or etiquette for all people who are using our shared pathways. The Share the Track flyer is a joint initiative between Wollongong City Council, Shellharbour City Council, Kiama Municipal Council, the Illawarra Bicycle User Group and Healthy Cities Illawarra.



*IMAGE: The Share the Track brochure was launched to provide a guide for people when using shared paths.*

### Deliver the road resurfacing & reconstruction program

Delivery of Council's road resurfacing and reconstruction continues to be progressed ahead of schedule. A summary of road renewal works and design is outlined below.

Road reconstruction program:

Nineteen (19) roads are at various stages of upgrade or reconstruction at the following locations:

- Burke Way and Gura Street pavement, Berkeley
- Culgoa Crescent - Caloola Avenue to Wallabah Way, Koonawarra
- Dalton Street - from Towradgi Road to end, Towradgi
- Frost Parade - Tucker Avenue to Brokers Road, Balgownie
- Jenkins Street - Robert Street to Farmborough Road, Unanderra
- Parkes Street from Old Farm Road to Tunnel Road, Helensburgh
- Spring Street - Mt Keira Road to Ambleside Ave, Mount Keira
- Ziems Avenue - Towradgi Road to end, Towradgi

## GOAL 6: WE HAVE SUSTAINABLE, AFFORDABLE AND ACCESSIBLE TRANSPORT

- Cordeaux Road - Boorea Boulevard to Village, Mount Kembla
- Tarrawanna Road; Meadow Street to Princes Highway, Tarrawanna
- Adams Avenue - from Cummins Street to Blackman Parade, Unanderra
- Suffolk Street - from Nolan Street to end, Berkeley
- Avonlea Street - Princes Highway to Brook Street, Dapto
- McPhail Street - Central Road to Cook Street, Unanderra
- Caroon Street - from Flagstaff Road to Northcliffe Drive, Berkeley
- Bellambi Lane - from Brompton Road to Watts Lane, Bellambi
- Lower Coast Road - Stanwell Avenue to Beach Road, Stanwell Park
- Northcliffe Drive; Wilkinson Street to Wollamia Cres, Berkeley
- Carr Parade - from Central Road to Cook Street, Unanderra.

In addition, a further seven (7) road upgrade/reconstruction projects are at various stages of design as follows:

- Gladstone Avenue; Marceau Street to Moran Parade, Mount Saint Thomas
- Kurruba Road - Kialoa Road to #24, Woonona
- Karbo Street; Wallawa Street to Millbrook Road, Figtree
- Achilles Street - Exeter Avenue to Flinders Street, North Wollongong
- Exeter Avenue - Flinders to Achilles Streets, North Wollongong
- Mary Anne Street - from Ziems Avenue to end, Towradgi
- Tucker Avenue - from Cole to Duncan Streets, Balgownie.

Road resurfacing program:

Eight (8) roads are at various stages of resurfacing and associated work at the following locations:

- Murphys Avenue; Irvine Street to Rosedale Avenue, Gwynneville
- Church Street; Edward to Campbell Streets, Wollongong
- Mount Keira Road; #189 to Demonstration School, Mount Keira
- Northcliffe Drive; Wilkinson Street to Wollamia Crescent, Berkeley
- Princes Hwy; Baan Baan Street to Bong Bong Road, Dapto
- Foleys Lane; University Avenue to end, North Wollongong
- The Avenue; from Ocean Street to Taronga Avenue, Mount Saint Thomas
- Northcliffe Drive; King Street to First Avenue, Warrawong.

A further three (3) road resurfacing projects are at various stages of design as follows:

- Mt Keira Road; Princes Highway to Abercrombie Street, West Wollongong
- Military Road; Marne Street to Olympic Boulevard, Port Kembla
- Urunga Street; from Rosemont Street to west end, West Wollongong.

## PERFORMANCE MEASURES

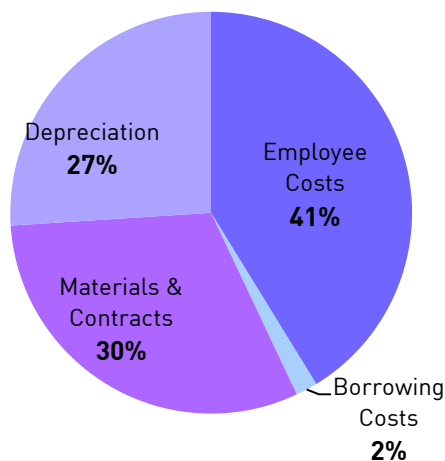
- Delivery of Council's Capital Program | 54.2%

# HOW WE PERFORMED AGAINST OUR BUDGETS

## WOLLONGONG CITY COUNCIL

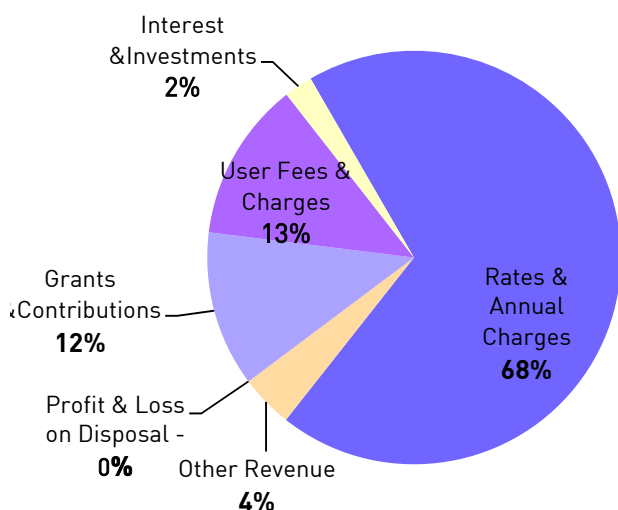
### Budget 2015-16

The graph below shows Council's expenses from ordinary activities by expense type for the quarter:



Expense Type (\$'M)	YTD Actual	Proposed budget
Employee Costs less Internal Charges	75.2	102.6
Borrowing Costs	3.2	4.2
Materials & Contracts	56.5	84.0
Depreciation	47.5	62.0
Loss on Disposal of Assets	0.1	0.0
<b>Total</b>	<b>182.4</b>	<b>252.7</b>

The graph below shows Council's revenue from ordinary activities by revenue type for the quarter



Income Type (\$M)	YTD Actual	Proposed budget
Rates & Annual Charges	128.0	174.2
Other Revenue	7.7	10.7
Profit on disposal of Assets	0.0	0.0
Grants & Contributions	22.6	30.3
User Fees & Charges	23.2	31.1
Interest & Investments	4.1	5.3
<b>Total</b>	<b>185.6</b>	<b>251.6</b>

# BUDGET REVIEW STATEMENT REPORT OF MANAGER FINANCE

WOLLONGONG CITY COUNCIL

The following table provides a summary view of the organisation's overall financial forecast and proposed variations for the full year 2015-16 based on year to date and anticipated performance to March 2016.

FORECAST POSITION		Original Budget	Current Budget	Proposed Budget	YTD Actual	Variation
KEY MOVEMENTS		1-Jul	25-Dec	25-Mar	25-Mar	Q3
Operating Revenue	\$M	249.5	250.5	251.6	185.5	1.1
Operating Costs	\$M	(255.9)	(253.2)	(252.7)	(182.3)	0.5
<b>Operating Result [Pre Capital]</b>	\$M	<b>(6.4)</b>	<b>(2.7)</b>	<b>(1.2)</b>	<b>3.2</b>	<b>1.6</b>
Capital Grants & Contributions	\$M	14.5	19.7	24.1	22.4	4.4
<b>Operating Result</b>	\$M	<b>8.1</b>	<b>17.0</b>	<b>23.0</b>	<b>25.6</b>	<b>6.0</b>
<b>Funds Available from Operations</b>	\$M	<b>54.6</b>	<b>54.6</b>	<b>53.9</b>	<b>44.1</b>	<b>(0.7)</b>
<b>Capital Works</b>		<b>86.3</b>	<b>87.9</b>	<b>84.1</b>	<b>47.7</b>	<b>(3.8)</b>
Transfer to Restricted Cash		-	7.1	12.6	7.1	(5.5)
Contributed Assets		-	-	4.2	4.2	4.2
Borrowing Repaid		6.4	6.4	6.4	5.4	-
Funded from:						
- Operational Funds	\$M	54.6	54.6	53.9	44.1	(0.7)
- Other Funding	\$M	34.9	36.6	43.4	28.8	6.8
<b>Total Funds Surplus/(Deficit)</b>	\$M	<b>(3.1)</b>	<b>(10.2)</b>	<b>(10.2)</b>	<b>8.5</b>	<b>-</b>

The revised projections at the March Quarterly Review for the year ending 30 June 2016 indicate an improvement of \$1.6M in the Operating Result [pre capital]. The most significant adjustments and offsets are outlined below and are discussed in more detail through this report with favourable changes identified as (F) and unfavourable (U):

- **Whytes Gully net operating result \$1.6M (F).** The current projections include an increase in income (\$0.9M) and decrease in operating expenses, predominantly for EPA levy on cover materials, (\$0.7M).
- **Operational grant income \$0.3M (F).** This adjustment is largely due to timing of grant income.
- **Interest on investments \$0.2M (F).**
- **Easement and closed road sale proceeds \$0.2M [F].**
- **Domestic Waste collection contracts \$0.3M (F).**
- **Projects proposed to be deferred to 2016/17 \$0.3M (F).** There are a number of projects, generally for studies and supporting documents that are in progress but are not expected to be completed until next year.

- **Introduction of funded projects \$0.5M (U).** This is mainly due to finalisation of social services structural changes.
- **Natural disaster funding \$0.5M (U).** The funding body is currently reviewing Council's claim for reimbursement of costs associated with a prior year storm event and has advised that it is unlikely that this will be finalised in this financial year. This income budget has been deferred to 2016-17 but the quantum may also need to be adjusted once a final response is received.
- **Public liability claims \$0.2M (U).**
- **Decrease in Parking Infringement revenue \$0.1M (U).**

The Operating Result (inclusive of capital grants and contributions) indicates an improvement of \$6.0M compared to current budget. In addition to the changes discussed above, this includes proposed increases to contributed assets (\$4.2M), developer contributions (\$0.7M) and a net decrease in capital grants of \$0.4M.

The Fund Result forecast remains unchanged as it is proposed that the net operational improvements of \$2.3M be transferred to restricted cash for Strategic Projects. Adjustments that relate to grant and contributions income or funded project expenditure do not impact on the Fund Result forecast as these are offset by transfers to restricted cash.

