

Port Kembla 2505 Revitalisation Plan

2018 - 2043



Prepared by:



In partnership with:



Acknowledgements

Wollongong City Council would like to show its respect and acknowledge the Traditional Custodians of the Land to which this Strategy applies, of Elders past and present, and extend that respect to other Aboriginal and Torres Strait Islander people.

Wollongong City Council would like to thank members of the community who contributed to this Plan by providing feedback in engagement activities throughout 2017 - 2018.

Council will also like to thank the consultants that provided technical analysis to inform this document. Studio GL have provided some diagrams, visualisations and urban design advice to assist in the preparation of this report along with economic input from Hill PDA and heritage architecture input from John Oultram Heritage and Design.

How to read this document

The Port Kembla 2505 Revitalisation Plan sets the 25 year aspirational Vision for the future of Port Kembla. The Vision establishes a benchmark for all aspects of decision making and should be used by policy makers, the development industry and land owners to guide investment and decision making.

Informed by detailed urban design analysis, economic assessment and community opinion, the Plan identifies suburb-wide actions, and drills down into Five (5) Precincts that detail ‘key moves’ to deliver change across the suburb.

This Plan is underpinned by an Implementation Plan. The Implementation Plan lists priority actions and will act as a tool to deliver a coordinated approach to revitalisation.

The suite of documents

01

Port Kembla 2505 Revitalisation Plan

The Plan puts forward a vision and strategies for the suburb to direct initiatives to revitalise the suburb of Port kembla. The plan focuses in on five precincts within the suburb setting future aspirations for each and proposes location specific strategies moves to achieve the vision.

Strategic Document - to be endorsed by Council

A

Implementation Plan

The Implementation Plan outlines actions from the Strategy, and looks at these in terms of priority of delivery. These will be reviewed annually as part of the business planning cycle.

Supporting Documents - to be noted by Council

B

Engagement Report

The report outlines what we heard from the community and how this feedback has shaped and influenced the Plan.

This report provides an outline of engagement undertaken by Council, submissions received and online survey results.

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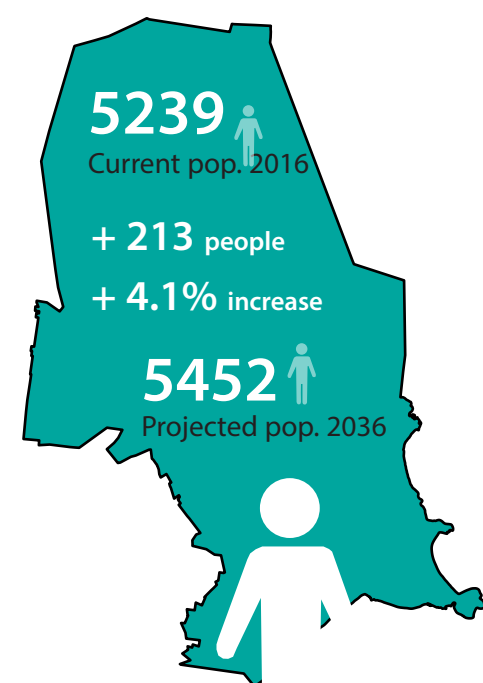
01

Introduction

Background

In 2016 Wollongong City Council successfully secured a grant, as part of the Port Kembla Community Infrastructure Funds (PKCIF), to prepare the Port Kembla 2505 Revitalisation Plan. The intent was to develop a vision and strategies that would be used to direct initiatives to revitalise the suburb of Port Kembla.

The community were consulted throughout the development of this Plan and supporting Implementation Plan to ensure the long term direction outlined in the following pages reflects their aspirations for Port Kembla.



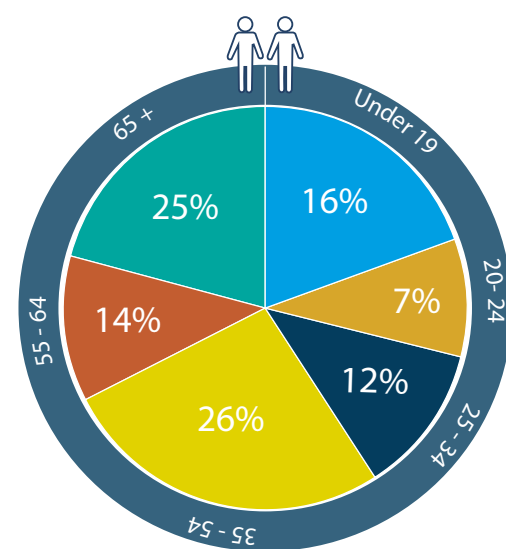
Population - Current + Projected

The study area

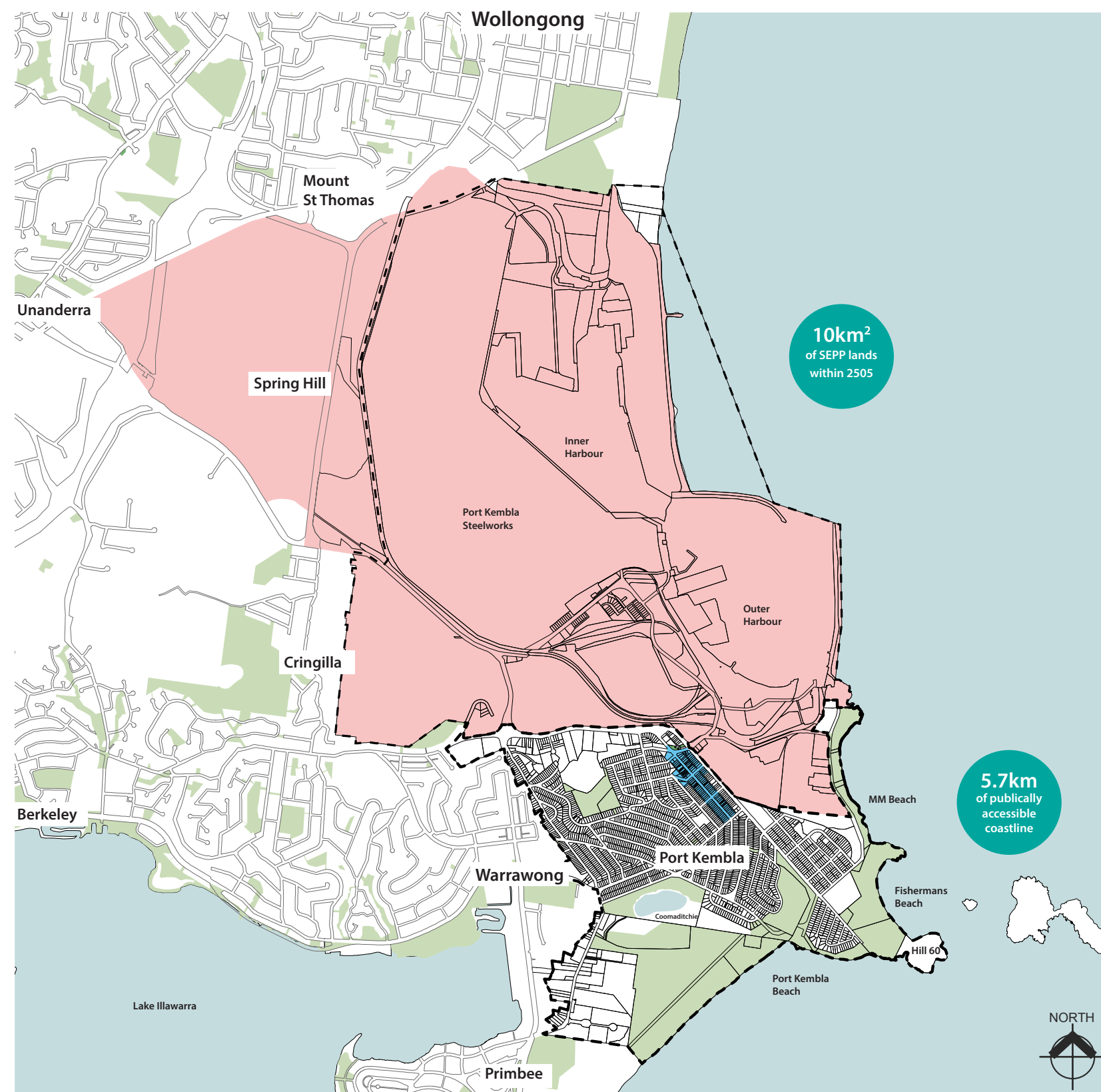
The Port Kembla Revitalisation Plan considers the suburb of Port Kembla, located on the coast approximately 6km south of the Wollongong City Centre.

The suburb has a population of approximately 5,000 people, and is well known for its industry, indigenous culture and role in military history.

While this study is focused on the whole suburb, it excludes the land identified as the 'Three Ports State Environmental Planning Policy' (SEPP) lands. This land is under the guidance of State policy. The Port and associated SEPP lands provide both a constraint and also a huge opportunity for the suburb of Port Kembla. SEPP lands within the 2505 boundary take up 69% of land in the suburb.



Demographic profile 2016



Context diagram

The Study Area, defined as the extent of the 2505 Port Kembla postcode area, less the areas defined under the Three Ports SEPP.

- Natural Areas
- Three Ports SEPP
- Town Centre B2 Zone
- Port Kembla 2505 Boundary

A beautiful place with potential to unlock

The recommendations in this Plan respond to technical analysis of the opportunities and constraints shaping the suburb and Town Centre, including an analysis of access and movement, topography, open space, land use, heritage values and economics.

A rich history that needs to be celebrated

The suburb is filled with Indigenous, military and European history but this is often concealed. Buildings along Wentworth Street have acted as time capsules of a by-gone inter-war era and remain intact.

An array of beautiful yet disconnected assets

The suburb is filled with natural and historical assets e.g. Hill 60, beaches and green spaces but they're spatially disconnected, lack purpose and act as isolated nodes of activity.

Poor Interface with the Industrial Lands

A lack of a defined buffer and mitigation measures creates a conflict between the growing Port and Heavy Industrial Lands, and the residential areas of Port Kembla.

Rare biodiversity within the suburb

Port Kembla's natural areas, such as Hill 60 and Coomaditchie Lagoon hold a great level of biodiversity value. These areas support all types of wildlife from penguins to endangered Green and Gold Bell Frog. An incredible asset, in need of conservation.

Loss of a supporting population

The dramatic decline in the number of workers involved in heavy industrial manufacturing in the immediate vicinity, combined with a very low projected increase in residential population growth - only 4.1% increase - impacts viability.

An oversized Town Centre

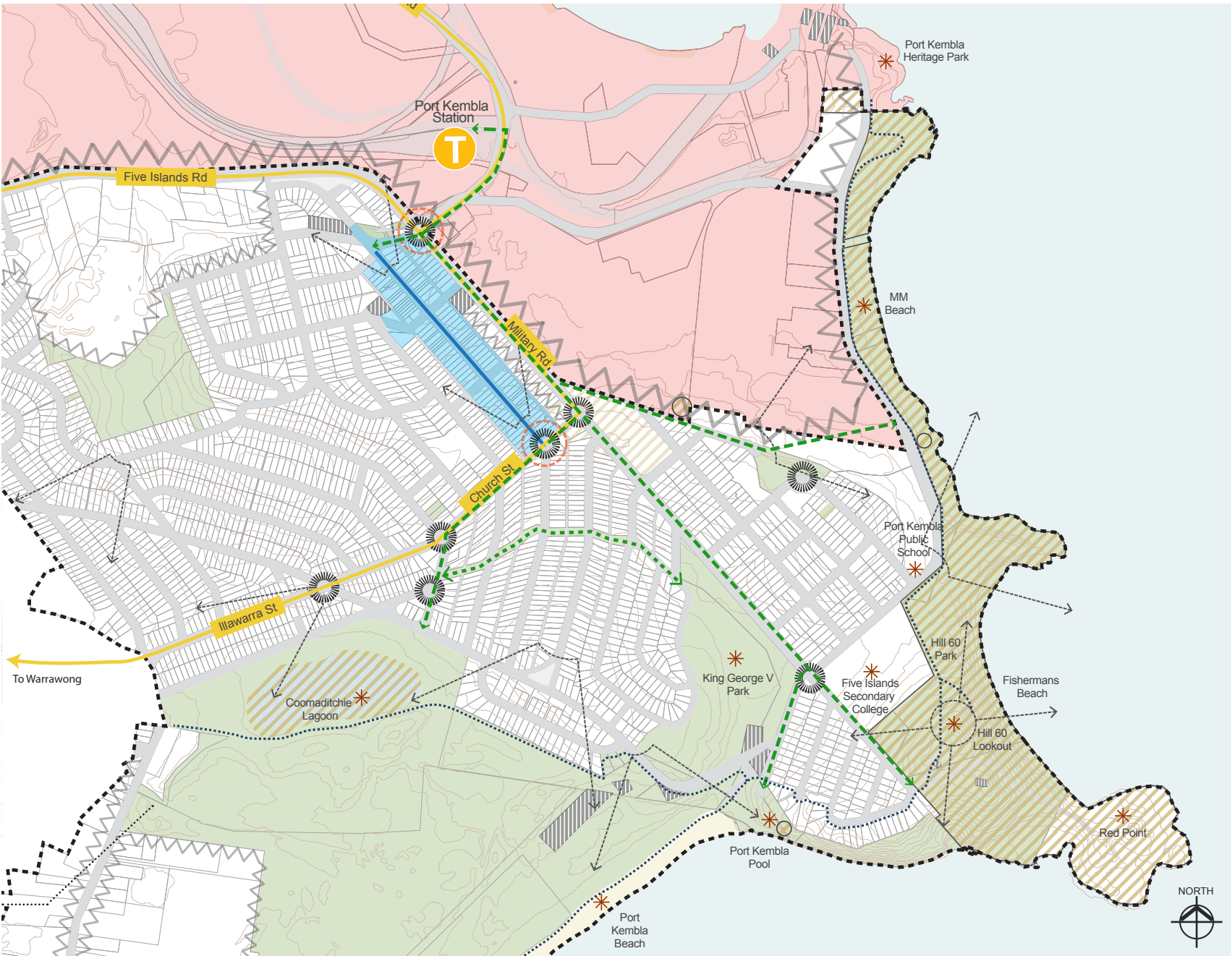
The Town Centre is two (2) blocks longer than is required to service the current population. The main street stretches 600m!

The Town Centre is bypassed by Military Road to Warrawong

Warrawong provides a regional shopping centre 1km from Port Kembla, competing with offers of the Town Centre.

Public Transport is available but isolated

Access to trains and buses exist however timetables don't connect. This creates an unreliable public transport network. The train station is underutilised and isolated from the rest of the suburb, sitting within the Industrial Lands to the north-east.



Suburb wide analysis summary diagram

- Port Kembla 2505 Boundary
- Natural Areas
- Town Centre - B2 zone
- Wentworth Street
- Major Road
- Heritage Listed Area
- Primary arrival point
- Interface with Three Port SEPP Land
- Important views
- Linkage opportunity
- Key landmarks
- Unsafe intersection
- Train Station
- Parking



There are stunning views and whale watching opportunities along the coast but lacks suitable amenities.



The open space around the lagoon lacks purpose and amenities.

Informing the Plan

Learning from the Past

This Plan acknowledges that there have been a number of studies undertaken that have focused on Port Kembla and provided recommendations for change. An integral part of the preparation of this Draft Plan involved a comprehensive review of these documents.

The documents reviewed included:

- Port Kembla Main Street: Future Vision and Desired Character Report (2007)
- Commercial Demand Analysis – Port Kembla Main Street (2010)
- Hill 60 Draft Landscape Master Plan (2015)
- Discussion Document for the 2016 Round 1 PKCIF: A vision for the revitalisation of the Port Kembla Township (2016)
- Illawarra – Shoalhaven Regional Plan (2015)
- Navigating the Future: NSW Ports’ 30 Year Master Plan (2015)

Technical analysis and input

A range of technical investigations and analyses have informed this Draft Plan:

- Urban Design analysis
Studio GL
- Town Centre Heritage analysis
John Oultram Heritage
- Economic Analysis and site assessments
Hill PDA

Input from Council officers across all divisions including; Infrastructure, Traffic, Environment, Community and Cultural Services, Property and Recreation.

What we’ve heard

Working with the Community and Agencies

4 workshops, 2 kiosks, 151 survey results, 20 submissions and hundreds of conversations informed the Plan

The community were invited to inform the creation of this Plan through a series of workshops, targeted stakeholder meetings and one on one conversations. At these forums ideas were shared and priorities identified.

Targeted engagement activities throughout the project sought input from young people. Over 100 local children and youth shared their ideas and dreams through stories, drawings and conversations.

During the exhibition period, feedback from the community and industry provided an overwhelming amount of support for the revitalisation of the suburb. The information gathered from the community has shaped the draft Vision, Strategies and actions for the revitalisation of Port Kembla. This input was integral in ensuring that the future direction is one that reflects the community’s aspirations.

Information on how the community participated throughout this process including what we’ve heard and how their ideas shaped the Plan can be found in the detailed Community Engagement Report.



Graphic scribing from Visioning Workshop



Community Visioning Workshop



The community value the coastal lifestyle and abundance of natural assets

1. Environmental, green + sustainable

2. Walkability + pedestrian experience

3. Diverse Offer

4. Amenity

5. Safety

Feedback from exhibition - top 5 themes

“Native plants, make sure environment is friendly for native animals, water stations and covered bus stops, improved walkways and pedestrian crossings, walkways down onto beach, lots of shade, community vegie garden would be nice, leave space for physical activity, street crossings”

Quote from online survey submissions - community member



Council staff held conversations with 200+ People at a community kiosk, answering questions and collecting information on the draft plan.

A strong local community delivering change

Port Kembla and the local community have a lot to celebrate. Private investment, community initiative and hard work, and Council investment have delivered a range of projects over the past decade due to the passion and dedication of individuals and groups. It is important to recognise and celebrate these achievements, and the great work that has shaped Port Kembla into all it has to offer today. Some of these initiatives include, but are certainly not limited to:



Red Point artists and gallery

Formed in 2008, the Red Point Artist Association in Kembla Court plays home to art studios, a gallery for visual artists and Art on the Grass.



Community led Public Art

Urban Art Australia has set a goal to bring art to Wentworth Lane to create a destination for people to visit.



Volunteer led environmental preservation

Planting along King George V Oval, dune restoration, work on the big island, surrounds of Coomaditchie Lagoon are led by the community to ensure the environment remains strong in Port Kembla.



Coomaditchie United Aboriginal Corporation

Providing welfare and advocacy services to the local indigenous community. It seeks to build a community, care for country, preserve culture and establish relationships through art exhibitions and festivals, health services and a learning club.



Our Community Project

People centred innovation. Our Community Project has too many great initiatives to detail. Some are highlighted below.

Jam N Bread

This monthly event provides an opportunity for members of the community to come together to sing, play, bake bread, feast and share culture.

Culture Bank

An exciting new initiative to create lively and diverse events in the greater local area. Created by locals for locals, it's about making the experience of living here richer for everyone by enabling people with ideas to realise and share them.

Sewing for Zero Waste

A monthly initiative bringing together locals to sew bags from recycled material to be used in place of shopping bags.



The Foundry

The Foundry opened in 2014 as a social enterprise of The Salvation Army. It aims to be a "hand-up" rather than a "hand-out" destination for those facing unemployment.



Billy cart derby

A historical event that many locals hold as fond childhood memories. The events seeks to raise the profile of the area and make people aware of how great Port Kembla is.



The Servo

A new and exciting offer to the area, The Servo Food Truck Bar is a safe social and performance space for all ages and identities. Music. Food. Community.



The Vault

A long loved venue in Port Kembla has been reopened and revamped to create a boutique entertainment venue. Showcasing gifted local musicians and theatrical acts.

Understanding the History of Port Kembla

Indigenous

Port Kembla Area

Port Kembla Town Centre

The Wodi Wodi are the traditional Aboriginal people of the Illawarra area and have lived there for at least 30,000 years

The name Wollongong originated from the Aboriginal word Woolyungah meaning five islands

The Aboriginal community was relatively self-sufficient but did participate in local industries particularly seafood produce at a commercial level

The Coomaditchie United Aboriginal Corporation was established in 1992 to help nourish youth Aboriginal culture & heritage

1883

1890

1908

1920

1928

1965

2013

2014

1. Red Point Jetty (now Port Kembla Jetty) opened by Mount Kembla Coal & Oil Co.

2. Port Kembla Public School commences

3. MM Copper opened

4. Electrolytic Refinery and Smelting Company of Australia began production to become the largest copper smelter and refinery in the British Empire by 1916

5. Government railway to Port Kembla from the main line at Coniston is opened

6. Fire brigade station opened on Military Road. Hoskins' Iron and Steel production is relocated to Port Kembla from Lithgow

7. Port Kembla District Hospital is opened. A 200m high smelter stack is completed

8. Historic Port Kembla Public School building is destroyed by fire

9. The Port Kembla smelter stack is demolished after the plant closed in 2008

1909

1912

1917

1918

1926

1927

1929

1940

1981

2013

1. Subdivision plan of the 'Five Islands Estate'

2. The Great Eastern Hotel (now Steelworks) opened as the first licensed premises in Port Kembla

3. Port Kembla Hotel is opened

4. Bank of New South Wales commences trading

5. On 1 May 1926 a purpose-built post office was opened on the corner of Wentworth and Jubilee Streets.

6. Commercial Hotel is built

7. Amusa Theatre is rebuilt as the White Way Theatre (destroyed by fire in 1992)

8. Commonwealth Bank of Australia opened purpose designed branch

9. Port Kembla Senior Citizens Centre Allan Street officially opened

10. Port Kembla RSL doors shut

1. Wollongong City Library

2. State Library of New South Wales

3. The Guardian

4. Henry F Hallaron & Co., Port Kembla the lake suburb, John Sands, 1919

5. National Archives of Australia

6. Illawarra Mercury

7. NSW Office of Environment and Heritage

8. Kiama Library

9. Wollongong Heritage & Stories

10. Railway History in Illawarra New South Wales

11. Coomaditchie.org.au



Port Kembla is wrapped by coastline and filled with greenspace.

02

Future Strategic Direction

The importance of revitalisation and public life

What is revitalisation?

We hear the term revitalisation a lot, but what does it mean? When we talk about Port Kembla revitalisation, we are looking at ways to enhance public life and vitality. Fundamental to the success of a place is its ability to attract people to visit, interact and spend time.

The best examples of revitalisation, all have one thing in common - people come first. It is establishing a resilience within a suburb and the process of making something grow, develop and become successful again.

Revitalisation occurs naturally through the presence of more people utilising a place, but can also be assisted and amplified by small to large scale interventions such as those proposed in this chapter.

In order to revitalise Port Kembla, we need to work with the existing assets and change that has already happened. To ensure it is a transition that is tailored to the needs of the community and their lives.

Collaborating to deliver change

The vision for Port Kembla reflects the big picture – what Port Kembla aspires to become. The vision establishes a benchmark for all aspects of decision making for Port Kembla, and should be used by policy makers, the development industry, the community and land owners to guide strategy and investment.

The Vision and Strategies have been guided by community feedback and informed by the technical analysis.

Change will come in many forms and will deliver different outcomes. Some projects will deliver visible changes to the look and feel of Port Kembla, while others will be policy focused, and work behind the scenes. Some actions affect the whole suburb, while others are focused on a specific site. What is most important is that every project will bring Port Kembla closer to achieving its Vision.



Future of the Suburb of Port Kembla

Vision

Port Kembla is a product of its unique people and exceptional natural surroundings. Its rich cultural history and diverse population contribute to a lively and active place that is inclusive and attractive for residents and visitors.

Suburb-wide Strategies

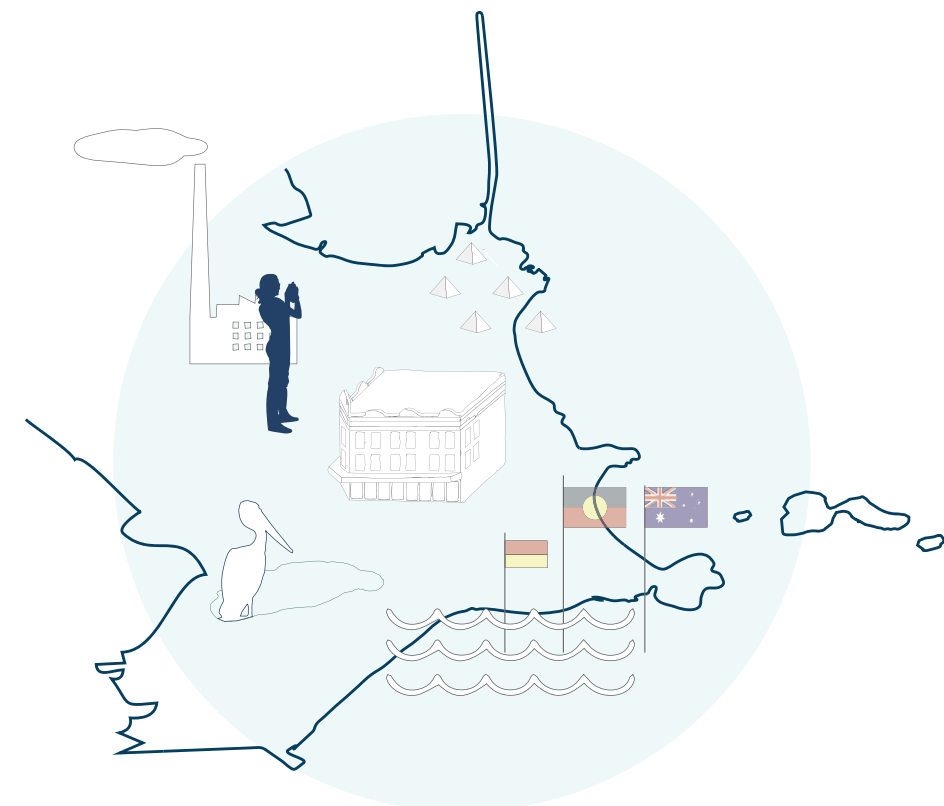


Diverse and Inviting

Port Kembla is safe and welcoming, embracing people of all walks of life. It thrives on diversity and this is part of its charm.

Investment in Port Kembla's key spaces improves accessibility and amenity. They invite people to visit, socialise and enjoy Port Kembla. The needs of the local residents are met, and are balanced with industry and tourism opportunities, to deliver a sustainable and enjoyable lifestyle.

Port Kembla continues to move towards an innovative and creative economy, encouraging sustainable industries as well as smart and liveable precincts that drive change.

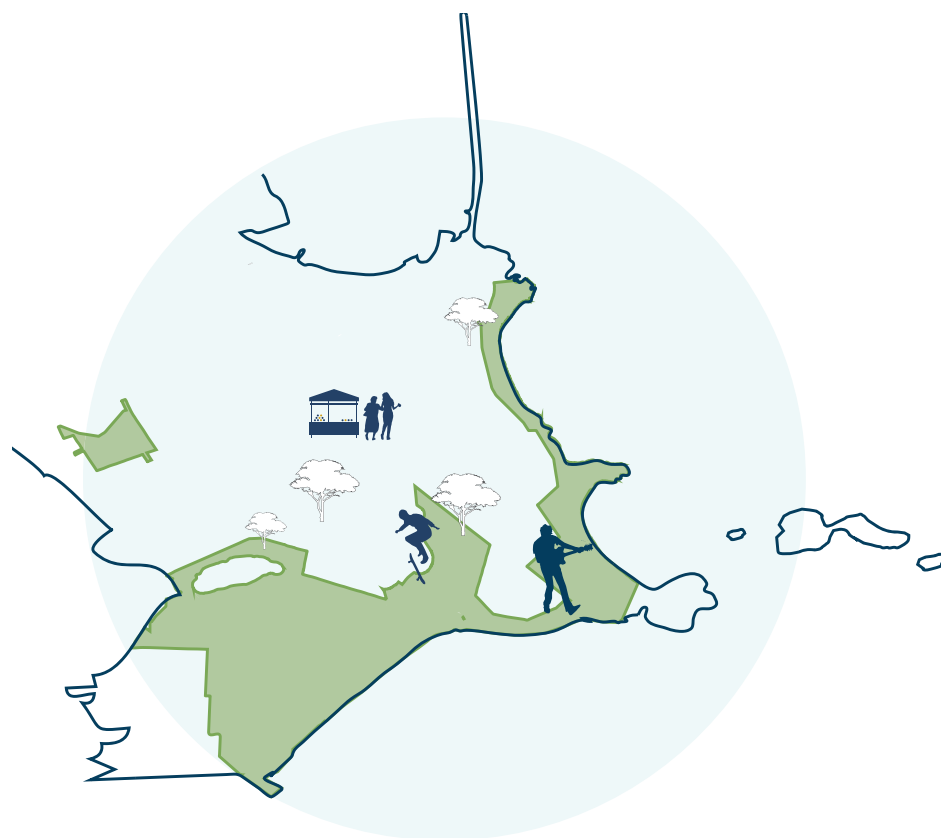


Unique and Exceptional

Port Kembla respects and celebrates its outstanding natural setting, while recognising its people and culture are what make it an exceptional place to live.