The primary variations and issues are discussed below. A more comprehensive list is provided in Table 6.

## 1 Income & Expense

- **Rates Income \$0.1M (F).** This adjustment relates to additional rates due to a business subdivision.
- **User Charges and Fees \$0.9M (F).** The key improvements include an adjustment to Commercial Tipping Fees (\$780K), improvements in Household Drop off income (\$125K) and Tourist Park income (\$77K). The improved result at the waste facility is attributed to an overly conservative downward budget adjustment for commercial tipping at the December Quarterly Review.
- **Interest and Investment Income \$0.2M (F).** Increase in projected income is due to higher cash holdings that reflect expenditure timing trends to date.
- **Other Revenue \$0.6M (U).** This decrease in income is due to removal of a reimbursement for a natural disaster claim that is yet to be determined (\$515K), lower parking infringement revenue (\$100K) and Thirroul Kiosk being offline during redevelopment (\$80K). This is offset by easement and closed road sales and other more minor items.
- **Grants & Contributions Operating – \$0.4M (F).** This increase is the result of the introduction of additional grant income for projects (\$686K) and an adjustment to the pensioner rate subsidy (\$104K). This has been offset by an adjustment to flood mitigation studies (\$237K) and the removal of a duplication of a component of the direct RFS operational grant.
- **Grants & Contributions – Capital \$4.4M (F).** This variation is due to recognition of contributed assets (\$4.2M), additional Developer Contributions (\$663M) and a library technology grant (\$165K). This is offset by a reduction in grant funding associated with the purchase of flood affected properties (\$667K).
- **Employee Costs \$0.3M (U).** Employee cost projections have increased due to the introduction of community service funded projects (\$487K) that is partially offset by vacancy savings. The introduction of funded projects does not affect the funds result as these are offset by transfers from restricted cash.
- **Materials, Contracts & Other Expenses \$0.7M (F).** The material proposed budget adjustments include reductions in Whytes Gully operations and EPA levy (\$683K), domestic waste contracts (\$281K), postponed projects (\$235K), Lake Illawarra Works scope reduction (\$200K), street lighting (\$200K) and reduction in grant funded flood mitigation studies (\$203K). These have been partially offset by the increase in building maintenance (\$987K), merger proposal preparation (\$307K) and the below excess portion of Public Liability settlements (\$240K).
- **Depreciation \$0.1M (U).** Overall there has been an increase of \$119K in expected depreciation expense, however this includes the reduction in building depreciation (\$950K) due to the extension of asset lives that was associated with the planned increase in operational maintenance. Effectively, this means that there has been an increase of approximately \$800K

that is attributed to a range of variables including discovery of additional assets (\$260K) that were not previously in the asset register, contributed assets (\$150K) and various other changes that include change in the nature of assets built, reassessment of asset lives and unit rates as part of the end of year process at June 2015. Asset managers are about to embark on a review of expected asset lives in preparation for the 2015-16 end of year process and this may potentially impact on this forecast. Any adjustments that may arise will impact the operating result but will not impact Funds Result.

### **2 Capital Budget**

The capital projections that have been approved by Council through the Monthly Financial reporting process show a decrease to the program from \$87.9M to \$84.1M. The current program includes the reduction in the overall capital expenditure program of \$3.8M, which relates to the re-phasing of the delivery of some funded projects (\$2.9M) and the reclassification of some building renewal works from capital to operational (\$987K).

### **3 Merger Proposal Period Considerations**

The proposed adjustments to forecasts are considered to be in compliance with Section 23A of the Act in the context of the merger proposal.

### **4 Cash & Investments**

The increase in projected cash and investments of \$9.4M at March is due to the proposed drawdown of a further \$5.5M of loan funds in June 2016 and the revised timing of capital works program. The additional loan funds have been accessed as part of Round 3 of the LIRS Program and will be used to support the West Dapto Access – Fowler’s Road to Fairwater project in future years.

Available Funds excludes movement in externally and internally restricted cash such as timing of special purpose grants and progress of funded projects. There is a projected decrease in Available Funds at March of \$2.7M that is mainly due to the approved transfer of \$2.3M to Strategic Projects restricted cash at the March Quarterly Review, reflecting the improvement in the 2015-16 projected result and the increase in income that has been transferred to restricted cash.

# BUDGET REVIEW STATEMENT - REPORT OF MANAGER FINANCE

Table 2

CASH, INVESTMENTS & AVAILABLE FUNDS						
	Actual 2014/15	Original Budget 2015/16	September QR 2015/16	December QR 2015/16	March QR 2015/16	Actual Ytd 25 March 2016
	\$M	\$M	\$M	\$M	\$M	\$M
<b>Total Cash and Investments</b>	<b>144.7</b>	<b>109.6</b>	<b>123.1</b>	<b>129.8</b>	<b>139.2</b>	<b>163.3</b>
Attributed to:						
External Restrictions						
Developer Contributions	15.1	8.2	10.4	12.9	13.8	15.3
Specific Purpose Unexpended Grants	5.0	3.5	(1)	2.6	4.7	5.3
Special Rates Levy City Centre	0.2	0.2	0.2	0.1	0.1	0.2
Unexpended Loans	31.3	27.0	24.6	24.6	31.2	26.1
Domestic Waste Management	10.7	8.2	9.2	10.1	11.1	9.8
Private Subsidies	4.8	3.7	4.6	3.7	3.6	4.4
West Dapto Home Assistance	5.8	9.7	9.7	9.7	9.7	9.7
Stormwater Management Charge	0.4	0.5	0.6	0.6	1.3	1.2
Carbon Pricing	4.4	4.6	4.4	4.4	4.4	4.4
<b>Total External Restrictions</b>	<b>77.7</b>	<b>65.5</b>	<b>62.8</b>	<b>68.6</b>	<b>79.9</b>	<b>76.4</b>
Internal Restrictions						
Property Investment Fund	7.8	7.8	7.8	8.1	8.1	8.1
Future Programs	6.9	4.8	4.9	5.0	5.4	6.5
Property	4.1	4.2	4.1	4.1	4.1	4.1
Strategic Projects	11.2	11.1	11.2	18.8	20.9	20.9
Sports Priority program	0.5	0.5	0.6	0.6	0.5	0.6
Car Parking strategy	0.3	0.2	0.2	0.3	0.6	0.7
MacCabe Park Development	0.7	0.8	0.8	0.8	0.8	0.8
Darcy Wentworth Park	0.2	0.2	0.2	0.2	0.2	0.2
Waste Disposal Facility	9.5	11.5	10.1	10.1	9.9	10.1
Telecommunications Revenue	0.1	0.1	0.2	0.2	0.2	0.1
West Dapto additional rates	0.1	0.1	0.1	0.1	(0.0)	0.4
Natural Areas	0.5	0.5	0.5	0.5	0.5	0.6
Lake Illawarra Management Fund				0.1	0.1	0.1
<b>Total Internal Restrictions</b>	<b>42.0</b>	<b>41.9</b>	<b>40.8</b>	<b>48.9</b>	<b>51.2</b>	<b>53.4</b>
<b>Available Cash</b>	<b>25.0</b>	<b>2.3</b>	<b>19.5</b>	<b>12.3</b>	<b>8.2</b>	<b>33.5</b>
<b>Net Payable &amp; Receivables</b>	<b>(3.4)</b>	<b>4.7</b>	<b>2.2</b>	<b>1.7</b>	<b>3.2</b>	<b>(3.3)</b>
Current payables	(29.9)	(23.0)	(23.1)	(25.5)	(22.7)	(29.2)
Receivables	22.1	26.0	20.9	22.8	21.5	22.9
Other	4.3	1.7	4.4	4.4	4.4	3.0
<b>Available Funds</b>	<b>21.6</b>	<b>6.9</b>	<b>21.7</b>	<b>14.0</b>	<b>11.3</b>	<b>30.1</b>



## 5 Securing Our Future Outcomes

An efficiency target was developed as part of the 'Securing Our Future' program that was endorsed by Council through the adoption of the 2014-15 Annual Plan along with the special rate variation, revenue increases and service adjustment targets.

Securing Our Future Adopted Outcomes	EFFICIENCY		SERVICES	REVENUE		TOTAL
	Lower Impact	High Impact		Rates *	Other	
	\$,000	\$,000	\$,000	\$,000	\$,000	\$,000
2014/15	1,000		1,000	4,950	120	7,070
2015/16	1,000		200	4,560	250	6,010
2016/17	1,500	500	200	4,990	130	7,320
2017/18		500	100			600
2018/19						-
<b>TOTAL</b>	<b>3,500</b>	<b>1,000</b>	<b>1,500</b>	<b>14,500</b>	<b>500</b>	<b>21,000</b>

The long term financial projections include efficiency targets of \$1.0M for 2014-15, \$1.0M for 2015-16, \$2M for 2016-17 and \$0.5M for 2017-18 that are indexed thereafter. The lower impact targets for improvements have been proportionally allocated to individual services based on the level of discretionary expenditure in each. Progress is reported through the Quarterly Review. Where improvements in income or non-discretionary cost are achieved ahead of schedule, it is intended that the additional funds may be used to initiate further actions required to achieve future improvement targets, offset against individual targets that may not be achieved in the planned timeframe, or flow through to improvements in the bottom line.

As at the March Review, \$1.95M or 98% of the cumulative 2015-16 planned efficiency target improvements have been identified. In line with the strategic intent, the efficiency targets are not intended to impact on service delivery. The following table shows where efficiency improvements have been identified to date. It should be noted that the planned revenue improvements of \$370K for 2015-16 and Service Adjustments of \$1.0M (that were achieved through an extension of footpath useful lives), in the above table were identified prior to the final adoption of the 2014-15 Annual Plan and are included in the following table for information purposes.

Where improvements have exceeded the Efficiency Targets in a particular year, these have been applied to offset unexpected adverse impacts or have been used to improve the financial projections. At the September Quarterly Review, net improvements of \$3.3M were identified in excess of the Efficiency Targets for 2015-16. This improvement, along with the positive 2014-15 result compared to budget of \$7.1M, provided Council with the opportunity to transfer \$10.4M to restricted cash for Strategic Projects. Further net operational improvements of \$2.3M have been identified during this review and it is proposed that these also be transferred to restricted cash for Strategic Projects. Reduced street lighting costs and improved performance at the Tourist Parks identified at the December and March Reviews have contributed \$190K and \$170K respectively towards the early achievement of the 2016-17 High Impact Efficiency Targets that are held at an organisational level.