Indigenous and migrant stories are told and celebrated, military heritage is respected and this important history is expressed in buildings, the landscape, spaces and events.

The character of the town centre is preserved, and views to the industrial landscape, the Five Islands and the coast are protected. The community respect and enhance the natural environment recognising it as a competitive advantage.



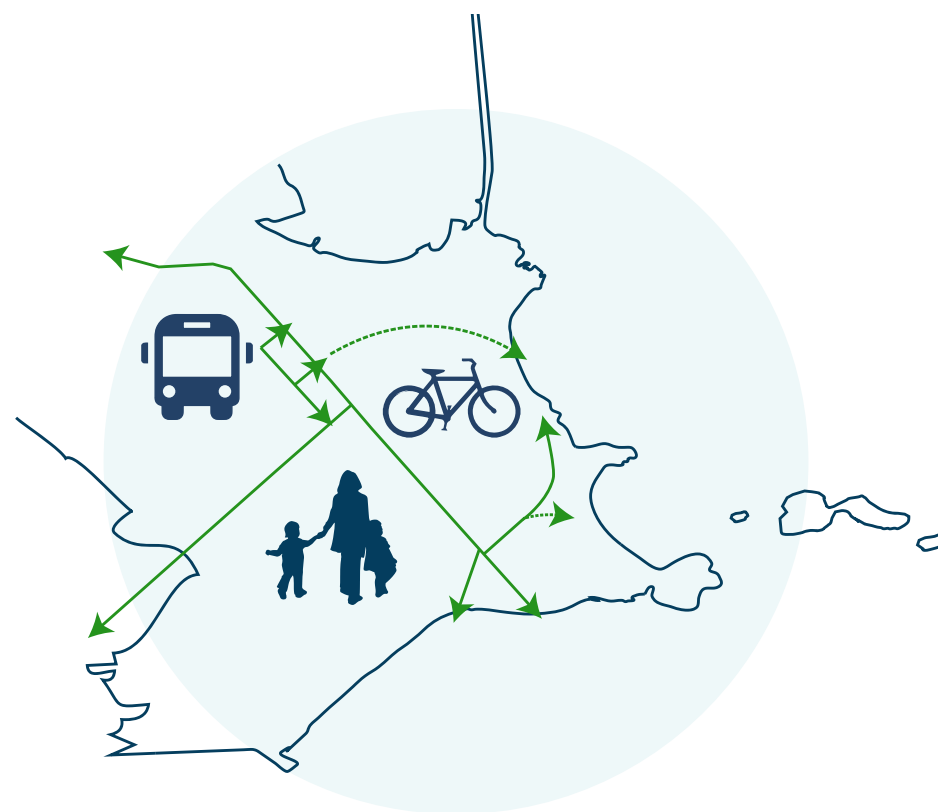
Lively and Sustainable

Port Kembla streets and spaces are alive with people day and night. It feels safe and is a dynamic place to be.

Urban Greening is visible and strong along streets and public spaces and weaves between public land and private land. The suburbs reputation for environmental sustainability is held in high regard and celebrated.

A new plaza in the Town Centre introduces curated communal space for people to gather together and enjoy their suburb.

Natural areas have purpose and a clear identity. A network of places with a variety of offers for all ages which adapt to cater to events, markets, community needs and connect people across the suburb.

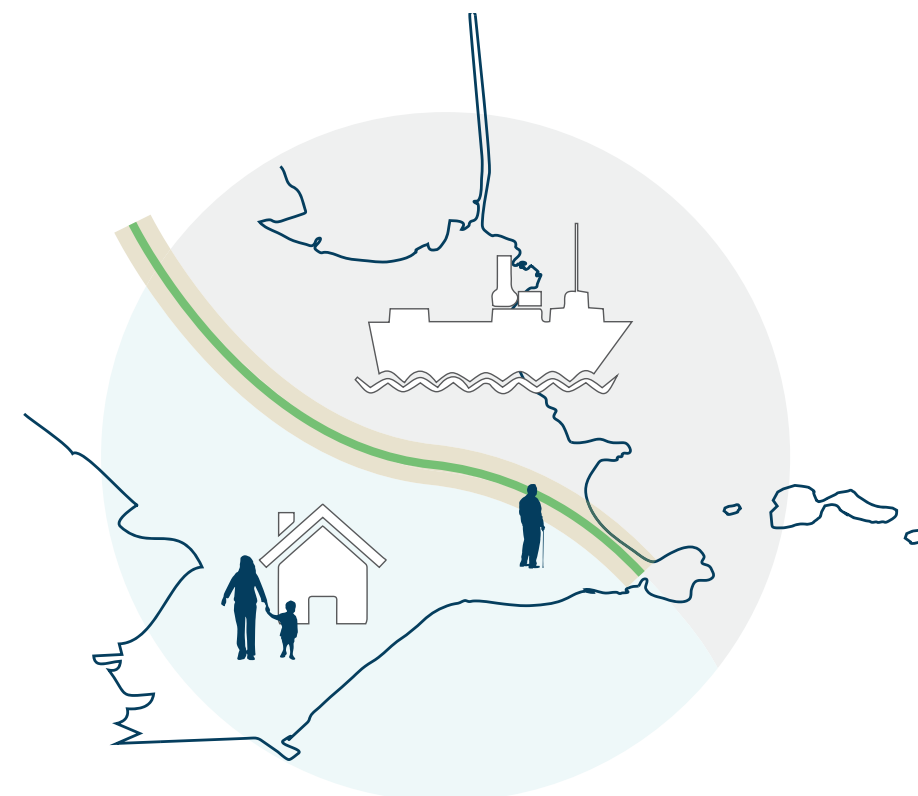


Active and Connected

Port Kembla enjoys an active and healthy lifestyle. Walking and cycling between destinations is easy, and the preferred way to travel, with seamless connections between key destinations and the coast.

Military Road is transformed into the green spine connecting through the suburb making it convenient to get around.

Public transport is accessible, reliable and connects people and visitors. A shift in culture to utilise public and active transports benefits health and wellbeing as well as benefiting the environment.



Growing with the Port and Industry

The regional significance and growth of the Port is recognised and planned for, providing opportunities and benefits to the Region and suburb of Port Kembla.

The needs of the growing Port and industry are balanced with those of the neighbouring resident population; and managed pro-actively and transparently. Clearer delineation between industrial lands and residential homes brings an improved physical relationship between the two.

Vacant surplus lands are filled providing additional employment opportunities and activating the lifeless gaps within the suburb.

Delivering the Vision across the suburb

The actions below could be implemented in many areas of the suburb to bring Port Kembla closer to achieving the vision. Some actions (such a large infrastructure works) will take time to plan and need to be designed before they are seen. Other smaller projects (public art and signage) can be delivered in a shorter timeframe providing higher impact, visible change.

Sustainable and Green

Investment by both private and public partners see a combined effort to reduce emissions, energy usage and waste production, to see a shift from its old heavy industrial past to a cleaner future.

To start these efforts targets should be set by the community to benchmark where they are and where they want to go, and to establish a plan that catalyses changes from a domestic scale to large infrastructure projects.

A push for green energy options within the suburb as well as planting vegetation and banning plastic bags will lead to Port Kembla establishing themselves as more sustainable community.



Solar power incorporated into community infrastructure



A plastic bag free Port Kembla



Urban greening

Urban greening is integral in mitigating climate change and creating a pleasant pedestrian environment. Trees with spreading canopies that provide shade to pedestrians and cyclist, are most appropriate.

As outlined in Council's Urban Greening Strategy, Port Kembla will plan to deliver a target for increasing tree canopy cover on priority streets and public spaces to 20% by 2020. All greening should be guided by, and aligned with this strategy. Urban Greening throughout the suburb is the responsibility of everyone, and will be most successful if Council and the community work towards this goal together.

Greening to occur not just in the public domain but be incorporated into the built environment.



Community led planting King George V Oval



Built environment incorporating greening on public and private land

Connections

In this context, connections relates to the requirement for a well developed pedestrian, cycling and public transport infrastructure. These are the elements that enable people to move freely and easily around the area, to access all that the suburb has to offer.

Interventions may include end of journey facilities for cyclists, and improved bus shelters that provide better lighting and weather protection. With these types of improvements in place, people of all ages will be able to access the areas they need and want to.



Consistent under-awning lighting creates a safe walking environment at night



Dedicated bike lanes encourage people to cycle.

Tourism

Tourism is an important economic driver. Port Kembla has a wealth of possible tourist destinations which capitalise on its natural beauty, its history and historic town centre, the coastline, Hill 60 and Port Kembla Beach.

Green spaces have purpose, an identity and are designed to cater to a range of users through a range of activities.

To attract visitors, a key point of offer and upgraded amenities in conjunction with significant promotion and branding is needed. A collaborative approach to tourism is required through delivery of a Port Kembla Tourism Strategy.



Lookout at Hill 60



Port Kembla Pool

Wayfinding Signage

To help connect the suburb and all its unique offers, a wayfinding strategy should be designed to ensure the context and purpose of signage across the suburb is clearly defined.

Wayfinding is much more than just directional signage - although an important component - it is an opportunity to be creative and to have some fun.

Wayfinding can come in many shapes and forms, from signs and maps to murals and sculptures. It can be bold and colourful, playful or conservative. Wayfinding in Port Kembla should be developed in partnership with the local creative community to reflect the local point of difference.



Sculptural wayfinding signage



Creative directional signage wraps existing column

Public Amenity

Public amenities are resources, conveniences and facilities continuously offered to the general public for their use and/or enjoyment. These include toilets, drinking fountains, shade, seating and free wi-fi hotspots which all enhance the experience, suitability and usability of a place.

Amenities need to be accessible, safe and conveniently located.

Clean, safe and well located public toilets are an essential amenity that is lacking in Port Kembla.



Fabric canopies provide shade



Self cleaning public toilets



Public water fountain

Public Art

Public art plays an important role in establishing and celebrating an area's local character. It can tell a story about the local history, contribute to a sense of local pride and become an attraction for visitors. Port Kembla has a vibrant artist community and has a number of prominent pieces of public art, including the mural facing the Whiteways site and laneway art pieces.

Community and Council to continue to encourage focused public art for each unique precinct and celebrate and support the creative industries and artist community established in Port Kembla.



Wall mural Wentworth Street



Sculptures on Wentworth Street



Community art at Coomaditchie

Activation and events

Activation relates to any offer that attracts people to a place. Activation can take many forms, including pop-up or temporary installations, Council supported use of vacant space and events such as the Billy Cart Derby or markets held regularly.

All the precincts would benefit from the creation of a Place Manager position within Council or within the Community to facilitate a comprehensive approach to temporary activation. Upgrades to supporting infrastructure is necessary for these style of events, such as access to power and water.



Markets including fresh produce and food



Outdoor events offering simple, fun play



Temporary 'parklet'

03

Five Precincts

Overview of the Precincts

How the Vision will be delivered across the suburb will vary. A series of Precincts have been identified, highlighting important locations across Port Kembla to focus investment for short, medium and long term change aligned with the Vision. In considering these Precincts, it becomes clear how the Vision can be translated to 'on the ground' change.

Delivery of actions identified in this Plan will occur incrementally, aligned with the Vision and as detailed in the Implementation Plan. The Port Kembla Implementation Plan, accompanying this document, sets out the actions to deliver both the suburb wide and Precinct specific actions. It nominates a series of projects, priorities and commitments to budget.

Council will consider and review the Implementation Plan annually in accordance with Council's Annual Planning Cycle and to help inform priorities of the Port Kembla Community Investment Fund (PKCIF). These Plans will be an ongoing tool to discuss, priorities and guide the delivery of Port Kembla 2505 Revitalisation Plan.

Through consultation with the community, five key precincts have been identified:

A. Port Kembla Town Centre

B. Military Road Spine

C. Coastal Areas

D. Recreational Areas

E. Coomaditchie Lagoon

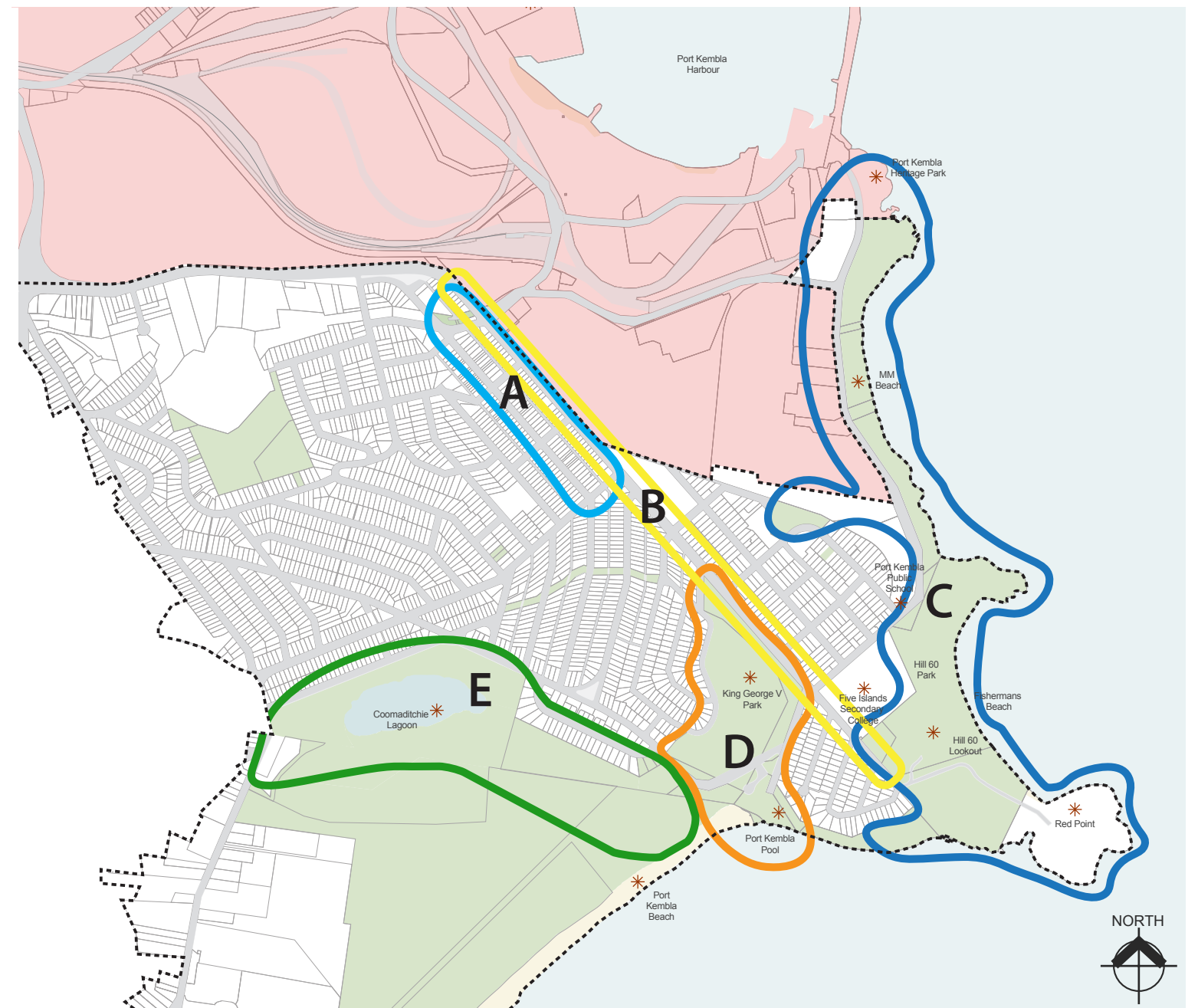
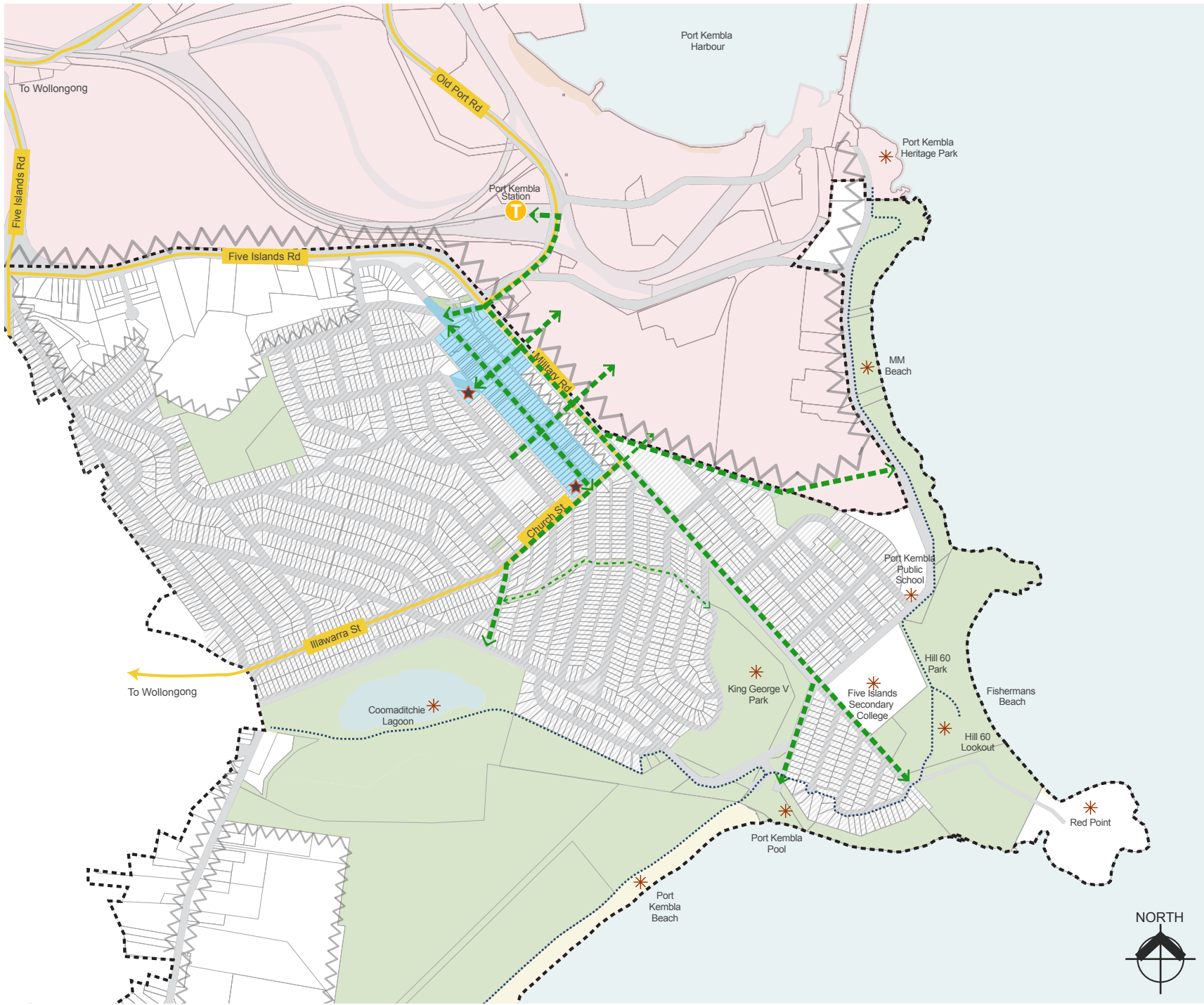


Diagram outlining the identified precincts within the Suburb

Town Centre

Town Centre context



- Existing Town Centre (B2 zone) including 600m retail strip on Wentworth St
- Three Ports SEPP Area Industrial lands adjacent to the Town Centre
- Buffer to be established to mitigate land-use conflicts between Residential + Industrial
- Supporting residential population with the capacity for growth
- Green Walking Connections to be established to connect the town centre with key sites
- ★ Community Facilities currently sit on either ends of the centre, and will be consolidated

Strengths

- Unique urban setting including proximity to natural, open space and heritage assets
- Adaptive reuse opportunities
- Strong, passionate and active community with rich artistic skills
- Existing potential for residential population to increase through infill low rise medium density development surrounding the town centre
- Proximity to Port Kembla and Wollongong employment lands
- High quality main street with historic architecture worthy of conserving

Challenges

- Approximately 1/3 of retail premises are vacant
- Adverse safety and crime perceptions
- Subdued business confidence
- Poor pedestrian link to railway station
- Existing town centre commercial zone is too large to be supported by the projected population (2036)
- Steep topography of Wentworth Street makes it hard to walk
- Largest anchor tenant retailer is a bottle shop in an isolated location
- Competition from nearby Warrawong shopping centre
- Low projected population growth
- Declining employment population from steelworks
- Disconnected from the coastline
- 69% of the suburb is Industrial Lands.



Sleeved by a dramatic coastline and generous natural spaces - Port Beach + Pool, King George Oval, Hill 60, MM Beach and Fishermans Beach.



A 600m retail strip with undulating topography contributes to a diluted centre that is economically hard to sustain, and difficult to walk.



Intact inter-war buildings interlaced with large format artworks concealing vacant shopfronts.

Vision

The Town Centre supports the day to day needs of the local community and capitalises on its unique setting and rich architectural and cultural heritage to create a vibrant, viable and active centre.

The role of Town Centres

Town and Village centres cater to a variety of people and purposes. A vibrant town centre provides a level of service appropriate to the needs of the population and its economic and cultural identity. A town centre is not only a place to shop, it should also provide an attractive place to live, work, play and visit.

Town centres are supported by their residential and employment populations, as well as those visitors attracted to the area due to the unique offer it provides. This Plan supports the growth of the population in and around the Port Kembla Town Centre to bring more investment, energy and support to Wentworth Street as the local centre.

The Town Centre Vision is underpinned by 3 aims:

1. Make the Town Centre a vibrant, walk-able, safe and community-centric place
2. Retain and enhance the architectural character of Wentworth St
3. Retain commercial and residential affordability



Artist's impression - Please note photomontages are for visioning purposes, and are an example of potential changes only

- 01 Architectural character, heritage and history is recognised, protected and celebrated.
- 02 Upgraded shop fronts and streetscape upgrades build character and improve Experience.
- 03 Kerb blisters increase width of footpaths, allow for outdoor dining and make it easier to cross the road.
- 04 Street trees add colour and provide shade improving comfort.
- 05 Contracted town centre focuses energy and offers to the northern end of Wentworth St.



Community priorities identified through consultation for this precinct.

Strategic Moves

The following strategic moves are designed to realise the Vision and achieve the three (3) aims. The moves focus on increasing population, economic viability, built form quality and amenity within the Town Centre. The need for these interventions has been established through community consultation and shaped by technical input from Council staff, urban designers and economic consultants.

The Illustrative Masterplan on page 22 spatially demonstrates the strategic moves. The attached Implementation Plan outlines their associated actions.

AIMS

- 1. Make the town centre a vibrant, walk-able, safe and community - centric place
- 2. Retain and enhance the architectural character of Wentworth St
- 3. Retain commercial and residential affordability

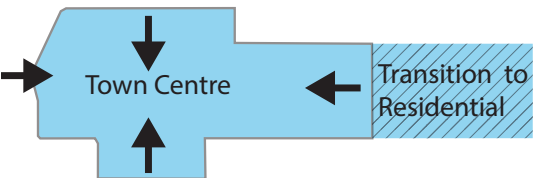
Contract the size of Town Centre and create a focus

Clustering retail and commercial land uses will create a focus and bring energy to the street. It will make the Town Centre easier to activate and navigate as a visitor.

Contract the size of the Town Centre to concentrate activity and promote viability.

Implement flexible land use controls at ground level to encourage transition to residential between Fitzwilliam and Church Street encouraging affordable rental options.

Ensure that building design controls are in place to assist in the transition to residential on ground level and to create high-quality outcomes for the tenant as well as the Town Centre.



Viability and activity within the Town Centre improves with a condensed commercial zone. Increase in residential population to the south supports the Town Centre.

Conserve and celebrate the historic main street character

Continue to implement facade upgrade program and associated Design Guide.

Implement a conservation area for Wentworth Street to retain and protect the streetscape.

Review and update location specific controls for Port Kembla to ensure they provide appropriate building envelopes and requirements to support the conservation of Wentworth Street.

A Port Kembla Design Guide ensures new development within the Town Centre is contextually appropriate and sensitive to its setting.



Wentworth Street looking south ca. 1960s. - strong inter-war architectural character mostly still remains.

Increase the supporting population

Encourage adaptive reuse of existing buildings along Wentworth Street for residents.

Within existing controls, promote low rise medium density development in Port Kembla to increase housing capacity.

Encourage a diversity of housing stock to support existing and new populations - dual occupancies, terraces and town-houses, 'manor homes', low rise residential flat buildings.

Redefine the Town Centre and bring flexibility to land uses along Wentworth Street between Fitzwilliam and Church Streets, to allow residential at ground level.



A contextually inspired medium density residential development. This project reinvigorates a prominent industrial site in Pyrmont NSW. Designed by TZG

Fill vacancies and activate shop fronts

Engage with local land owners and retailers to activate vacant properties on Wentworth Street, including trial of short term tenancy 'pop ups'.

Encourage adaptive reuse of existing buildings for varied uses to build on the unique creative offer of Port Kembla.

Permit the transition of Wentworth Street between Fitzwilliam and Church Streets to residential at ground level.

Encourage local offers such as a small grocer or farmers market in the Town Centre to support the day-to-day needs of the residents. Offers with trading hours outside of 9-5 will add to the evening economy of Port Kembla.



Residential shopfront conversion in a quiet main street. Front glass has a marbled pattern to create a point of interest visible from the street when lit from within at night.

Great mainstreet experience

Deliver consistent, well designed footpaths along the main street and lanes, extending the footpath to allow for outdoor dining in key locations.

Outdoor dining and free wifi will encourage people to stay, adding vibrancy and passive surveillance to the street.

Comfortable, attractive street furniture at key locations including bus stops that is designed locally and reflects the character of Port Kembla.

An increase in green canopy with suitable street trees and continuous awnings to improve walking connections and shade footpath and seating areas.



Streetscape upgrade includes locally designed, custom furniture and lighting. Project improves the amenity and function of the Singleton Town Centre. Designed by SMM.

Enhance and prioritise pedestrian movement

Undertake detailed design of key intersections to encourage pedestrian movement and deter heavy vehicles.

The creation of pedestrian priority areas in Allan Street slow traffic and connect community spaces and focus on the needs of people.

Develop a wayfinding system in conjunction with the wider suburb strategy.



Clearly defined pedestrian bays allow for safe designated crossing points along wider roads.



Example of a highly visible and level pedestrian crossing.

Establish a town plaza

Identify an appropriate site for a town plaza within the Town Centre.

The town plaza will connect with Wentworth Street and be designed for a range of community activities.

The space will be activated by adjacent buildings with high quality shopfronts and tenancies that extend life out into the space.

The role and programming of the town plaza will be developed in partnership with the community.



This re-purposed site in Sydney works as a key connection and public resting space.



Artists Impression of Makers Quarter Park by Peterson Studio creates a landscaped, green space for the community off a main street.

Accessible and convenient car parking

Car parking is necessary within a town centre for those who visit and for those who work there.

Wentworth Street 'on street' parking is extended to encourage lingering and shopping within the precinct.

All day parking is catered for in two Council car parks either end of Allan Street in walkable locations connecting to the mainstreet. Car parks are to be well lit and maintained, and are supported with signage.



Car park with planting, marked bays and clear sight lines.



Clearly marked car parking signage.

Curated lighting enhances ambience

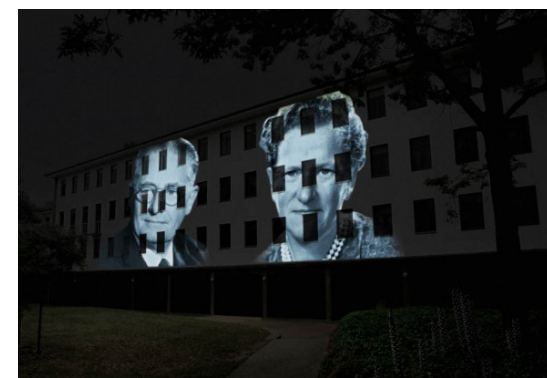
Lighting is an important factor for perceptions of safety and in providing an inviting atmosphere in a place, encouraging people to utilise the centre at night.

Deliver a lighting strategy that considers street lighting (including lanes), uplighting of trees, the use of fairy lights and the installation of lighting under awnings.

Lighting can be used to highlight character detailing on facades. It can also illuminate public spaces such as town plazas to create atmosphere and increase visual prominence of these areas.



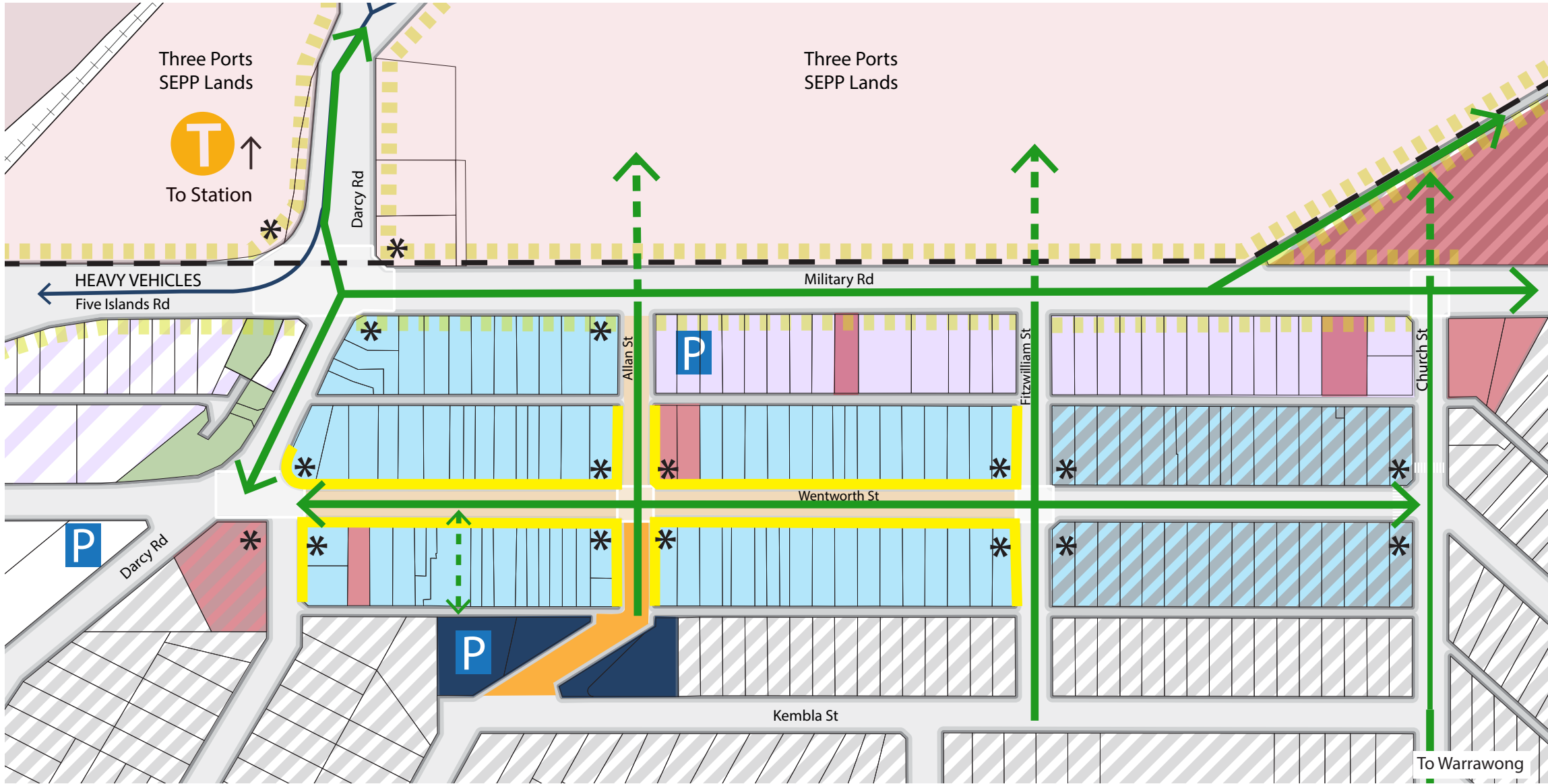
Feature lights add warmth at night to create a welcoming feel and draws people through.



The built form acting as a canvas to project art, culture and share stories.

Illustrative Masterplan

The Illustrative Masterplan spatially demonstrates how the strategic moves work across the Town Centre.



Key

- Contracted **commercial core** (B2 Zone)
- Transition Zone** allows residential tenancies at ground
- IN2 Industrial zone
- Transition to buffer land
- Land to mitigate impacts via a **physical buffer** to the Heavy Industrial Lands

- Existing Heritage** Items
- Supporting residential** population
- High-Quality Pedestrian Main-Street**, traffic slowed, accessible.
- Allan Street Shared Zone** slows traffic, creating a walkable community precinct
- Consolidated **community facility** 'Hub'.

- Active Frontages** interact with the street and improve experience and safety
- High Visual Impact** sites e.g. corners to be articulated and well-designed
- Existing Visual + Physical pedestrian Connections** to key destinations to be **enhanced**
- Proposed Visual + Physical pedestrian Connections** to key destinations established
- Intersection upgrades** for accessible, safe crossing points for everyone





Artist's impression - potential activation on the corner of Darcy Road and Wentworth Street

Military Road Spine

Vision

Military Road is the green spine running through Port Kembla, connecting key destinations and promoting an active lifestyle by making walking and cycling fun and convenient.

This Precinct encompasses Military Road from its intersection with Five Islands Road to its termination near Hill 60. This road provides connections to key areas within the suburb and is a vital connector for pedestrian, cycle and vehicular access between the Beach and the Station.

The character and role of the road will reflect its location and primary use:

- 01 - Five Islands Road to the intersection with Darcy Road** is required for heavy vehicle access to the Port and associated industrial areas, with an emphasis on maximising sight lines and turning capacity;
- 02 - Darcy Road to Church Street intersections** has a light industrial access focus, with the opportunity for additional street trees and amenities for pedestrians and cyclists;
- 03 - Church Street to Hill 60** serves local traffic only and has a pedestrian priority focus. Walkability and accessibility is improved through multiple kerb blisters to enhance ease of crossing and street trees to provide shade and amenity for pedestrians and cyclists.



Note: Any changes to Military Road are subject to discussion with RMS.



Artist's impression - Please note photomontages are for visioning purposes and are an example of potential changes only.

- 01** Landscape treatments along verge and kerb blisters to increase width of footpath make it easier for pedestrians to cross the road.
- 02** New street trees to enhance amenity, shading and reduce perceived width of street slowing traffic.
- 03** Additional pedestrian crossings to increase safety and accessibility within and around the recreational precinct.
- 04** Introduce proposed cycle paths along Military Road, that help connect the suburb.



Community priorities identified through consultation for this precinct.

Improving the experience and role of Military Road

Military Road has been separated into three user zones:

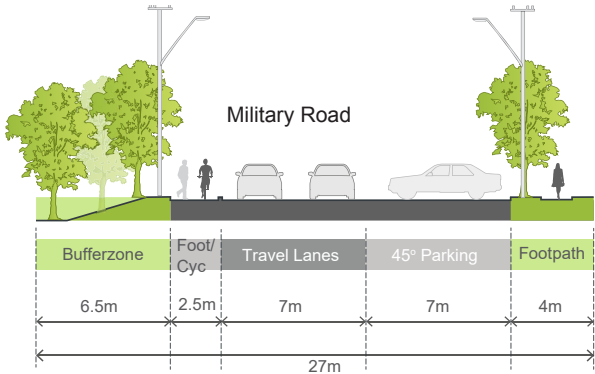
Zone 01 (red) is used by heavy vehicles accessing the Port and surrounding industrial facilities. There is no anticipated change to this section.

Zone 02 is used by a range of vehicles accessing the adjacent Light Industrial areas, the intent here is to increase street trees and provide a shared path, at road level, along the eastern side to avoid conflict with access.

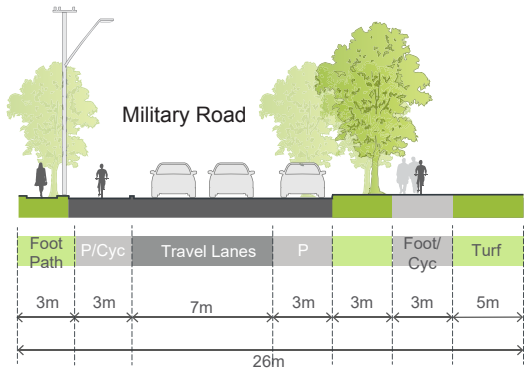
Zone 03 (green) will remain designated to Local Traffic with a pedestrian focus. Increased crossing points, continuous shared path and street trees will slow traffic.



Diagram showing three desirable zones along Military Road.



Section A
Zone 02 - proposed changes between Darcy and Church.



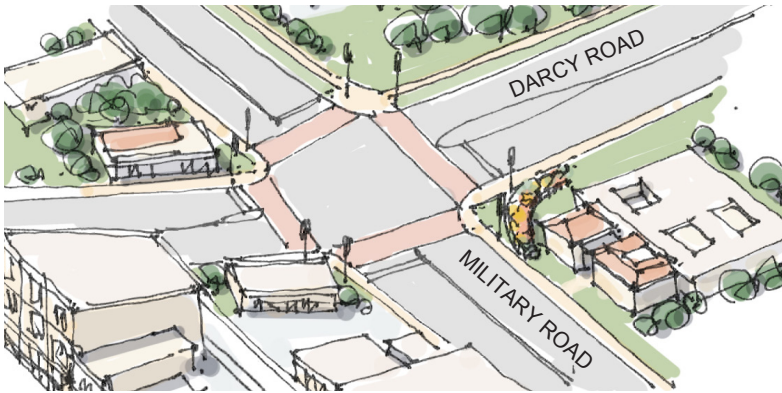
Section B
Zone 03 - proposed changes from Church to Hill 60.

Intersection and infrastructure upgrades

The upgrade of the Darcy Road / Military Road intersection, incorporating traffic signals for safe access to the Town Centre and Station. Signage upgrades along Military Road direct you to key attractors.

Infrastructure improvements along Military Road and at key intersections such as Church Street assist in creating safe crossing points along the length of the road. These would include accessible kerb ramps, blisters, continuous footpaths and lighting.

Traffic calming measures to be investigated. Planting of trees and narrowing of parts of the road will assist with issues surrounding speed of cars.



Artists impression of potential intersection upgrades.
Note: changes to this intersection are subject to discussion with RMS.

Cycling network

Wollongong City Council’s 2017 Bike Plan designates Military Road as a future cycleway route.

The intent is that this cycle path will encourage people to move between the coastal areas, the town centre and residential surrounds.

The benefits of cycling for health and wellbeing are considerable. Delivering a safe cycle network will change the way people actively move throughout the suburb as both a reliable form of transport and a leisure activity for all ages.



On-road cycling path and bike rack.

Coastal Areas

Includes - Heritage Park, MM Beach, Five Islands, Fishermans Beach, Hill 60 and Gallipoli Park

Vision

A connected and beautiful coast walk, from Heritage Park to Port Kembla Beach. The Coastal Area is a precinct that celebrates indigenous culture, military history and its outstanding natural setting.

Historically known as Illoura by the local Indigenous inhabitants and Red Point by early Europeans, Hill 60 and the Port Kembla coastline is a destination renowned for its natural beauty, telling stories of its past.

The precinct is valued as a heritage listed place and is recognised for its indigenous and military history. This significance is respected and guides the offer and experience of the precinct and which is celebrated through interpretive art and signage, telling the stories of the past. Military history is better communicated from Heritage Park to Hill 60, and shared through the opening and interaction of military elements including the Hill 60 tunnels and battery.

Five kilometres of pristine coastline is a local and Regional attraction for walking and recreation, a place to explore local wildlife and to enjoy the beautiful beaches and rock pools. The Ngaraba-aan Trail designates spaces to reflect on and learn about the past as well as opportunities to experience the iconic Five Islands, migrating whales and other unique wildlife.

Over time, this coastline is better connected with the suburb of Port Kembla, with locals and visitors easily utilising this remarkable asset.



Note: Any changes to this precinct are subject to approvals.



Artist's impression - Please note photomontages are for visioning purposes and are an example of potential changes only.

- 01 Introduce trees along the coast line to enhance 'look and feel' of the precinct.
- 02 Wayfinding and interpretative signage draws you along the coast directing you to attractions.
- 03 Street lighting improves amenity and safety of the footpath for pedestrians and cyclists.
- 04 Enhance interface to industrial area opposite MM Beach with trees and street furniture.
- 05 Enhance and restore dune vegetation, which provides dune stability and protection from erosion during storms.



Community priorities identified through consultation for this precinct.

Hill 60 Masterplan

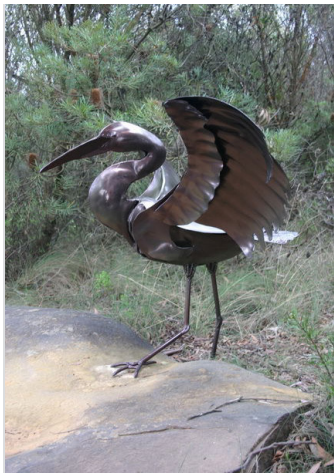
To enhance this valuable asset, Council has developed a masterplan setting out proposed improvements in this precinct. Focusing on improving access, landscaping and providing interpretive signage and art. Integral to this work is the creation of the Ngaraba-aan Trail, an Indigenous interpretive trail, that extends from Heritage Park to the Coomaditchie Lagoon.

It is recommended that toilet facilities be provided as part of this upgrade. The provision of a at Hill 60 café would also enhance the experience of this important site.

Note: delivery of the masterplan is subject to approvals.



Informative, historical signage.



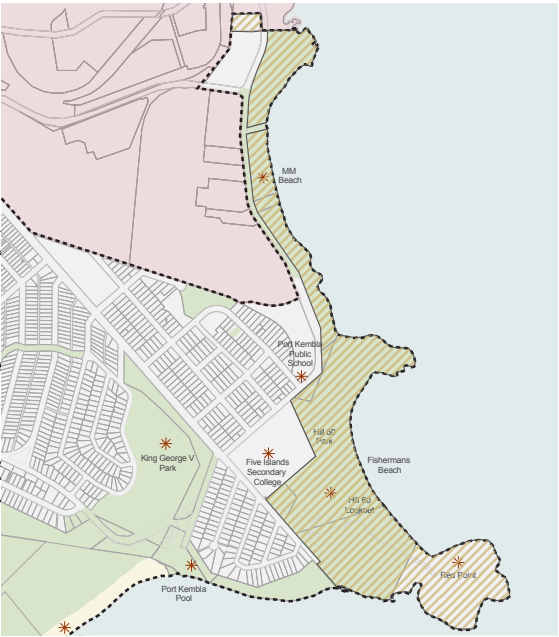
Sculptures can act as markers, whilst interacting with their setting.