## 6 Long Term Financial Projections

Key Performance Information shown below is based on the financial forecasts that are contained in the Revised Delivery Program 2012-17 and Resourcing Strategy 2012-22 that were adopted by Council on 17 February 2014 and updated through the Adoption of the 2015-16 Annual Plan. Council has a continuous budget process that revises the long term forecasts in line with quarterly changes and resets assumptions and indices annually or where new information leads to an immediate requirement to change the indices. The underlying indices supporting the long term forecasts were revised at the commencement of the 2016-17 Annual Planning process to reflect most recent economic indicators. Long term projections have also been revised to reflect the impact of adjustments made during the September and December 2015 Quarterly Reviews that had a recurrent impact.

The revised long term projections are indicative at this stage and will continue to be reviewed through the annual planning process and to reflect more recent information from both external sources and internal analysis, feedback from the exhibition period of the Draft Annual Plan 2016-17 and as programs develop or become more defined.

### Long Term Operating Surplus/(Deficit) [pre capital]

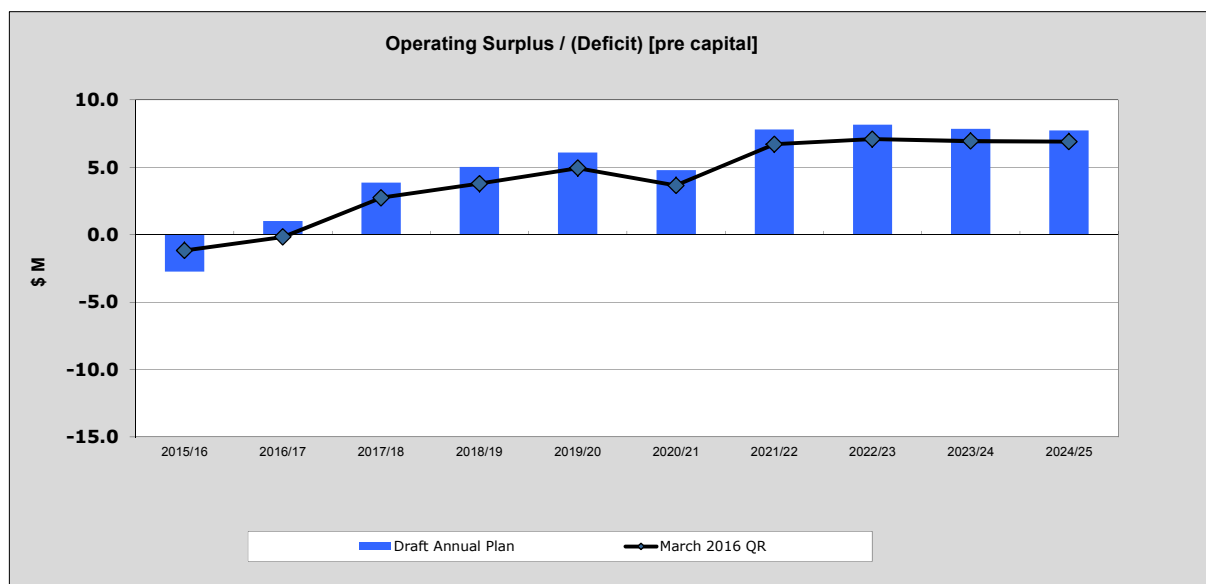
The Operating Result [pre capital] provides an indication of the long term viability of Council. In broad terms, a deficit from operations indicates that Council is not earning sufficient revenue to fund its ongoing operations (services) and continue to renew existing assets.

The deterioration in the long term forecasts is largely due to a recurrent increase in depreciation expenditure that is the result of recognition of current asset holdings and attributes. Asset data will be further reviewed during preparation for the 2015-16 end of year process and this may potentially impact on this forecast. Any adjustments that may arise will impact the operating result but will not impact Funds Result.

The 2016-17 revised result is also impacted by the timing of a number of projects that were in progress during 2015-16 but are not expected to be completed during this year. This is largely offset by reintroduction of funding associated with a prior year natural disaster claim and additional interest income from higher cash holdings from unspent loan funds.

These projections are preliminary and are subject to review through the 2016-17 planning process.

Table 3

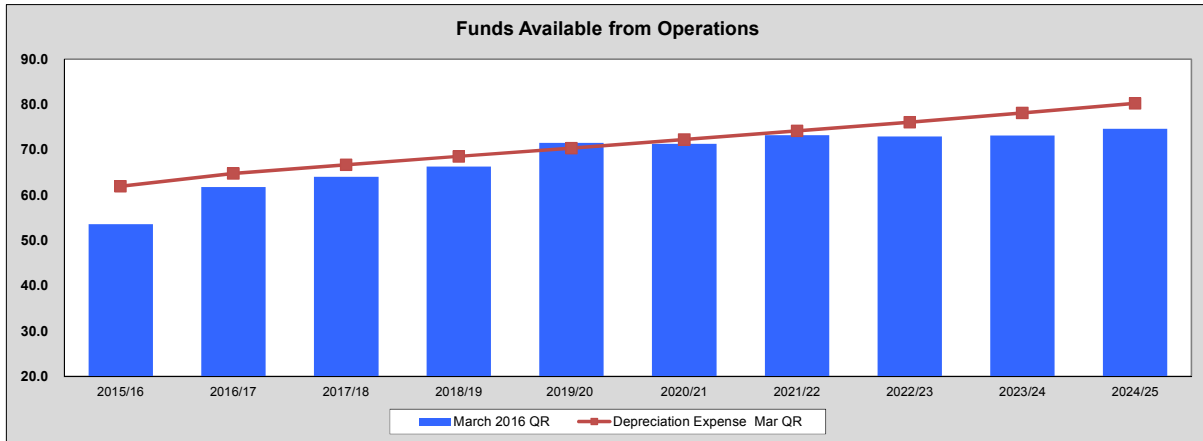


### Funds Available from Operations

Previously, Council has reported the Operational Funds Available for Capital as a key indicator. This indicator is very similar to the Funds Available from Operations except that it reflected the result after the annual repayment of loans was deducted. In accordance with Council's Financial Strategy,

Council will only use debt to fund capital expenditure. This means that loans are part of the funding for capital, and they are repaid from operational funds generated. These repayments reflect the changed timing of capital expenditure over a period. The Funds Available from Operations is a primary objective of Council over time to provide for effective renewal of assets and growth in assets. The following graph also shows forecast depreciation expenses compared to Funds available from Operations. This is an important indicator as it demonstrates the capacity to generate sufficient funds from operations to meet asset renewal requirements.

**Table 4**

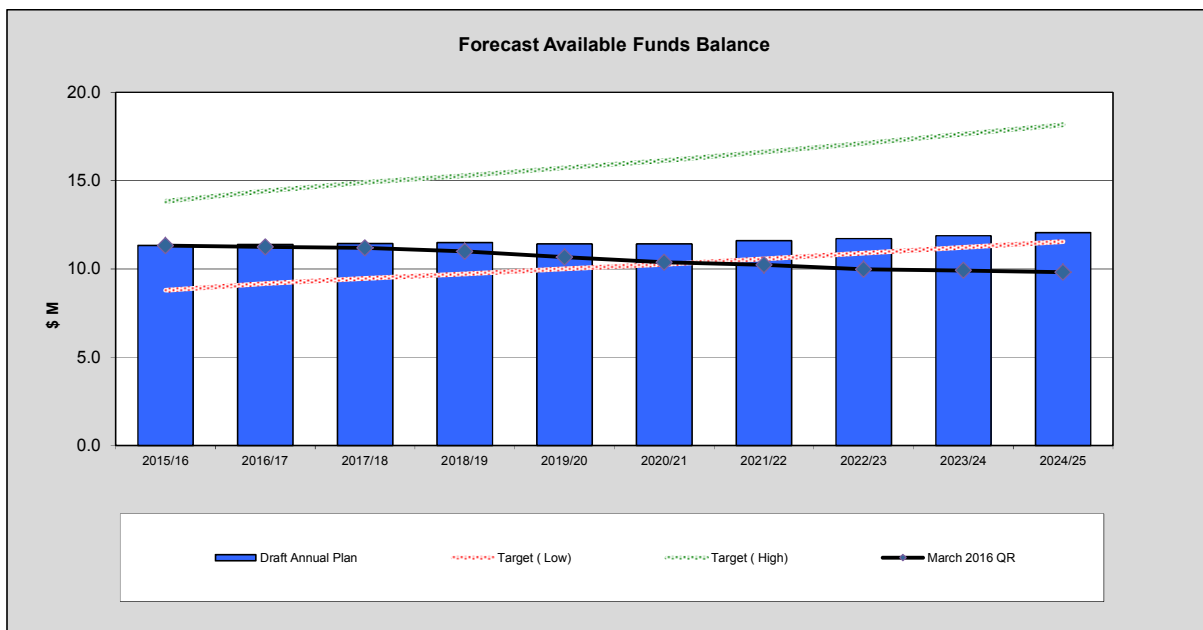


## Available Funds

Available Funds are the uncommitted funds of an organisation that assist in meeting the short term cash requirements, provide contingency for unexpected costs or loss of revenue, and provide flexibility to take advantage of opportunities that may arise from time to time. Council’s Financial Strategy has a target to achieve and maintain an Available Funds position between 3.5% and 5.5% of operational revenue [pre capital].

The Available Funds remain largely above Council’s Financial Strategy target of 3.5% to 5.5% of operational revenue [pre capital]. Based on the 2015-16 Adopted Annual Plan (revised for March Quarterly Review and indices) the target range for Available Funds is between \$8.8M and \$11.7M (lower range) and between \$13.8M and \$18.3M (upper range) over the life of the Long Term Financial Plan. The revised projections that include the updated indices and proposed March Quarterly Review adjustments indicate that Council is within the above parameters for the first three years.