Aboriginal Significance

The precinct contains a rare suite of Aboriginal sites which showcases the evolving pattern of Aboriginal cultural history and the Aboriginal land rights struggle. The quality, extent and diversity of archaeological remains are rare on the coast and include extensive shell midden deposits rich in stones, artifacts and burials.

Famous for its fishing, The Hill was home to a successful Aboriginal fishing enterprise in the late 1800s supplying the local and Sydney market.

Cultural affiliation with the place still remains within the Aboriginal community.



Map depicting Heritage Listing area from Heritage Park to Hill 60.

Natural Amenity

The natural amenity of this precinct is arguably the best in the area. With pristine coastline, rock pools and rich in creatures big and small.

Significant vegetation management, regeneration and bush care works are undertaken along this coast to protect the preserve its significance.

The islands off the coast are unique to Port Kembla. Big Island - which can be seen in the distance of the montage is home to burrowing seabirds including Little Penguins and Shearwaters. This is an asset that will need to remain protected.

Infrastructure improvements should enhance, conserve and celebrate this incredible offer.



View of Big Island from Hill 60.



Big Island Little Penguin from Port Kembla.

Gallipoli Park

This park is to be developed with a family focus. Additional playground equipment, combined with shade and facilities such as BBQ picnic tables and toilets would help to make this a more popular destination for locals.

This location also enjoys extensive views and provides a great vantage point for overlooking MM Beach and the coastline. Enhancing its usability as a destination for celebrations and other small gatherings. Provision of an upgraded pathway, between this location and the beach is desirable and would replace the informal ‘goat track’ used currently.



Bike facilities to encouraging riding.



Engaging children's play equipment.



Sydney Park amenities block becomes a feature in the park.

Recreational Areas

Includes - King George V Oval, Port Kembla Pool and Surf Club

Vision

A vibrant and active recreation area, balancing a youth focus with organised sport facilities, catering to people of all ages.

The Recreational Areas is made up of two distinct areas, King George V Oval, and the Port Kembla Pool and Surf Club, the ‘beach front’. These two areas join together to deliver an outstanding recreation offer for the people of Port Kembla and its visitors. This precinct supports the local community’s active lifestyle, and attracts visitors from across the region.

King George V Oval offers a range of active recreational opportunities for all. A Masterplan for the area would focus on additional offers for youth and organised sports. This beautiful open space has the opportunity to host programmed cultural and music events with the inclusion of a stage facility and supporting amenities.

Port Kembla Beach delivers an exceptional coastal destination sitting along the Ngaraba-aan Trail. The Surf Club and Pool capitalise on their location diversifying with food and beverage offers from casual cafe dining to events and functions.



Artist’s impression - Please note photomontages are for visioning purposes, and are an example of potential changes only.

- 01 Additional trees within the recreational area to provide shading and places to sit and picnic beneath.
- 02 Retain and enhance sporting activities within the precinct.
- 03 Provide paths and routes that improve connections within and through the park paired with lighting and planting.
- 04 New infrastructure provides facilities and activity spaces that cater for youth.



Community priorities identified through consultation for this precinct.

Active youth focus

This precinct will have a youth focus, supported by the provision of amenities, such as skating. New elements will be integrated into this existing sports focused area and will sit adjacent to the more traditional elements including the oval, cricket pitch and soccer field.

The open and highly visible nature of this area will help to increase passive surveillance and encourage positive interactions between a range of community groups.



Lines could be remarked on existing court to create a multi-use court.



Small scale skate obstacle in a public place.

Foreshore and surf club

Substantial public assets like community buildings, provide opportunities for revitalisation. They are often the focus for specific segments of the community, who can be enlisted to support the proposed improvements.

The Port Kembla Surf Club currently provides a venue for community events. Further development of this facility to enable larger events to be held, would be beneficial. A short term upgrade to provide a food offer distinct from that provided at Port Kembla Pool would improve the amenity of this area.



Kempsey-Crescent Head Surf Club with function space.



Café operating underneath a surf club interacts with footpath.

Landscaping and pathways

Currently the Oval and Beach precinct is a large open space with limited connectivity between key facilities.

Landscaping has occurred slowly with most being improved by the community who planted a trail which helps to break up the space and add much needed shade. Ongoing maintenance of this planting is needed to ensure it is a safe place.

The provision of additional pathways and further landscaping would break up the expansive space, help focus activity and encourage movement within and around the recreational space. This could have huge benefits to the health of surrounding residents by encouraging passive recreation.



Australian natives add colour and texture.



Well lit pathways, with high visibility allow for uses day and night.

Event activation

Parts of this area are ideally located to be used for local community events such as markets, cultural celebration days and an outdoor pavilion for live music and arts.

Events targeted at the local community should be the initial focus and then as they become established, they can grow.

In developing a Recreational Master Plan, the focus should be on creating a distinct destination, providing amenities that support the projected usage, e.g. access to appropriate amenities such as toilets, shade and water and access to power supplies for lighting and sound.



Outdoor pavilion with access to power could be used to host small scale concerts and shows in the park.



Outdoor food markets on the foreshore.

Coomaditchie Lagoon

Vision

A place which celebrates the local Indigenous heritage, stories and ecological significance of the lagoon landscape.

This precinct continues to be a focal point for the local Indigenous community and provides a natural landscape venue for locals to enjoy the outdoors. All future works in this area should be carefully considered and involve extensive community engagement.

The Coomaditchie United Aboriginal Corporation is based here, and supports the local Indigenous community through a focus on community, country, culture and art. Opportunities exist for this precinct to be further supported as a venue for Indigenous celebration and outreach.

Coomaditchie Lagoon is the largest fresh water lagoon in Wollongong. The lagoon is heritage listed for its significant ecological value and rarity. It provides important habitat for wildlife including the Golden Bell Frog and a variety of seabirds.

This precinct provides opportunities for the local community, with the Indigenous community, to see this area offer more active recreation as an asset to their community centre. Improved connections with Port Kembla beach via the Ngaraba-aan Trail would also bring opportunities for enhancing residential areas adjacent to the Lagoon.



Artist's impression - Please note photomontages are for visioning purposes and are an example of potential changes only.

- 01 Construction of a boardwalk to help increase access through the reserve.
- 02 Educational interpretative signage that depicts natural environment and Aboriginal culture / art / history.
- 03 Introduction of places to sit and shelter, BBQ, picnic and fitness equipment.
- 04 Planting of additional canopy trees to provide definition within the park and provide shading opportunities.

Signage
Harry Bagot Park
Lighting
Barbecue Tables
Outdoor Fitness
Conservation
Aboriginal
Toilets
Pedestrian
Native Planting
Boardwalk
History Panels
Arts Centre

Community priorities identified through consultation for this precinct.

Cultural events

Events are a vibrant way to attract people, either locals or visitors, to a location. They can be annual, monthly, weekly or one-off opportunities for an area to show-case talent and present itself to the wider community.

As a significant location that is integral to the identity of the local Indigenous community, the area around Coomaditchie Lagoon has the potential to be a meeting place for cultural exchange and celebration. There are opportunities for markets, for art installation and for events showcasing Indigenous knowledge and culture.



Image from Coomaditchie United website - cultural event.

Improved facilities

This precinct is identified as one focused on passive recreation. Elements that can be provided to support this include tables and chairs, various forms of seating, electric or gas BBQ and public amenities blocks. Areas of the proposed boardwalk can be expanded to facilitate stopping and sitting to enjoy the view and the proximity to nature.

Introduction of seating options and the inclusion of fitness equipment will also help promote visitors and residents to utilise the space. Active connections between the rest of the suburb will encourage active and passive recreation improving the overall health and wellbeing of the community.



Public amenities block - clean and accessible.



Accessible beach-side picnic and BBQ areas.

Environmental conservation

Due to the ecological significance of the Coomaditchie Lagoon and surrounds, work should ensure preservation and celebration of this natural habitat.

As per the Heritage item, a Plan of Management is needed to guide restoration of endemic species, suggest providing artificial islands for nesting waterbirds. Shoreline planting around the edge of the lagoon will also encourage native wildlife to the area.

The lagoon presents an opportunity to attract people to the area for environmental restoration and conservation activities facilitated by the local Indigenous community, volunteers or bushcare.



Endangered Golden Bell Frog at Coomaditchie.



Seabirds gathering in the lagoon.

Boardwalk and educational signage

Coomaditchie Lagoon and the area surrounding it is of ecological importance and is associated closely with the local Indigenous community and the lagoon. A sensitive boardwalk linking the lagoon to the foreshore, over the sand dunes to Port Kembla Beach, would enhance enjoyment of this natural asset and would ensure protection of its ecological value.

Educational signage would provide insight and information about natural features could also provide Indigenous insight into this area. A safe, well-lit path would allow locals and visitors alike to enjoy this destination. This would also cater for walking tours and events around the ecology of the lagoon.



Integrated, informative boardwalk signage Bicentennial Park, NSW.

Conclusion + Implementation Plan

Revitalisation is a long term process which requires commitment over time. The Port Kembla Revitalisation Plan sets the strategic direction and Vision for Port Kembla over the coming 25 years. It identifies a range of large and small initiatives across policy, infrastructure and community capacity building to deliver the Vision.

Delivering against the Vision will require collaboration between the community, government and private industry. All projects which contribute to change, big and small, need to be celebrated.

The Port Kembla Implementation Plan accompanies, outlining actions as defined throughout the Revitalisation Plan and setting clear priority projects for delivery. This will be a tool for the community, government and Council to work collaboratively toward revitalisation.



Photograph by Nikolajs Ozolins, as part of the PK2505 Photo competition on Facebook

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Port Kembla 2505 Implementation Plan

Prepared by:



In partnership with:



Premier
& Cabinet

Acknowledgements

Wollongong City Council would like to show its respect and acknowledge the Traditional Custodians of the Land to which this Strategy applies, of Elders past and present, and extend that respect to other Aboriginal and Torres Strait Islander people.

Wollongong City Council would like to thank members of the community who contributed to this plan by providing feedback in engagement activities throughout 2017 - 2018.

How to read

The Port Kembla 2505 Revitalisation Plan sets the Vision and Strategic direction to guide future investment in Port Kembla.

Delivering against the Vision will require collaboration across government agencies, private industry and the community.

The Port Kembla Implementation Plan is reviewed annually in accordance with Council's Annual Planning Cycle and with external funding opportunities such as PKCIF and will be an ongoing tool to discuss, prioritise and guide the delivery of the Plan.

The Port Kembla Implementation Plan included in this document sets out the actions to deliver Suburb-wide and Precinct specific outcomes outlined in this report. It provides a series of projects, priorities and commitments to budget.

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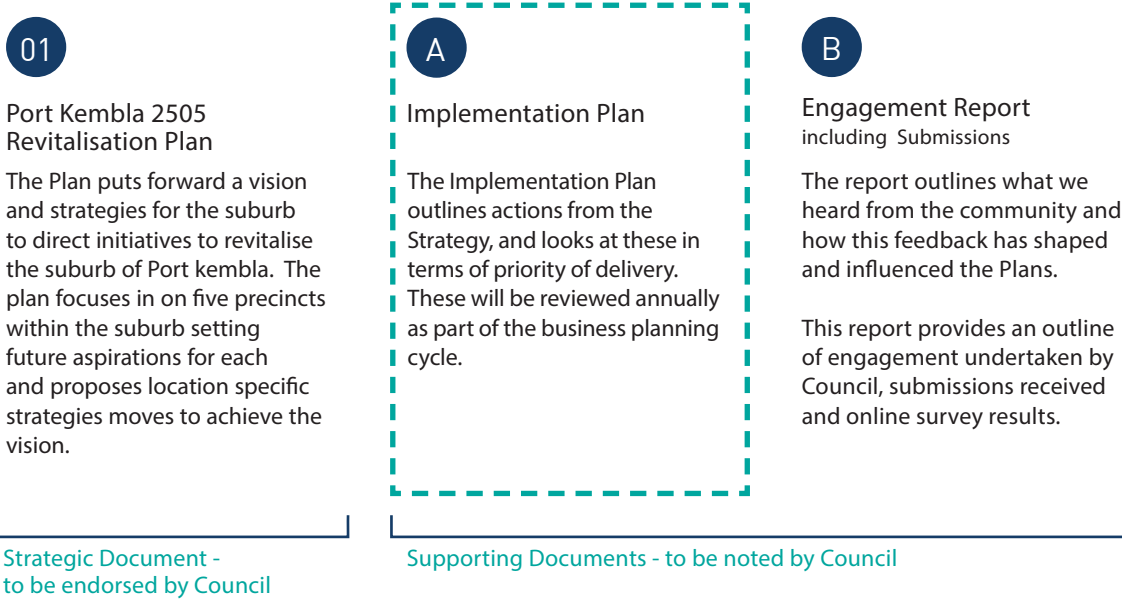
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- 2 - Suburb Wide Actions
- 3 - Port Kembla Town Centre
- 4 - Military Road Spine
- 5- Coastal Areas
- 6 -Recreational Areas
- 7- Coomaditchie Lagoon

The suite of documents



Background

Why we’ve developed this plan

The Port Kembla Implementation Plan has been developed in parallel with Port Kembla 2505 Revitalisation Plan. The purpose of the Implementation Plan is to guide the programming and delivery of key projects and actions in a collaborative and coherent way.

This document complements the Revitalisation Plan by ensuring:

- **Actions** are identified and prioritised to facilitate the efficient delivery of the Plan.
- **Responsibility** is defined – with tasks and projects broken down into achievable actions, aligned with the Annual Plan with clear lines of responsibility.
- **Expectations** are managed – clarifying which projects are Council led, which projects have secured funding and timeframes for delivery, and clearly reporting unfunded projects.
- **Governance** is tested – with a requirement for Council to review the processes and framework needed to give weight to the intent of A City for People in planning and resourcing.
- **Priority** projects are defined in sufficient detail enabling the implementation process to commence.

How we have developed this plan

The Port Kembla 2505 Revitalisation Plan provides a vision for the future of Port Kembla. The Plan and accompanying documents including this Implementation Plan, detail specific strategies and actions to work towards realising this vision over the next 25 years.

The actions detailed in the Implementation Strategy are guided by community aspirations and aligned with the vision and strategies of the Revitalisation Plan.

Comprehensive community engagement has to date gathered invaluable feedback across a number of forums from a wide variety of participants, including school students, community groups, businesses, residents, agencies and interested individuals.

Strategic Alignment

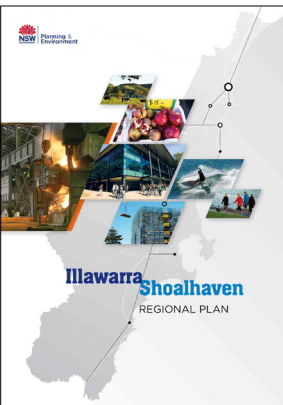
Relationship to Councils Strategic Planning

This report contributes to the delivery of Wollongong 2022. It specifically delivers on the following: Goal 5 - We are a healthy community in a liveable city.

Strategy 5.1.6 - Urban Areas are created to provide a healthy living environment for our community.

Relationship to Illawarra - Shoalhaven Regional Plan

This report contributes to the delivery of direction 3.3.2 to Support Council-led revitalisation of centres.



Guiding Implementation

The implementation Plan itemises projects to deliver in the short, medium and long term and will inform the annual planning cycle and future funding opportunities such as the PKCIF.

Providing a balance of shorter term/temporary actions alongside longer term/permanent change offers a flexible and achievable framework for delivering change across the suburb. The Vision will only be realised when the suburb works collaboratively to implement change, through public and private investment.



Financial Impact Statement

This Implementation Plan will be used to inform annual planning priorities and budgeting processes. The role of the Implementation Plan is to align actions and future capital works to strategic aspirations, clarify priorities for Port Kembla, to give weight to funding proposals, including Council’s internal budgeting and external grant funding proposals.

A living, changing document

The role of the Implementation Plan

The purpose of the Implementation Plan is to guide the delivery of key projects and actions in a collaborative and coherent way to promote best outcomes for the community. As such the Implementation Plan remains flexible and will continue to be refined over time.

The extent to which the precise timing, responsibility and funding for each action can be predicted varies greatly and will vary over time. It is important to recognise that some actions will require leadership and funding outside of Council control and that actions need to be prioritised taking into account other projects and their resource implications across the Local Government Area.

The Implementation Plan needs to be a robust document which can evolve over time, respond to changing demands and allow for transparent reporting. It is also a tool to communicate with investors and the community about future opportunities to partner in the delivery of projects.

The Implementation Plan Table will be reviewed regularly to ensure its ongoing relevance, to ensure future opportunities and constraints can be captured and integrated into the annual planning and business reporting process.

This Implementation Plan has sought to offer an approach to establish a flexible decision making and delivery framework for the projects identified in the Draft Port Kembla 2505 Revitalisation Plan.

This plan is designed to be reviewed annually.

Port Kembla Community Investment Fund (PKCIF)

The Port Kembla Community Investment Fund supports projects that activate, enhance and build community amenity in the area. The Port Kembla Community Investment Fund will be delivered through successive rounds and is linked to the long term leasing arrangement of Port Kembla.

So far, there have been two rounds of the PKCIF in which Council, community and other agencies have received funding to undertake studies and deliver changes across the suburb:

- Round one In 2016, 14 projects received funding.
- Round two in 2017, 11 projects received funding.

Some of the projects awarded as part of the PKCIF directly influence projects and actions within the Port Kembla 2505 Revitalisation Plan and have been included in this Implementation Plan.

The Port Kembla 2505 Revitalisation Plan establishes a benchmark for all aspects of decision making for Port Kembla, and should be used by policy makers, the development industry, the community and land owners to guide strategy and investment. This Plan is a tool to help applicants deliver projects across the suburb in alignment with the vision and actions outlined in this Plan.

For a list of all the PKCIF projects, please visit the NSW State Government website: www.nsw.gov.au

List of abbreviations (project leaders and partners)

Council Divisions

ESP	Environment Strategy Planning
CCED	Community Cultural + Economic
DAC	Development Assessment + Certification
PR	Property + Recreation
PD	Project Delivery
ISP	Infrastructure Strategy and Planning
F	Finance
LC	Library + Community Services
RE	Regulation + Enforcement
GI	Governance and Information
HR	Human Resources
CWS	City Works + Services

External Agencies

DPC	Department Premier Cabinet
PKCIF	Port Kembla Community Investment Fund
IBC	Illawarra Business Chamber
PKBC	Port Kembla Business Chamber
DW	Destination Wollongong
RMS	Roads and Maritime Services
DPE	Department of Planning and Environment
ST	Sydney Trains
OEH	Office of Environment and Heritage
EPA	Environmental Protection Authority
ILALC	Illawarra Local Aboriginal Lands Council

* Please note this is not an exclusive list and all partners may not be listed and additional partners or project leaders may emerge. Many actions within the Implementation Plan will involve community engagement and future consultation activities.

Glossary

Strategic Priority

H	High
M	Medium
L	Low

Timeframe

S	Short Term (up to 2 years)
M	Medium Term (2 - 5 years)
L	Long Term (5+ years)

PORT KEMBLA 2505 IMPLEMENTATION PLAN

01 - GOVERNANCE AND COORDINATION															
		Action	Description	Priority	Lead Team	Lead	Collaboration	Cost Estimate	Resourcing	Timeframe	Year 1 17/18	Year 2 18/19	Year 3 19/20	Year 4 20/21	Year 5 + 21/22
1.1		Port Kembla 2505 Revitalisation Implementation Agreement	Wollongong Council and NSW Department of Premier & Cabinet to jointly commit through a written agreement to deliver and resource the actions of the Implementation plan. This will include sourcing or providing funding for the actions and establishing the Port Kembla Action Group.	H	DPC	Department of Premier and Cabinet	Council, DPE, NSW Ports	N/A	Funded Operational staff time	S	✖	✓	✓	✓	✓
1.2		Port Kembla Place Management	Place Management will facilitate community activation projects, manage the delivery of Seed Funding Grants and the management of the Port Kembla Action Group. Facilitated by a Place Manager to undertake liaison with relevant stakeholders, help community apply for, distribute and deliver projects from seed funding in collaboration with the Action Group.	H	CCED	Wollongong City Council	Community, PKCCI, NHF	\$100,000 p/a over 10 years	Unfunded Subject to external funding PKCIF	S	✖	✓	✓	✓	✓
1.3		Port Kembla Action Group	The role of this group is to coordinate, monitor and be accountable for delivery of the Port Kembla 2505 Revitalisation Implementation Plan. The Port Kembla Action Group is to include representatives from each lead agency and major stakeholders / community to ensure it has input and engagement from end users as well as investment by those with the power and resources to enact the actions.	H	CCED	Wollongong City Council	Community, DPC, DPE, NSW Ports, IBC, RMS, PKCCI, NHF	N/A	Unfunded Subject to external funding PKCIF	S	✖	✓	✓	✓	✓
1.4		Seed Funding Grants	Managed by the Port Kembla Place Manager, Council Seed Grants process allows for a simplified mechanism to receive small grants for projects that align with the strategic direction of the Port Kembla Revitalisation plan. This will provide an ongoing mechanism for the community to apply for grants for smaller activation or community benefit projects.	H	CCED	Wollongong City Council	Community, PKCCI, NHF	\$100,000 p/a over 10 years	Unfunded Subject to external funding PKCIF	S	✖	✓	✓	✓	✓

02 - SUBURB WIDE ACTIONS															
		Action	Description	Priority	Delivery	Lead Agency	Collaboration	Cost Estimate	Resourcing	Timeframe	Year 1 17/18	Year 2 18/19	Year 3 19/20	Year 4 20/21	Year 5 + 21/22
2.1		Three Ports SEPP/Residential Port Kembla impact assessment and mitigation	Investigate options for management of land use conflict between the Port, Heavy industrial area, freight network and surrounding land uses into the future. Aim to minimise and mitigate noise and other environmental impacts on residential development to ensure efficient functioning of the port and industrial lands. Aligned with Regional Plan action 1.2.1	H	DPE	Department of Planning and Environment	Council, DPC, NSW Ports, EPA, Key Agencies	\$60,000	Funded External by PKCIF	S	✓	✖	✖	✖	✖
2.2		Future opportunities for Key Sites	Work with land owners across key sites to discuss future investment and development opportunities aligned with the vision and strategic direction of Port Kembla.	L	ESP	Wollongong City Council	Landowners, DPE	N/A	Separately Funded WCC	Ongoing	✓	✓	✓	✓	✓
2.3		LGA wide Housing Supply + Diversity Study	Ensure that the strategic direction for the growth of the town centre and suburb is included in the work of the LGA wide Housing Study, and is informed by the growth of the Port. Consider opportunities for affordable housing in the Town Centre.	H	ESP	Wollongong City Council	DPC, NSW Ports, EPA, Key Agencies	\$30,000	Separately Funded WCC	S	✓	✓	✖	✖	✖
2.4		LGA Wide Employment Lands Study	Ensure that the strategic direction for the growth of the town centre and suburb is included in the work of the LGA wide Employment Lands Study, and is informed by the growth and needs of the Port	H	DPE	Department of Planning and Environment	Council, DPC, NSW Ports, EPA, Key Agencies	\$30,000	Separately Funded WCC	S	✓	✓	✖	✖	✖
2.5		Port Kembla Surplus Industrial Land Activation Project	Port Kembla Surplus Industrial Land – precinct activation project. Activities include studies, investigations, infrastructure planning and legislative amendments to address key constraints preventing the release of surplus industrial land in Port Kembla for alternative employment generating uses.	H	DPE	Department of Planning and Environment	Council, EPA, Key Agencies	100,000	External Funding - PKCIF	S	✓	✖	✖	✖	✖

2.6		Urban Greening (LGA Wide)	Plan how to deliver the target for increasing tree canopy cover on priority streets to 20% by 2020. Ensure street upgrades, masterplans etc. deliver on the principles and objectives of the Urban Greening Strategy. Where possible, Urban Greening will be integrated into detailed design and master planning of key areas.	M	I+W	Wollongong City Council	RMS, land Owners	TBD	Separately Funded WCC	M	✓	✓	✓	✓	✓
2.7		Port Kembla Active Transport + Public Transport	Promote Public Transport use by prioritising improvement of access and wayfinding to Train Station and Bus Stops. Ensure the aims of the Draft Pedestrian Plan and Bike Plan are incorporated into the relevant masterplans for different precincts. Council to advocate for consistency between Train and Bus timetables.	M	I+W	Wollongong City Council	RMS, Sydney Trains, DPE	TBD	Unfunded	M	✖	✖	✓	✓	✖
2.8		Port Kembla Key Walking Connections Project	Establish new and strengthen existing walking connection to key destinations including the train station, east - west walking connections to between the Town Centre, beaches and surrounding residential areas. This will include footpaths, safe crossing points, lighting, urban greening, bike paths. (See precincts for specific locations)	M	CWS	Wollongong City Council	RMS, Sydney Trains, DPE	TBD	Unfunded	M	✖	✖	✓	✓	✖
2.9		Port Kembla Wayfinding: Concept and Strategy	Work closely with the local community to develop a strategy that explores creative ways to improve ease of access and orientation from outside and within Port Kembla. The strategy will be unique to Port Kembla and bring together the various wayfinding elements already in place and augment these to create a cohesive set of projects to be implemented. This work will be aligned with 2.8 above.	M	Design Consultant + CCED	Wollongong City Council	Community, PKCCI, NHF, Council	\$100,000	Unfunded	M	✖	✖	✓	✖	✖
2.10		Port Kembla Wayfinding: Delivery	Design, construct and install creative wayfinding solutions as specified in the Port Kembla Wayfinding Strategy and Concept. Explore opportunities to engage local artists and fabricators to collaborate with.	M	PD + CCED	Wollongong City Council	Community, PKBC	TBD	Unfunded	M	✖	✖	✖	✓	✖
2.11		LGA wide Cultural Tourism Study	Develop a cultural tourism strategy which draws on and celebrates aspects of the city's natural and built heritage, social history and cultural attributes through an inter-divisional working party. The strategy would also identify new celebrations and festivals which reference aspects of the City's capabilities, history and character.	M	CCED	Wollongong City Council	Community, PKCCI, NHF	\$60,000	Funded WCC 2017/18	S	✓	✓	✖	✖	✖
2.12		Port Kembla Tourism Development Plan - Destination Wollongong	The Tourism Development Plan for Port Kembla will focus on precinct activation and will assess public and public land for new or enhances tourism attractions.	M	DW	Destination Wollongong	Council, Community, PKCCI, NHF	\$32,000	Unfunded Subject to external funding	S	✓	✖	✖	✖	✖
2.13		Port Kembla: Heritage Interpretation and Public Art Coordination Project (Indigenous + European)	An audit of existing and current heritage interpretation and public art projects in Port Kembla in order to establish a strategic framework for their management, improvement and augmentation. The framework will ensure that art and interpretation across the suburb will be linked, accessible and carefully curated. This work will building on the Hill 60 heritage interpretation and public art projects and look at ways to connect public art across the suburb.	M	CCED	Wollongong City Council	Community incl. Local Artists and Indigenous Community	\$45,000	Unfunded	M	✖	✖	✓	✓	✖
2.14		Port Kembla Events Development Applications	Council to assist community to apply for blanket DA for festivals, markets, cultural celebrations in Wentworth Street; King George V; MM Beach; Port Kembla Pool. Key requirements and aims of events to be established and communicated by Council. Infrastructure Services to be supplied via action 7.11	H	CCED + ESP	Wollongong City Council	Community, PKCCI, NHF	\$20,000	Unfunded	S	✖	✓	✖	✖	✖
2.15		LGA wide Amenities Review and Audit	Aligned with the LGA wide Toilet Strategy to audit existing amenities across the suburb. This work will be used to inform any additional amenities in the future. Ensure existing masterplans align with the requirements of the strategy and input from PK 2505 consultation.	H	CCED	Wollongong City Council	Community	\$25,000	Separately Funded WCC	S	✓	✖	✖	✖	✖
2.16		Port Kembla Pilot Projects	Provide funding for a range of small pilot projects (<\$5,000 capital works) to build community capacity and deliver change in the public realm. Develop a criteria for assessing applications and evaluating outcomes.	M	CCED	Wollongong City Council	Community, PKCCI, NHF	\$100,000	Unfunded	M	✖	✖	✓	✓	✓
2.17		Deliver against the Disability Inclusion and Access Plan	Deliver accessible footpaths to key community infrastructure, including playgrounds and amenities in alignment with the DIAP.	H	ISP	Wollongong City Council	Community	\$550,000	Funded (WCC draft AP)	S	✖	✓	✓	✖	✖
2.18		Port Kembla Environmental Project	Report on heavy metal contaminants from industrial activity in Port Kembla – Environmental project	H	EPA	EPA	Council, Industry	\$44,000	Funded External Funding - PKCIF	S	✓	✓	✖	✖	✖