**Table 5**



# BUDGET REVIEW STATEMENT - REPORT OF MANAGER FINANCE

## WOLLONGONG CITY COUNCIL

March 2016 Quarterly Review

	Original Budget \$'000	Current Budget \$'000	YTD Actual YTD \$'000	Proposed Variation \$'000	Proposed Budget \$'000
<b>Income Statement</b>					
<b>Income From Continuing Operations</b>					
<b>Revenue:</b>					
Rates and Annual Charges	173,253	174,086	127,991	151	174,237
User Charges and Fees	33,194	30,115	23,177	947	31,062
Interest and Investment Revenues	4,772	5,147	4,141	200	5,347
Other Revenues	9,454	11,239	7,714	(563)	10,676
Grants & Contributions provided for Operating Purposes	28,846	29,928	22,563	331	30,259
Grants & Contributions provided for Capital Purposes	14,520	19,696	22,431	4,437	24,134
Profit/Loss on Disposal of Assets	0	0	(123)	0	0
<b>Total Income from Continuing Operations</b>	<b>264,040</b>	<b>270,212</b>	<b>207,893</b>	<b>5,503</b>	<b>275,715</b>
<b>Expenses From Continuing Operations</b>					
Employee Costs	113,797	114,122	83,441	323	114,445
Borrowing Costs	4,206	4,206	3,188	0	4,206
Materials, Contracts & Other Expenses	89,130	86,199	57,336	(705)	85,494
Depreciation, Amortisation + Impairment	62,074	62,074	47,450	(119)	61,955
Internal Charges (labour)	(11,876)	(11,828)	(8,262)	(25)	(11,852)
Internal Charges (not labour)	(1,400)	(1,540)	(873)	39	(1,500)
<b>Total Expenses From Continuing Operations</b>	<b>255,932</b>	<b>253,234</b>	<b>182,279</b>	<b>(487)</b>	<b>252,747</b>
<b>Operating Results From Continuing Operations</b>	<b>8,108</b>	<b>16,978</b>	<b>25,614</b>	<b>5,990</b>	<b>22,967</b>
<b>Net Operating Result for the Year</b>	<b>8,108</b>	<b>16,978</b>	<b>25,614</b>	<b>5,990</b>	<b>22,967</b>
<b>Net Operating Result for the Year before Grants &amp; Contributions provided for Capital Purposes</b>	<b>(6,412)</b>	<b>(2,719)</b>	<b>3,183</b>	<b>1,552</b>	<b>(1,166)</b>
<b>NET SURPLUS (DEFICIT) [Pre capital] %</b>	<b>(2.4%)</b>	<b>(1.0%)</b>	<b>1.5%</b>	<b>28.2%</b>	<b>(0.4%)</b>
<b>Funding Statement</b>					
<b>Net Operating Result for the Year</b>	<b>8,108</b>	<b>16,978</b>	<b>25,614</b>	<b>5,990</b>	<b>22,967</b>
Add back :					
- Non-cash Operating Transactions	77,378	77,446	59,097	82	77,528
- Restricted cash used for operations	15,464	16,532	12,236	251	16,784
- Income transferred to Restricted Cash	(34,812)	(44,875)	(43,770)	(7,109)	(51,984)
- Payment of Accrued Leave Entitlements	(11,550)	(11,512)	(9,093)	(201)	(11,713)
- Payment of Carbon Contributions	0	0	0	0	0
<b>Funds Available from Operations</b>	<b>54,588</b>	<b>54,569</b>	<b>44,084</b>	<b>(987)</b>	<b>53,581</b>
Advances (made by) / repaid to Council	0	0	0	0	0
Borrowings repaid	(6,371)	(6,371)	(5,447)	0	(6,371)
<b>Operational Funds Available for Capital Budget</b>	<b>48,217</b>	<b>48,197</b>	<b>38,638</b>	<b>(987)</b>	<b>47,210</b>
<b>CAPITAL BUDGET</b>					
Assets Acquired	(86,256)	(87,926)	(47,704)	3,826	(84,100)
Contributed Assets	0	0	(4,153)	(4,153)	(4,153)
Transfers to Restricted Cash	0	(7,100)	(7,100)	(5,500)	(12,600)
Funded From :-					
- Operational Funds	48,217	48,197	38,638	(987)	47,210
- Sale of Assets	2,008	1,486	380	(0)	1,486
- Internally Restricted Cash	5,136	7,296	1,888	(588)	6,708
- Borrowings	0	0	0	5,500	5,500
- Capital Grants	9,439	12,147	9,909	(457)	11,691
- Developer Contributions (Section 94)	6,510	6,397	4,831	(184)	6,213
- Other Externally Restricted Cash	9,460	7,240	5,683	(1,524)	5,716
- Other Capital Contributions	2,365	2,022	6,157	4,067	6,089
<b>TOTAL FUNDS SURPLUS / (DEFICIT)</b>	<b>(3,122)</b>	<b>(10,241)</b>	<b>8,529</b>	<b>(0)</b>	<b>(10,241)</b>

Table 6

MAJOR VARIATIONS				
Compared to Budget	\$'000s	Offsetting Items for Fund		Net by type
		Surplus	Deficit	
<b>Rates &amp; Annual Charges</b>				
Business & Commercial Rates		110		
Other	30	11		151
<b>User Charges &amp; Fees</b>				
Waste Facility income		905		
Other	(95)	137		947
<b>Interest and Investment Income</b>				
Increased cash holdings	25	175		200
<b>Other Revenue</b>				
Easement & Closed Road Sales		157		
Natural Disaster Claim income deferred to 2016/17			(515)	
Parking Infringement Revenue			(100)	
Other	(70)		(35)	(563)
<b>EXPENSES FROM ORDINARY ACTIVITIES</b>				
<b>Employee Costs</b>				
Development Assessment Employee Costs		110	156	
Financial Sustainability Employee Resources		20	97	
Reallocation of budget from materials & contracts	(60)			
Introduction of externally funded projects				
Aged Staff Care Movements	(487)			
Projects in progress to be reintroduced in future years	(26)	74		
Other	(119)		(88)	(323)
<b>Materials, Contracts &amp; Other Expenses</b>				
Building Maintenance	(987)			
Domestic Waste Contracts	284			
EPA Levy Landfill		466		
Whytes Gully Operations		217		
Street Lighting	200			
Lake Illawarra Works		200		
Road Reseals Operational		200		
IT Initiatives	140			
Projects in progress to be reintroduced in future years	80	170		
Public Liability Below Excess Settlements			(240)	
Floodplain Management Consulting - Blockage Policy			(129)	
Adjustments to externally funded projects	(74)			
Merger Proposal	(307)			
Various other adjustments	131	354		705
<b>Depreciation</b>				
Community Transport assets transferred to Council	(138)			
Extension of building lives as a result of additional maintenance	950			
Discoveries & subdivision contributions	(275)			
Other	(418)			119
<b>Internal Charges</b>				
Adjustment of externally funded projects				
West Dapto Review	115			
IT Labour Recovery from Capital	(80)			
Other Internal Charges	(50)			(15)

# BUDGET REVIEW STATEMENT - REPORT OF MANAGER FINANCE

Table 6 (cont'd)

MAJOR VARIATIONS					
Compared to Budget	\$'000s	Offsetting Items for Fund	Surplus	Deficit	Net by type
<b>strateg</b>					
<b>Grants &amp; contribution - Operating</b>					
Additional grants advised transferred to reserve		514			
Overstatement of RFS contribution				(150)	
Pensioner Rates Subsidy			104		
Other		(137)			331
<b>Operating Variation [pre capital]</b>		<b>(724)</b>	<b>3,533</b>	<b>(1,257)</b>	<b>1,552</b>
<b>Capital Grants &amp; Contributions</b>					
Contributed Assets		4,153			
Developer Contributions		560			
Calderwood Developer Contributions		103			
Grants & contributions		(379)			4,437
<b>Operating Variation [post capital]</b>		<b>3,713</b>	<b>3,533</b>	<b>(1,257)</b>	<b>5,990</b>
<b>FUNDING STATEMENT</b>					
<b>Non Cash Expenses</b>					
Leave Liability				(37)	
Depreciation		119			82
<b>Restricted Cash Used for Operations</b>					
Externally funded project adjustments		675			
Domestic Waste Reserve		(181)		(122)	
Other		(120)			251
<b>Income Transferred to Restricted Cash</b>					
Contributed Assets		(4,153)			
March 2016 Quarterly Review Strategic Projects				(2,275)	
Developer Contributions		(560)			
Developer Contributions - Calderwood		(103)			
Grants & contributions - capital		379			
Grants & contributions - operational		(401)			
West Dapto Rates			163		
Investment Income applicable to restricted assets			129		
Paid Parking transfer to restricted cash correction				(134)	
Other		(154)			(7,109)
<b>Payment of accrued leave entitlements</b>		<b>(201)</b>			<b>(201)</b>
<b>OPERATIONAL FUNDS AVAILABLE FOR CAPITAL</b>		<b>(987)</b>	<b>3,825</b>	<b>(3,825)</b>	<b>(987)</b>
<b>CAPITAL BUDGET</b>					
Contributed Assets		(4,153)			
Contributed Assets funding		4,153			
Subsidised loan LIRS3 West Dapto Access Fowlers to Fairwater		5,500			
Transfer of Loan funds to restricted cash		(5,500)			
Decrease in capital program		2,839			
Decrease in associated funding		(2,839)			
Decrease in capital program to offset Building Maintenance		987			987
<b>TOTAL FUNDS SURPLUS/(DEFICIT)</b>		<b>-</b>	<b>3,825</b>	<b>(3,825)</b>	<b>(0)</b>

# BUDGET REVIEW STATEMENT - REPORT OF MANAGER FINANCE

## CAPITAL PROJECT REPORT

as at the period ended 25th March 2016

Program	\$'000		\$'000		YTD Expenditure	\$'000	
	Current Budget		Proposed Budget			variation	
	Expenditure	Other Funding	Expenditure	Other Funding		Expenditure	Other Funding
<b>Asset Class:Roads And Related Assets</b>							
Traffic Facilities	3,682	(2,262)	3,622	(2,277)	2,701	(60)	(15)
Public Transport Facilities	441	(172)	441	(172)	214	0	0
Roadworks	13,369	(3,452)	13,816	(3,555)	8,780	447	(102)
Bridges, Boardwalks and Jetties	1,850	(350)	1,576	(176)	561	(274)	174
<b>Total Roads And Related Assets</b>	<b>19,342</b>	<b>(6,237)</b>	<b>19,455</b>	<b>(6,180)</b>	<b>12,256</b>	<b>113</b>	<b>57</b>
<b>Asset Class:West Dapto</b>							
West Dapto Infrastructure Expansion	5,954	(4,865)	4,902	(4,013)	4,009	(1,052)	852
<b>Total West Dapto</b>	<b>5,954</b>	<b>(4,865)</b>	<b>4,902</b>	<b>(4,013)</b>	<b>4,009</b>	<b>(1,052)</b>	<b>852</b>
<b>Asset Class:Footpaths And Cycleways</b>							
Footpaths	8,588	(4,648)	8,528	(3,572)	5,771	(60)	1,076
Cycle/Shared Paths	8,090	(5,560)	6,788	(4,268)	4,545	(1,302)	1,292
Commercial Centre Upgrades - Footpa	3,040	(435)	2,435	(300)	831	(605)	135
<b>Total Footpaths And Cycleways</b>	<b>19,718</b>	<b>(10,643)</b>	<b>17,751</b>	<b>(8,141)</b>	<b>11,148</b>	<b>(1,967)</b>	<b>2,503</b>
<b>Asset Class:Carparks</b>							
Carpark Construction/Formalising	775	(500)	890	(500)	681	115	0
Carpark Reconstruction or Upgrading	1,001	0	1,166	0	274	165	0
<b>Total Carparks</b>	<b>1,776</b>	<b>(500)</b>	<b>2,056</b>	<b>(500)</b>	<b>955</b>	<b>280</b>	<b>0</b>
<b>Asset Class:Stormwater And Floodplain Management</b>							
Floodplain Management	1,660	(667)	722	(44)	341	(938)	623
Stormwater Management	2,290	(443)	1,937	(95)	851	(353)	348
Stormwater Treatment Devices	250	(150)	70	0	26	(180)	150
<b>Total Stormwater And Floodplain Ma</b>	<b>4,200</b>	<b>(1,260)</b>	<b>2,729</b>	<b>(139)</b>	<b>1,219</b>	<b>(1,471)</b>	<b>1,121</b>
<b>Asset Class:Buildings</b>							
Cultural Centres (IPAC, Gallery, Townh	1,131	0	1,001	0	442	(130)	0
Administration Buildings	1,280	0	520	0	283	(760)	0
Community Buildings	12,840	(3,375)	11,459	(2,856)	7,515	(1,381)	519
Public Facilities (Shelters, Toilets etc.)	617	0	865	0	298	248	0
<b>Total Buildings</b>	<b>15,868</b>	<b>(3,375)</b>	<b>13,845</b>	<b>(2,856)</b>	<b>8,538</b>	<b>(2,023)</b>	<b>519</b>
<b>Asset Class:Commercial Operations</b>							
Tourist Park - Upgrades and Renewal	750	0	750	0	462	(0)	0
Crematorium/Cemetery - Upgrades and	190	0	190	0	75	0	0
Leisure Centres & RVGC	195	0	151	0	72	(44)	0
<b>Total Commercial Operations</b>	<b>1,135</b>	<b>0</b>	<b>1,091</b>	<b>0</b>	<b>609</b>	<b>(44)</b>	<b>0</b>
<b>Asset Class:Parks Gardens And Sportfields</b>							
Play Facilities	1,145	(50)	1,131	(73)	611	(14)	(23)
Recreation Facilities	3,440	(1,892)	3,078	(1,917)	1,146	(362)	(25)
Sporting Facilities	834	(151)	1,114	(239)	575	280	(88)
Lake Illawarra Foreshore	0	0	0	0	0	0	0
<b>Total Parks Gardens And Sportfields</b>	<b>5,419</b>	<b>(2,093)</b>	<b>5,323</b>	<b>(2,229)</b>	<b>2,332</b>	<b>(96)</b>	<b>(136)</b>
<b>Asset Class:Beaches And Pools</b>							
Beach Facilities	449	0	356	0	137	(93)	0
Rock/Tidal Pools	1,186	0	1,499	0	924	313	0
Treated Water Pools	956	0	1,474	0	580	518	0
<b>Total Beaches And Pools</b>	<b>2,591</b>	<b>0</b>	<b>3,329</b>	<b>0</b>	<b>1,641</b>	<b>738</b>	<b>0</b>



# BUDGET REVIEW STATEMENT - REPORT OF MANAGER FINANCE

CAPITAL PROJECT REPORT							
as at the period ended 25th March 2016							
Program	\$'000		\$'000		YTD Expenditure	\$'000	
	Current Budget		Proposed Budget			variation	
	Expenditure	Other Funding	Expenditure	Other Funding		Expenditure	Other Funding
<b>Asset Class:Natural Areas</b>							
Environmental Management Program	0	0	0	0	0	0	0
Natural Area Management and Rehabil	175	(25)	230	(25)	66	55	(0)
<b>Total Natural Areas</b>	<b>175</b>	<b>(25)</b>	<b>230</b>	<b>(25)</b>	<b>66</b>	<b>55</b>	<b>(0)</b>
<b>Asset Class:Waste Facilities</b>							
Whytes Gully New Cells	2,112	(2,112)	2,292	(2,292)	1,288	179	(179)
Whytes Gully Renewal Works	300	(300)	160	(160)	48	(140)	140
Helensburgh Rehabilitation	547	(547)	89	(89)	76	(458)	458
<b>Total Waste Facilities</b>	<b>2,959</b>	<b>(2,959)</b>	<b>2,541</b>	<b>(2,541)</b>	<b>1,411</b>	<b>(418)</b>	<b>418</b>
<b>Asset Class:Fleet</b>							
Motor Vehicles	1,748	(1,130)	1,531	(990)	838	(217)	140
<b>Total Fleet</b>	<b>1,748</b>	<b>(1,130)</b>	<b>1,531</b>	<b>(990)</b>	<b>838</b>	<b>(217)</b>	<b>140</b>
<b>Asset Class:Plant And Equipment</b>							
Portable Equipment (Mowers etc.)	480	(296)	100	(10)	44	(380)	286
Mobile Plant (trucks, backhoes etc.)	2,021	(221)	2,701	(507)	349	680	(286)
Fixed Equipment	300	0	0	0	0	(300)	0
<b>Total Plant And Equipment</b>	<b>2,801</b>	<b>(517)</b>	<b>2,801</b>	<b>(517)</b>	<b>393</b>	<b>0</b>	<b>(0)</b>
<b>Asset Class:Information Technology</b>							
Information Technology	895	0	895	0	191	(0)	0
<b>Total Information Technology</b>	<b>895</b>	<b>0</b>	<b>895</b>	<b>0</b>	<b>191</b>	<b>(0)</b>	<b>0</b>
<b>Asset Class:Library Books</b>							
Library Books	1,150	0	1,150	0	1,075	(0)	0
<b>Total Library Books</b>	<b>1,150</b>	<b>0</b>	<b>1,150</b>	<b>0</b>	<b>1,075</b>	<b>(0)</b>	<b>0</b>
<b>Asset Class:Public Art</b>							
Public Art Works	200	0	145	0	90	(55)	0
Art Gallery Acquisitions	110	0	199	(34)	106	89	(34)
<b>Total Public Art</b>	<b>310</b>	<b>0</b>	<b>344</b>	<b>(34)</b>	<b>196</b>	<b>34</b>	<b>(34)</b>
<b>Asset Class:Emergency Services</b>							
Emergency Services Plant and Equipm	635	0	299	0	111	(336)	0
<b>Total Emergency Services</b>	<b>635</b>	<b>0</b>	<b>299</b>	<b>0</b>	<b>111</b>	<b>(336)</b>	<b>0</b>
<b>Asset Class:Land Acquisitions</b>							
Land Acquisitions	3,270	(2,825)	3,320	(2,825)	447	50	0
<b>Total Land Acquisitions</b>	<b>3,270</b>	<b>(2,825)</b>	<b>3,320</b>	<b>(2,825)</b>	<b>447</b>	<b>50</b>	<b>0</b>
<b>Asset Class:Non-Project Allocations</b>							
Capital Project Contingency	51	0	28	0	0	(23)	0
Capital Project Plan	530	0	480	0	268	(50)	0
<b>Total Non-Project Allocations</b>	<b>581</b>	<b>0</b>	<b>508</b>	<b>0</b>	<b>268</b>	<b>(73)</b>	<b>0</b>
<b>Asset Class:Loans</b>							
West Dapto Loan	0	(2,760)	0	(2,760)	0	0	0
<b>Total Loans</b>	<b>0</b>	<b>(2,760)</b>	<b>0</b>	<b>(2,760)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>GRAND TOTAL</b>	<b>90,528</b>	<b>(39,189)</b>	<b>84,100</b>	<b>(33,749)</b>	<b>47,704</b>	<b>(6,427)</b>	<b>5,440</b>

<b>WOLLONGONG CITY COUNCIL</b>		
	<b>Actual 2015/16 \$'000</b>	<b>Actual 2014/15 \$'000</b>
<b>BALANCE SHEET</b>		
	as at 25/3/16	as at 30/06/15
<b>CURRENT ASSETS</b>		
Cash Assets	133,764	124,611
Investment Securities	20,515	11,046
Receivables	22,910	22,108
Inventories	6,030	6,040
Other	2,958	4,313
Assets classified as held for sale	0	0
<b>Total Current Assets</b>	<b>186,177</b>	<b>168,118</b>
<b>NON-CURRENT ASSETS</b>		
Non Current Cash Assets	9,000	9,000
Non-Current Receivables	0	0
	0	0
Property, Plant and Equipment	2,271,482	2,251,345
Investment Properties	2,750	2,750
Westpool Equity Contribution	1,159	1,159
Intangible Assets	818	1,219
<b>Total Non-Current Assets</b>	<b>2,285,210</b>	<b>2,265,474</b>
<b>TOTAL ASSETS</b>	<b>2,471,387</b>	<b>2,433,592</b>
<b>CURRENT LIABILITIES</b>		
Current Payables	29,216	29,868
Current Provisions payable < 12 months	17,214	16,790
Current Provisions payable > 12 months	34,871	34,871
Current Interest Bearing Liabilities	6,369	6,369
<b>Total Current Liabilities</b>	<b>87,671</b>	<b>87,899</b>
<b>NON-CURRENT LIABILITIES</b>		
Non Current Interest Bearing Liabilities	34,965	39,758
Non Current Provisions	43,907	42,554
<b>Total Non-Current Liabilities</b>	<b>78,872</b>	<b>82,312</b>
<b>TOTAL LIABILITIES</b>	<b>166,543</b>	<b>170,210</b>
<b>NET ASSETS</b>	<b>2,304,844</b>	<b>2,263,381</b>
<b>EQUITY</b>		
Accumulated Surplus	1,163,965	1,132,670
Asset Revaluation Reserve	1,011,065	1,011,064
Restricted Assets	129,814	119,648
<b>TOTAL EQUITY</b>	<b>2,304,844</b>	<b>2,263,381</b>

# BUDGET REVIEW STATEMENT - REPORT OF MANAGER FINANCE

WOLLONGONG CITY COUNCIL		
CASH FLOW STATEMENT		
as at 25 March 2016		
	YTD Actual	Actual
	2015/16	2014/15
	\$ '000	\$ '000
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>		
<b>Receipts:</b>		
Rates & Annual Charges	126,675	166,562
User Charges & Fees	36,617	33,505
Interest & Interest Received	4,456	5,789
Grants & Contributions	43,929	54,189
Other	7,684	23,908
<b>Payments:</b>		
Employee Benefits & On-costs	(72,046)	(92,705)
Materials & Contracts	(32,326)	(58,052)
Borrowing Costs	(1,145)	(1,311)
Other	(31,019)	(42,795)
<b>Net Cash provided (or used in) Operating Activities</b>	<b>82,825</b>	<b>89,090</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>		
<b>Receipts:</b>		
Sale of Infrastructure, Property, Plant & Equipment	380	12,570
Deferred Debtors Receipts	-	10
<b>Payments:</b>		
Purchase of Investments	-	-
Purchase of Investment Property	-	-
Purchase of Infrastructure, Property, Plant & Equipment	(59,032)	(85,072)
Purchase of Interests in Joint Ventures & Associates	-	-
<b>Net Cash provided (or used in) Investing Activities</b>	<b>(58,652)</b>	<b>(72,492)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>		
<b>Receipts:</b>		
Proceeds from Borrowings & Advances	-	15,000
<b>Payments:</b>		
Repayment of Borrowings & Advances	(5,549)	(5,244)
Repayment of Finance Lease Liabilities	-	-
<b>Net Cash Flow provided (used in) Financing Activities</b>	<b>(5,549)</b>	<b>9,756</b>
Net Increase/(Decrease) in Cash & Cash Equivalents	18,624	281
plus: Cash & Cash Equivalents and Investments - beginning of year	144,656	144,375
<b>Cash &amp; Cash Equivalents and Investments - year to date</b>	<b>163,280</b>	<b>144,656</b>

WOLLONGONG CITY COUNCIL		
CASH FLOW STATEMENT		
as at 25 March 2016		
	YTD Actual	Actual
	2015/16	2014/15
	\$ '000	\$ '000
<b>Total Cash &amp; Cash Equivalents and Investments - year to date</b>	<b>163,280</b>	<b>144,656</b>
<b>Attributable to:</b>		
External Restrictions (refer below)	76,458	66,137
Internal Restrictions (refer below)	53,358	22,208
Unrestricted	33,464	56,311
	<b>163,280</b>	<b>144,656</b>
<b>External Restrictions</b>		
Developer Contributions	15,300	11,758
RMS Contributions	269	238
Specific Purpose Unexpended Grants	5,054	10,910
Special Rates Levy Wollongong Centre Improvement Fund	-	-
Special Rates Levy Wollongong Mall	140	251
Special Rates Levy Wollongong City Centre	13	11
Local Infrastructure Renewal Scheme	18,980	18,791
Unexpended Loans	7,144	12,877
Domestic Waste Management	9,788	6,408
Private Subsidies	4,439	1,883
West Dapto Home Deposit Assistance Program	9,705	-
Stormwater Management Service Charge	1,162	834
West Dapto Home Deposits Issued	85	-
Carbon Price	4,379	2,176
<b>Total External Restrictions</b>	<b>76,458</b>	<b>66,137</b>
<b>Internal Restrictions</b>		
Property Development	4,122	(252)
Property Investment Fund	8,064	-
Strategic Projects	20,928	-
Future Projects	6,516	-
Sports Priority Program	624	850
Car Parking Strategy	749	489
MacCabe Park Development	803	391
Darcy Wentworth Park	190	99
Garbage Disposal Facility	10,099	20,281
Telecommunications Revenue	144	279
West Dapto Development Additional Rates	415	71
Southern Phone Natural Areas	588	-
Lake Illawarra Estuary Management Fund	116	-
<b>Total Internal Restrictions</b>	<b>53,358</b>	<b>22,208</b>

# BUDGET REVIEW STATEMENT - REPORT OF MANAGER FINANCE

The Quarterly Budget Review Statement (QBRS) requirements issued by the Department of Local Government in December 2010 require Council to provide additional information that is included in the following schedules and this report should be read in conjunction with these.

The QBRS guidelines require councils to provide a listing of contracts that have been entered into during the Quarter that have yet to be fully performed. Details of contracts, other than contractors that are on a council's preferred supplier list, that have a value equivalent of 1% of estimated income from continuing operations or \$50K, whichever is the lesser, are required to be provided.

Contract Listing						
Budget Review for Quarter ended March 2016						
Contractor	Contract Detail & Purpose	Contract Value \$000's	Commencement Date	Duration of Contract	Budgeted Y/N	
Various	Commercial Fitness Training Activities on Public Open Space	198	1/01/2016	FY 2020/21	YES	
Local Government Training Institute	Provision of Overhead Powerlines Training	70	1/01/2016	FY 2015/16	YES	
Dwyers Truck Centre & City Hino	Purchase of 3 Trucks	427	22/01/2016	FY 2015/16	YES	
United Stone	Crown Street Wollongong - Reconstruction of Footpath from Gladstone Avenue to "The Landmark"	193	1/02/2016	FY 2015/16	YES	
OneSteel Recycling Pty Ltd	Collection & Disposal of Scrap Metal at Councils Waste Depots	105	1/02/2016	FY 2015/19	YES	
Oztech	Security Surveillance, Guards, Patrols and Monitoring	1,598	1/02/2016	FY 2015/19	YES	
Malsave Pty Ltd	Kembla Heights Community Hall Amenities Refurbishment	149	1/02/2016	FY 2015/16	YES	
Traffic Lights NSW	Installation of Traffic Lights at the Intersection Blackman Parade & Central Road, Unanderra	162	1/02/2016	FY 2015/16	YES	
Zauner Construction Pty Ltd	Proposed Bald Hill Amenities & Coffee Spot (Stage 3 Works)	1,749	8/02/2016	FY 2015/17	YES	
Programmed Facilities Management	Art Gallery Scheduled Maintenance Project	189	1/03/2016	FY 2015/16	YES	
Optimal Stormwater	Elliots Road Water Quality Device and Maintenance Facilities	187	1/03/2016	FY 2015/16	YES	
Life Fitness	Strength Training Equipment for Beaton Park	67	7/03/2016	FY 2015/16	YES	
Water Well Sales & Service Pty Ltd	Thomas Dalton Park Irrigation Upgrade	65	9/03/2016	FY 2015/16	YES	
Orimatech	Supply of six Olympic Pool Cleaners	115	10/03/2016	FY 2015/16	YES	
Metrocorp Technologies (Metropolitan Restorations Pty Ltd)	Cordeaux Road Culvert Upgrade - North of Booreea Boulevard	53	14/03/2016	FY 2015/16	YES	

The QBRS guidelines also require councils to identify the amount expended on consultancies and legal fees for the financial year. Consultants are defined as a person or organisation that is engaged under contract on a temporary basis to provide recommendations or high level specialist or professional advice to assist decision making by management. Generally, it is the advisory nature of the work that differentiates a consultant from other contractors.

Consultancy and Legal Expenses		
Budget Review for Quarter ended March 2016		
Expense	Expenditure YTD \$000's	Budgeted (Y/N)
Consultancies	1,071	YES
Legal Fees	1,235	YES

## Statement of responsible accounting officer

All investments held at 31 March 2016 were invested in accordance with Council's Investment Policy. Bank reconciliations have been completed as at 31 March 2016.

Year to date cash and investments are reconciled with funds invested and cash at bank.

## Budget Review Statement - Revision To Full Year Estimates

The following statement is made in accordance with Clause 203(2) of the Local Government (General) Regulation 2005.

It is my opinion that the financial statements and schedules contained within the Quarterly Review Statement for Wollongong City Council for the quarter ended 31 March 2016 indicate that Council's projected financial position at 30 June 2016 will be satisfactory having regard to the projected estimates of income and expenditure and the original budgeted income and expenditure.

The overall year to date position is within expectations of the adopted budget across the broad range of indicators and on a budget outcome basis is acceptable.

**BRIAN JENKINS**  
RESPONSIBLE ACCOUNTING OFFICER

## APPENDIX 1: ANNUAL DELIVERABLE PROGRESS BY 5 YEAR ACTION – DELIVERY PROGRAM 2012-17

5 Year Action	On Track (Projects / Ongoing)	Not Scheduled to Commence	Delayed	Deferred	Complete (Projects Only)
1.1.1.1 Implement programs and events which facilitate community participation	100%	0%	0%	0%	0%
1.1.2.1 Impacts from development on the environment are assessed, monitored and mitigated	86%	0%	14%	0%	0%
1.1.2.1 Establish effective urban stormwater management programs	100%	0%	0%	0%	0%
1.1.3.1 Manage vegetation to reduce bushfire risk in Asset Protection Zones on natural areas under Council care and control	100%	0%	0%	0%	0%
1.1.3.2 Implement a coordinated approach to floodplain and stormwater management	100%	0%	0%	0%	0%
1.1.4.1 Implement priority actions from the Illawarra Biodiversity Strategy	67%	0%	33%	0%	0%
1.1.4.2 Implement priority actions from the Illawarra Escarpment Strategic Management Plan	100%	0%	0%	0%	0%
1.2.1.1 Finalise and implement the Coastal Zone Management Plan	100%	0%	0%	0%	0%
1.2.2.1 Assess the impact of day visitors on service levels	100%	0%	0%	0%	0%
1.2.2.2 Coordinate a range of Water Safety Education programs to enhance safe community access to our beaches	100%	0%	0%	0%	0%

## APPENDIX 1: ANNUAL DELIVERABLE PROGRESS BY 5 YEAR ACTION – DELIVERY PROGRAM 2012-17

5 Year Action	On Track (Projects / Ongoing)	Not Scheduled to Commence	Delayed	Deferred	Complete (Projects Only)
1.3.1.1 Develop and implement programs that encourage community participation in reducing Wollongong's ecological footprint	67%	0%	33%	0%	0%
1.3.2.1 Finalise and deploy Council's Waste and Resource Recovery Strategy in consultation with industry leaders	100%	0%	0%	0%	0%
1.3.2.2 Implement water and energy saving strategies	100%	0%	0%	0%	0%
1.3.2.3 Emissions are monitored and reduction methods are investigated and utilised	100%	0%	0%	0%	0%
1.3.2.4 Investigate a landfill gas management system for Whytes Gully	0%	0%	0%	100%	0%
1.3.3.1 Develop and implement an Environmental Sustainability Policy and Strategy	75%	0%	25%	0%	0%
1.3.3.2 Seek external funds to support programs for Lake Illawarra, following the closure of the Lake Illawarra Authority	100%	0%	0%	0%	0%
1.3.3.3 Establish and maintain an Estuary Management Committee to protect the health of Lake Illawarra	100%	0%	0%	0%	0%
1.4.1.1 Work in partnership with others to promote a diverse range of heritage education and promotion programs	100%	0%	0%	0%	0%

## APPENDIX 1: ANNUAL DELIVERABLE PROGRESS BY 5 YEAR ACTION – DELIVERY PROGRAM 2012-17

5 Year Action	On Track (Projects / Ongoing)	Not Scheduled to Commence	Delayed	Deferred	Complete (Projects Only)
1.4.1.2 Implement priority actions of the Heritage Strategy	100%	0%	0%	0%	0%
1.4.1.3 Implement community and cultural promotions program	100%	0%	0%	0%	0%
1.4.2.1 Work with the local Aboriginal community in the management of Indigenous heritage	100%	0%	0%	0%	0%
1.5.1.1 Facilitate a range of programs and activities which improve food security and local food production	100%	0%	0%	0%	0%
1.6.1.1 Review planning controls for environmentally sensitive locations	100%	0%	0%	0%	0%
1.6.2.1 Implement the West Dapto Release Area Masterplan	100%	0%	0%	0%	0%
1.6.3.1 Provide high quality development assessment and certification based on QBL principles (note: QBL or the Quadruple bottom Line takes consideration of environmental, economic, social and governance factors)	100%	0%	0%	0%	0%
1.6.3.2 Maximise sustainability principles in the design and construction of Wollongong's built form	100%	0%	0%	0%	0%
1.6.3.3 Prepare for the introduction and implementation of the NSW State Government Planning Reforms	100%	0%	0%	0%	0%

## APPENDIX 1: ANNUAL DELIVERABLE PROGRESS BY 5 YEAR ACTION – DELIVERY PROGRAM 2012-17

5 Year Action	On Track (Projects / Ongoing)	Not Scheduled to Commence	Delayed	Deferred	Complete (Projects Only)
2.1.1.1 Support regional activities and partnerships that result in increased business investment and jobs growth	100%	0%	0%	0%	0%
2.1.2.1 Ensure that Wollongong is attractive to diverse companies for business expansion, establishment and relocation	100%	0%	0%	0%	0%
2.1.2.2 Progress implementation of the CBD Action Plan	100%	0%	0%	0%	0%
2.1.3.1 Build on partnerships which enable the retention of local talent	100%	0%	0%	0%	0%
2.1.3.2 Establish Wollongong City Council as an employer of choice	80%	0%	0%	0%	20%
2.1.4.1 Develop and maintain partnerships with the business sector to fund and contribute to a broader range of community projects and activities	100%	0%	0%	0%	0%
2.1.5.1 Work with community, government and business partners to support development of local employment opportunity for people who are disadvantaged within the labour market	100%	0%	0%	0%	0%
2.1.6.1 In collaboration with key agencies, facilitate the West Dapto Taskforce to deliver the first stages of the West Dapto Urban Release area	100%	0%	0%	0%	0%
2.2.1.1 Facilitate the delivery of business and tourism information services	100%	0%	0%	0%	0%



## APPENDIX 1: ANNUAL DELIVERABLE PROGRESS BY 5 YEAR ACTION – DELIVERY PROGRAM 2012-17

5 Year Action	On Track (Projects / Ongoing)	Not Scheduled to Commence	Delayed	Deferred	Complete (Projects Only)
2.2.2.1 Support projects that investigate opportunities for the provision of tourism infrastructure	75%	0%	25%	0%	0%
2.2.2.2 Use funds obtained from Restart NSW Illawarra to commence concept designs and planning for the Bald Hill Improvement Program	100%	0%	0%	0%	0%
2.2.3.1 Review the current investments to deliver a more efficient and targeted destination marketing program	100%	0%	0%	0%	0%
2.3.1.1 Undertake major refurbishment works in the City Centre	100%	0%	0%	0%	0%
2.3.1.2 Manage and deliver improved marketing and promotion of the City Centre	100%	0%	0%	0%	0%
2.3.1.3 Provide a diverse range of activities in the City Centre that target and engage a broad community	100%	0%	0%	0%	0%
2.3.1.4 Improve policies and systems to support the revitalisation of the City Centre	100%	0%	0%	0%	0%
2.3.1.5 Deliver the Access and Movement Strategy for the City Centre	100%	0%	0%	0%	0%
2.3.2.1 Review the current investment to deliver a more efficient and targeted destination marketing program	100%	0%	0%	0%	0%
2.3.2.2 Deliver Visitor Information Services to the city and our visitors	100%	0%	0%	0%	0%
2.3.2.3 Pursue initiatives that promote the region as place to holiday to both the domestic and international markets	100%	0%	0%	0%	0%

## APPENDIX 1: ANNUAL DELIVERABLE PROGRESS BY 5 YEAR ACTION – DELIVERY PROGRAM 2012-17

5 Year Action	On Track (Projects / Ongoing)	Not Scheduled to Commence	Delayed	Deferred	Complete (Projects Only)
2.4.1.1 Support the creation and expansion of green industries	100%	0%	0%	0%	0%
2.4.2.1 Ensure that Wollongong is attractive to research and development based companies and organisations	100%	0%	0%	0%	0%
2.5.1.1 Implement a range of programs that incorporates learning and development	80%	0%	0%	0%	20%
3.1.1.1 Promote Made in Wollongong through a variety of locally produced events, productions and programs	100%	0%	0%	0%	0%
3.1.2.1 Provide support to existing and emerging arts workers and their networks	100%	0%	0%	0%	0%
3.1.2.2 Provide opportunities for local artists and performers to exhibit, promote and perform at Council venues and events	100%	0%	0%	0%	0%
3.1.3.1 Successful collaborations with other organisations and agencies are established	100%	0%	0%	0%	0%
3.2.1.1 Seek funding for the promotion of heritage sites and museums to the community and visitors	100%	0%	0%	0%	0%
3.2.2.1 Encourage the integration of urban design and public art	100%	0%	0%	0%	0%

## APPENDIX 1: ANNUAL DELIVERABLE PROGRESS BY 5 YEAR ACTION – DELIVERY PROGRAM 2012-17

5 Year Action	On Track (Projects / Ongoing)	Not Scheduled to Commence	Delayed	Deferred	Complete (Projects Only)
3.2.3.1 Deliver and support a range of projects and programs which build harmony and understanding	100%				
3.3.1.1 Implement a coordinated approach to event acquisition and provision in Wollongong via the delivery of the Events Strategy	100%				
3.3.1.2 encourage Sports Associations to conduct regional, State and National events in the city	100%				
3.3.1.3 Implement a sustainable program of local events via the Events Strategy	100%				
3.3.1.4 Plan for, and host, culturally sensitive events and programs celebrating the Bicentenary of European Settlement in Wollongong across 2015-16	100%				
3.3.1.5 Coordinate Council's support and investment in events and festivals	100%				
3.3.2.1 Coordinate an integrated approach to infrastructure improvement and service delivery in the Civic Plaza and through the re-establishment of an Arts Precinct in the city	100%				
3.4.1.1 Support the coordination of an externally funded delivered calendar of activities across the city	100%				
3.4.2.1 Develop a new Cultural Plan	100%				

## APPENDIX 1: ANNUAL DELIVERABLE PROGRESS BY 5 YEAR ACTION – DELIVERY PROGRAM 2012-17

5 Year Action	On Track (Projects / Ongoing)	Not Scheduled to Commence	Delayed	Deferred	Complete (Projects Only)
3.4.3.1 Deliver a program of activities in local communities	50%	0%	0%	0%	50%
4.1.1.1 Ensure an effective community engagement framework connects the community to Council decision making	100%	0%	0%	0%	0%
4.1.2.1 Expand Council's use of social media and online options for communication and engagement	67%	0%	0%	33%	0%
4.1.3.1 A coordinated approach to communication is developed and implemented	100%	0%	0%	0%	0%
4.1.3.2 Re-establish Council's commitment to partnering with our local Aboriginal community	100%	0%	0%	0%	0%
4.1.3.4 Continue to provide regular information updates to the community about Council's Financial Sustainability Review	100%	0%	0%	0%	0%
4.2.1.1 Increase opportunities for the community to connect with volunteering organisations	100%	0%	0%	0%	0%
4.2.1.2 Support community participation in non-profit activities	100%	0%	0%	0%	0%
4.2.1.3 Build the capability of community based organisations in managing, developing and sustaining their volunteers	100%	0%	0%	0%	0%
4.2.2.1 Support a range of projects and programs in the city	100%	0%	0%	0%	0%

## APPENDIX 1: ANNUAL DELIVERABLE PROGRESS BY 5 YEAR ACTION – DELIVERY PROGRAM 2012-17

5 Year Action	On Track (Projects / Ongoing)	Not Scheduled to Commence	Delayed	Deferred	Complete (Projects Only)
4.2.3.1 Contribute to activities and programs that enhance civic pride in Wollongong	100%	0%	0%	0%	0%
4.3.1.1 Lobby for the expansion of NBN to all suburbs within the LGA within the next five years	100%	0%	0%	0%	0%
4.3.2.1 Review community facilities and consider rationalisation, replacement or refurbishment to achieve facilities that are strategically located, good quality and meet identified community need	100%	0%	0%	0%	0%
4.3.2.2 Investigate the provision of a district level community and library centre for the southern suburbs	100%	0%	0%	0%	0%
4.3.2.3 Review and implement a revised library service model for Unanderra and surrounding suburbs	0%	0%	0%	0%	100%
4.3.3.1 Continue to participate and contribute to an integrated community service network	100%	0%	0%	0%	0%
4.4.1.1 Improve community understanding and awareness of Council decisions	100%	0%	0%	0%	0%
4.4.1.2 Ensure appropriate strategies and systems are in place, monitored and reviewed	80%	0%	0%	0%	20%
4.4.1.3 Continue to build a professional, customer focussed quality organisation	100%	0%	0%	0%	0%
4.4.1.4 Lead continuous improvement in Council's health and safety culture and behaviour	100%	0%	0%	0%	0%

## APPENDIX 1: ANNUAL DELIVERABLE PROGRESS BY 5 YEAR ACTION – DELIVERY PROGRAM 2012-17

5 Year Action	On Track (Projects / Ongoing)	Not Scheduled to Commence	Delayed	Deferred	Complete (Projects Only)
4.4.2.1 Coordinate a service review program with a focus on business development and improvement	100%	0%	0%	0%	0%
4.4.2.2 Deliver the Asset Management Strategy and Improvement Plan 2012-17	100%	0%	0%	0%	0%
4.4.2.3 Investigate provision of cremation services across the region and determine Council's role in the market	100%	0%	0%	0%	0%
4.4.3.1 Improve systems for recording community and staff ideas	100%	0%	0%	0%	0%
4.4.4.1 Ensure policies and procedures are regularly reviewed, updated and promoted	100%	0%	0%	0%	0%
4.4.4.2 Streamline reporting across the organisation and provide user friendly, plain English reports	100%	0%	0%	0%	0%
4.4.5.1 Effective and transparent financial management systems are in place	100%	0%	0%	0%	0%
4.4.5.2 Achieve an operational savings as a part of Council's financial sustainability review with savings to be directed to asset renewal	100%	0%	0%	0%	0%
4.4.5.3 Reduce Council's discretionary spend (excluding assets) by 2.75% with savings to be directed to asset renewal	100%	0%	0%	0%	0%

## APPENDIX 1: ANNUAL DELIVERABLE PROGRESS BY 5 YEAR ACTION – DELIVERY PROGRAM 2012-17

5 Year Action	On Track (Projects / Ongoing)	Not Scheduled to Commence	Delayed	Deferred	Complete (Projects Only)
4.4.5.4 Undertake a review of Council's employment conditions including the consideration of more flexible employment conditions and Enterprise Agreement	0%	0%	100%	0%	0%
4.4.5.5 Continue to pursue alternative funding option to deliver financially sustainable services and facilities	100%	0%	0%	0%	0%
4.4.5.6 Apply for a special rate variation of 6.13% in 2014-15, 6.23% in 2015-16 and 6.24% in 2016-17 with additional funds to be directed to asset renewal.	0%	0%	0%	0%	100%
4.4.5.7 Review and increase fees and charges to achieve a minimum of \$500,000 to ensure the financial sustainability of service provision	100%	0%	0%	0%	0%
4.4.5.8 Investigate removing the pensioner and charitable waste exemptions	0%	0%	100%	0%	0%
4.4.5.9 Continue to actively seek grants and contributions to deliver core community infrastructure and services	100%	0%	0%	0%	0%
4.4.5.10 Explore innovative options to increase revenue at Council facilities	100%	0%	0%	0%	0%
4.4.5.11 Improve the efficiency of supply management in order to achieve operational efficiencies	100%	0%	0%	0%	0%
4.4.5.12 Pursue alternative funding options to deliver Council services and facilities	0%	0%	0%	0%	100%

## APPENDIX 1: ANNUAL DELIVERABLE PROGRESS BY 5 YEAR ACTION – DELIVERY PROGRAM 2012-17

5 Year Action	On Track (Projects / Ongoing)	Not Scheduled to Commence	Delayed	Deferred	Complete (Projects Only)
4.4.6.1 Deliver a consistent and effective integrated frontline customer service centre	100%	0%	0%	0%	0%
5.1.1.1 Partner with community based organisations in the provision of services	100%	0%	0%	0%	0%
5.1.2.1 Actively engage children and young people in planning and design processes	100%	0%	0%	0%	0%
5.1.3.1 Partner with agencies and health authorities to support improvements to the region's medical services	100%	0%	0%	0%	0%
5.1.4.1 Assess the changing profile of the community and reprioritise services appropriately	100%	0%	0%	0%	0%
5.1.4.2 Investigate provision of Leisure Services in the greater Dapto area, taking into account expansion of West Dapto, and determine Council's role in the market	100%	0%	0%	0%	0%
5.1.4.3 Investigate the future provision of Aquatic Services across the local government area and implement improvements	100%	0%	0%	0%	0%
5.1.5.1 Continue to undertake social, land use and environmental planning activities that assists in service planning	100%	0%	0%	0%	0%
5.1.5.2 Carry out commercial business management of Council's operational lands	75%	0%	25%	0%	0%



## APPENDIX 1: ANNUAL DELIVERABLE PROGRESS BY 5 YEAR ACTION – DELIVERY PROGRAM 2012-17

5 Year Action	On Track (Projects / Ongoing)	Not Scheduled to Commence	Delayed	Deferred	Complete (Projects Only)
5.1.5.3 Develop a sustainable financial model and strategy for the maintenance and management in perpetuity for Council cemeteries, in response to the Cemeteries Act and establishment of 'Cemeteries NSW'	100%	0%	0%	0%	0%
5.1.6.1 Review planning controls for priority locations	100%	0%	0%	0%	0%
5.1.6.2 Provide an appropriate and sustainable range of quality passive and active open spaces and facilities	100%	0%	0%	0%	0%
5.1.6.3 Policies and plans are developed, reviewed and implemented to encourage physical activity	100%				
5.2.1.1 Prepare a Housing Study and Strategy incorporating Affordable Housing Issues			50%	50%	
5.2.2.1 Integrated services are provided to residents in need of urgent shelter	100%				
5.3.1.1 Promote and enforce compliance with litter reduction	100%				
5.3.2.1 Manage and maintain public facilities	100%				
5.3.2.3 Use additional funds achieved through the financial sustainability review for renewal of major building projects as per capital program	100%				
5.3.3.1 Manage and maintain community infrastructure portfolio with a focus on asset renewal	100%				

## APPENDIX 1: ANNUAL DELIVERABLE PROGRESS BY 5 YEAR ACTION – DELIVERY PROGRAM 2012-17

5 Year Action	On Track (Projects / Ongoing)	Not Scheduled to Commence	Delayed	Deferred	Complete (Projects Only)
5.4.1.1 Facilitate a range of partnerships and networks to develop community safety initiatives	100%	0%	0%	0%	0%
5.4.1.2 Provide lifeguarding services at beaches (in partnership with Surf Life Saving Illawarra) and Council pools	100%	0%	0%	0%	0%
5.4.2.1 Continue to liaise with Local Area Commands on key initiatives and crime reduction strategies	100%	0%	0%	0%	0%
5.4.2.2 Deliver projects and programs to reduce crime in the Wollongong Local Government Area	100%	0%	0%	0%	0%
5.4.3.1 Safety is considered in the planning and design of any development	100%	0%	0%	0%	0%
5.5.1.1 Maintain and establish corridors and parks that strengthen open space connections and people movement	100%	0%	0%	0%	0%
5.5.1.2 Coordinate an access improvement program through pre-planning and renewal activities	100%	0%	0%	0%	0%
5.5.2.1 Use data to assess the current community infrastructure available, community demand and develop a strategic framework and policies to either rationalise, enhance or expand to meet hanging community needs	75%	0%	25%	0%	0%

## APPENDIX 1: ANNUAL DELIVERABLE PROGRESS BY 5 YEAR ACTION – DELIVERY PROGRAM 2012-17

5 Year Action	On Track (Projects / Ongoing)	Not Scheduled to Commence	Delayed	Deferred	Complete (Projects Only)
5.5.2.2 Implement Council's Planning, People, Places Strategy	100%	0%	0%	0%	0%
5.5.2.3 Develop a Regional Botanic Garden of Excellence	100%	0%	0%	0%	0%
5.5.2.4 Provide statutory services to appropriately manage and maintain our public spaces	100%	0%	0%	0%	0%
5.5.2.5 Develop a play strategy to support the planning of high quality centralised and integrated park facilities	100%	0%	0%	0%	0%
5.5.2.6 use additional achieved through the Financial Sustainability Review to replace below standard playground facilities informed by the Play Strategy	100%	0%	0%	0%	0%
5.5.3.1 Deliver a range of programs for older people	100%	0%	0%	0%	0%
5.5.3.2 Deliver a range of recreational pursuits for older people	100%	0%	0%	0%	0%
5.6.1.1 Deliver a diverse suite of projects to the community that foster and enhance community strengths	100%	0%	0%	0%	0%
6.1.1.1 Establish a strategic framework and a plan for cycleways and bicycle facilities within Wollongong	100%	0%	0%	0%	0%
6.1.2.1 Assess the feasibility to expand the Gong Shuttle service to outer suburbs	100%	0%	0%	0%	0%

## APPENDIX 1: ANNUAL DELIVERABLE PROGRESS BY 5 YEAR ACTION – DELIVERY PROGRAM 2012-17

5 Year Action	On Track (Projects / Ongoing)	Not Scheduled to Commence	Delayed	Deferred	Complete (Projects Only)
6.1.3.1 Improve the connectivity of the local government area through the upgrade in our network of footpaths and cycleway	60%	0%	20%	0%	20%
6.1.3.2 Use additional funds achieved through the Financial Sustainability Review to accelerate the footpath renewal program by about \$4M	100%	0%	0%	0%	0%
6.1.3.3 Extend the average lives of footpaths to 80 years to create about \$1M saving in depreciation annually	100%	0%	0%	0%	0%
6.1.3.4 Use funds obtained from Restart NSW Illawarra to design and construct the Grand Pacific Walk – Stage One	0%	0%	100%	0%	0%
6.1.4.1 Work in partnership with key stakeholders to consider the establishment of a 'Park n Ride' commuter bus network	100%	0%	0%	0%	0%
6.2.1.1 Develop an Integrated Transport Strategy	100%	0%	0%	0%	0%
6.2.1.2 Deliver sustainable transport asset renewal programs	100%	0%	0%	0%	0%
6.2.1.3 Allocate approximately \$6M of additional funds achieved through the Financial Sustainability Review to road resurfacing and reconstruction	100%	0%	0%	0%	0%

## APPENDIX 1: ANNUAL DELIVERABLE PROGRESS BY 5 YEAR ACTION – DELIVERY PROGRAM 2012-17

5 Year Action	On Track (Projects / Ongoing)	Not Scheduled to Commence	Delayed	Deferred	Complete (Projects Only)
6.2.2.1 In collaboration with agencies deliver the infrastructure required to support the first stage of the West Dapto Release Area	100%	0%	0%	0%	0%
6.2.2.2 Use funds obtained from Restart NSW Illawarra and funds contributed by council to construct the road link between Fowlers Road, Dapto to Fairwater Drive, Horsley	100%	0%	0%	0%	0%
6.2.3.1 Work with State and Government agencies and lobby to improve rail services and stations across the Local Government Area	100%	0%	0%	0%	0%
6.2.4.1 Work with State and Government agencies to lobby and promote opportunities for transport to reduce travel time between Sydney and Wollongong	100%	0%	0%	0%	0%
6.2.5.1 Work with key agencies and partners to continue and improve late night transport options	100%	0%	0%	0%	0%
<b>TOTAL ANNUAL DELIVERABLE PROGRESS</b>	<b>92%</b>	<b>0%</b>	<b>4%</b>	<b>1%</b>	<b>3%</b>