2.19		Sustainable Port Kembla	Upgrade of IHT properties in Port Kembla to deliver energy efficient, solar electricity generation and urban greening upgrades	H	IHT	IHT	Community, Industry, Council	\$300,000	Funded External Funding - PKCIF	S	✓	✓	✖	✖	✖
2.20		Port Kembla Sustainability	Continue to implement a range of environment and sustainability actions for Port Kembla guided by LGA wide Environmental strategies including: Environmental Sustainability Strategy 2022 Illawarra Biodiversity Strategy Illawarra Regional Food Strategy Dune Management Strategy Wollongong Waste and Resource Recover Strategy 2022	H	Wollongong City Council	Wollongong City Council	Council, Community, Business, EPA, Key Agencies	TBD	Part Funded Part Unfunded	Ongoing	✓	✓	✓	✓	✓

03 - PORT KEMBLA TOWN CENTRE															
		Action	Description	Priority	Delivery	Agency	Collaboration	Cost Estimate	Resourcing	Timeframe	Year 1 17/18	Year 2 18/19	Year 3 19/20	Year 4 20/21	Year 5 + 21/22
3.1		Façade Program Delivery	Council to continue to support successful applicants to deliver approved upgrades to their facades.	H	Land + Business Owners	Wollongong City Council	Community, IBC, PKBC	\$330,000	Funded External Funding - PKCIF	S	✓	✓	✖	✖	✖
3.2		Laneway activation projects	Continue to deliver attractive and activated laneways. An innovative project to deliver visible change, to activate the laneways through the introduction of art, colour and light.	H	Community	Community	Council, Business and Land Owners, PKCCI, NHF	\$15,000	Unfunded Subject to external funding	S	✓	✖	✓	✖	✖
3.3		Vacant Spaces activation project	Curate the activation of vacant shopfronts/tenancies and underutilised land within the Town Centre. E.g. to house temporary pop-ups, artworks etc.	H	CCED	Wollongong City Council	Business and Land Owners, PKCCI	\$100,000	Unfunded	S	✖	✓	✓	✖	✖
3.4		Wonder walls, Port Kembla	As funded through the PKCIF round 2. This precinct activation project includes the installation of 10 medium to large scale wall murals by acclaimed artists on Port Kembla buildings within the Wentworth Street town centre precinct.	M	Verb Syndicate	Our Community Project Inc.	Business and Land Owners, PKCCI	\$109,482	Funded External Funding - PKCIF	S	✖	✓	✓	✖	✖
3.5		Marketing and Business Development Strategy: Port Kembla Town Centre	Work with local land and business owners and Business Chamber to develop a strategy to help market the unique offer of the Town Centre to encourage new tenancies, offers and people to visit and experience all that Port has to offer.	M	PKCCI	PKCCI	Council, Community, IBC, Business Owners, Agencies	\$80,000	Unfunded	M	✖	✖	✓	✓	✓
3.6		Wentworth Street Heritage and Built Form Quality Project	Heritage and Conservation Area Listing Review and new DCP chapter. Amend LEP and develop a new DCP Chapter to ensure Heritage character is conserved and enhanced and quality built form outcomes in future development are achieved.	H	ESP	Wollongong City Council	Land Owners, OEH, DPE, PKCCI, Community	\$80,000	Unfunded	S	✖	✓	✓	✖	✖
3.7		Planning Control Amendments	Adding to the work undertaken in Action 3.6 Council to facilitate high-quality development, business activation and improve design outcomes by investigating amendments to planning controls to assist in sustainable land-uses, filling of vacancies and developments in the Town Centre. Any future amendments will be informed by actions 2.3 and 2.4.	M	ESP, DPE	Wollongong City Council	Community, IBC, PKCCI, Land Owners	\$50,000	Unfunded	M	✖	✖	✖	✓	✓
3.8		Wentworth Street Heritage Interpretation / Public Art Project	Engage with the local community to deliver a Heritage Interpretation and Public Art Project to celebrate the historical and cultural identity of Wentworth Street. Ensure the project aligned with the Strategic Framework developed through action 2.13	L	ESP	Wollongong City Council	Council, OEH, PKCCI, Community	\$120,000	Unfunded	M	✖	✖	✖	✓	✓
3.9		Town Centre Streetscape and Infrastructure upgrades	In consultation with the community, Council to engage an Architect to design and deliver streetscape improvements including appropriate canopy trees, lighting improvements, kerb blisters to increase footpath width, safer and easier crossing and shaded seated zones and free Wi-Fi. Align with UGS, action 2.6.	M	PD, CC+W	Wollongong City Council	Community, PKCCI, Land + Business Owners	\$500,000	Unfunded	M - L	✖	✖	✖	✖	✓
3.10		Port Kembla Town Centre Lighting strategy	Wentworth Street Lighting upgrade will improve safety, and create an atmosphere that encourages people to utilise the Town Centre at night. Council to consider 'playful' lighting options that are unique and appropriate to Wentworth Street.	M	Lighting Specialist	Wollongong City Council	Community, PKCCI, Land + Business Owners	\$70,000	Unfunded	M	✖	✖	✓	✓	✓

3.11		Improve Pedestrian Priority on Allan Street	Investigate options to slow traffic and establish clear, safe pedestrian crossing point on Allan Street connecting the car park, playground and Senior Citizens Centre	M	ISP	Wollongong City Council	Community, PKCCI, Land + Business Owners	\$80,000	Unfunded	M	✖	✖	✓	✓	✓
3.12		Town Centre Car parking upgrades	Council to upgrade and maintain the two existing off-street parking facilities on Allan Street. Upgrades to eastern car park is the priority to include tree maintenance, lighting, line painting and signage to car parking. Council to improve on-street car parking and establish appropriate timed parking.	H	CC+W	Wollongong City Council	Community, PKCCI, Land + Business Owners	\$140,000	Funded (WCC draft AP)	M	✖	✖	✓	✓	✖
3.13		Senior Citizens Club refurbishment	Maintenance and minor improvements to kitchen, installation of interpretive art and improvements to exterior lighting of facility	L	L+CS	Wollongong City Council	Community	TBD	TBD	Ongoing	✓	✓	✓	✓	✓
3.14		Town Square - Identification and Acquisition	Council to identify and acquire appropriate land within the Town Centre for the purpose of a Town Square for the community.	H	PR	Wollongong City Council	Community, PKCCI, Land + Business Owners	TBD	Unfunded	S	✖	✖	✓	✓	✓
3.15		Town Square - Design and Delivery	In collaboration with the community a concept design to be prepared for the Town Square.	M	Architect TBD	Wollongong City Council	Community, PKBC, Land + Business Owners	TBD	Unfunded	M	✖	✖	✖	✓	✓
3.16		Town Centre Community Hub Concept & Business Case	Develop business case and concept plan for the staged delivery of a consolidated Community Hub area to and improve community service provision in the Town Centre.	L	PR, L+CS	Wollongong City Council	Community, PKBC, Land + Business Owners	TBD	Unfunded	L	✖	✖	✖	✖	✓
3.17		Outdoor Dining Policy Review	With a focus on the Port Kembla Town Centre, and the strategic intent to activate the main street, review the Outdoor Dining Policy to identify levers to promote outdoor dining in Port Kembla. This review will consider fees, physical locations to support outdoor dining and the approvals process.	M	PR	Wollongong City Council	PKCCI, Business Owners	\$50,000	Unfunded	M	✖	✓	✖	✖	✖

04 - MILITARY ROAD SPINE															
		Action	Description	Priority	Delivery	Agency	Collaboration	Cost Estimate	Resourcing	Timeframe	Year 1 17/18	Year 2 18/19	Year 3 19/20	Year 4 20/21	Year 5+ 21/22
4.1		Greening of Military Road	Based on the principles and recommendations set out on the Urban Greening Strategy plant canopy trees along Military road to encourage walking between the Town Centre, King George and Pool and add colour and shade to the street.	M	I+ W	Wollongong City Council	RMS, land Owners	\$200,000	Unfunded	M	✖	✖	✖	✓	✓
4.2		Military Intersection upgrades	Council to work with RMS to create signalised, safe designated crossing points for pedestrians at this key intersection. Council to push for mechanisms to slow traffic, improve sight lines and encourage heavy vehicles to utilise Five Islands Road.	H	RMS	Wollongong City Council	RMS, DPE	\$260,000	Unfunded	L	✖	✖	✖	✓	✓
4.3		Military Road Upgrade: Design	Design to enable improved conditions for local traffic; pedestrian amenity; increased crossing opportunities; bike path. Collaborate with Wayfinding (2.8) and Urban Greening (2.16) strategies.	M	ISP	Wollongong City Council	RMS, DPE	\$60,000	Unfunded	L	✖	✖	✖	✖	✓
4.4		Military Road Upgrade: Delivery & Construction	Staged construction of Infrastructure improvements proposed in the Military Road Upgrade.	M	CC+W	Wollongong City Council	RMS, DPE	TBD	Unfunded	L	✖	✖	✖	✖	✖

05 - COASTAL AREAS															
		Action	Description	Priority	Delivery	Agency	Collaboration	Cost Estimate	Resourcing	Timeframe	Year 1 17/18	Year 2 18/19	Year 3 19/20	Year 4 20/21	Year 5+ 21/22
5.1		Port Kembla Conservation Management Plan & AHIP	Review and deliver a updated Conservation Management Plan and AHIP to cover MM Beach, Hill 60, Heritage Park and Port Kembla Beach. This will enable the delivery of the Hill 60 master plan and MM Beach master plan.	H	PD	Wollongong City Council	DPE, OEH, DPC, ILALC, Community	\$150,000	Funded (WCC draft AP)	S	✖	✓	✓	✖	✖

5.2		Hill 60: Master Plan Delivery	Continue to progress with the work outlined in the Hill 60 Masterplan (DATE). Ensure that the plan adapts to reflect the PK 2505 feedback and alignment with broader WCC strategies (i.e.. Urban Greening, Toilet Strategy etc.)	H	PD	Wollongong City Council	DPE, OEH, DPC, ILALC, Community	\$2,000,000	Part Funded Part Unfunded + External Funding - PKCIF	S - L	✓	✓	✓	✓	✓
5.3		Hill 60 Car Park Renewal	Design and construct renewal of Hill 60 car park	H	ISP	Wollongong City Council	ILAC, Community	\$210,000	Funded (WCC draft AP)	S	✖	✓	✓	✖	✖
5.4		Port Kembla Wetlands Project - Stage 1	Port Kembla Wetlands Rehabilitation- environmental project. Stage One activities include the rehabilitation of the Port Kembla Heritage Park pond and engagement of community volunteers in Green and Gold Bell Frog monitoring surveys across Port Kembla.	L	ATCV	ATCV	Council, DPE, OEH, DPC, ILALC, Community	\$31,000	External Funding - PKCIF	S	✓	✓	✖	✖	✖
5.5		Fisherman's Beach Access Ramp	Replace/ Upgrade Fisherman's Beach Access Ramp.	H	ISP	Wollongong City Council	Community	\$30,000	Funded (WCC draft AP)	S	✓	✓	✖	✖	✖
5.6		Port Kembla Coastal Areas: Hill 60: public art	Implement public art opportunities at Hill 60 Reserve	H	CCED	Wollongong City Council	Community	TBD	Part Funded (PKCIF) Part Unfunded	S-M	✓	✓	✓	✖	✖

06 - RECREATIONAL AREAS															
		Action	Description	Priority	Delivery	Agency	Collaboration	Cost Estimate	Resourcing	Timeframe	Year 1 17/18	Year 2 18/19	Year 3 19/20	Year 4 20/21	Year 5+ 21/22
6.1		Support Outdoor Events	Explore opportunities with the community for the hosting of events (big and small) across the suburb. Pool events, King George events could include movie nights, music shows etc. by providing access to infrastructure including lighting, power, amenities. Council to provide simple, easy-to-follow applications processes for community run events.	M	Community + CCED + PR	Wollongong City Council	Community	\$100,000	Unfunded	M	✖	✖	✖	✓	✓
6.2		Transformative Recreation Space	Council to work with the community to investigate a re-imagined youth centric space with things to do, see and enjoy. The spaces will be low cost but high impact to test a use to inform the King George V Masterplan.	H	Community + CCED + PR	Wollongong City Council	Community, Youth	\$150,000	Unfunded	S	✖	✖	✓	✓	✖
6.3		Expand public use of Port Kembla Surf Life Saving Club	Support for Surf Clubs to design and deliver upgrades to the facility and encourage the surf club to improve the offer and access to the public. Council to continue delivering against the Surf club Maintenance Strategy.	M	Surf Club + PR	Wollongong City Council	Community, ILALC	TBD	Unfunded	M	✓	✖	✖	✖	✖
6.4		Improve Safety and use of Port Kembla Surf Club Lower Carpark	Investigate opportunities to better utilise the carpark near the Surf Club to help activate the area and discourage anti-social behaviour by increasing passive surveillance .	M	PR, CC+W	Wollongong City Council	Community, ILALC, DPE	\$100,000	Unfunded	S	✖	✖	✓	✓	✓
6.5		King George V Recreation Concept Masterplan: Design	Concept Masterplan is to consider ways to deliver a high quality destination recreation space which caters to a range of formal sporting and passive recreational uses, including destination youth play; designed spaces for events; a range of other sporting facilities and supporting amenities. A permanent new Youth Space (action 5.3) will be included in the masterplan.	H	PR	Wollongong City Council	Community, Sporting Groups	\$80,000	Unfunded	M	✖	✖	✓	✓	✓
6.6		King George V Recreation Master Plan: Delivery	Detailed design and delivery of the Concept Masterplan. Depending on the findings of the design process, this could include a staged construction of the project.	M	PD	Wollongong City Council	Community, Sporting Groups	TBD	Unfunded	L	✖	✖	✖	✖	✓

07 - COOMADITCHIE LAGOON															
		Action	Description	Priority	Delivery	Agency	Collaboration	Cost Estimate	Resourcing	Timeframe	Year 1 17/18	Year 2 18/19	Year 3 19/20	Year 4 20/21	Year 5 + 21/22
7.1		Kemblawarra Community Hall maintenance	Council to continue to maintain the Hall facilities.	M	L+CS	Wollongong City Council	Coomaditchie	TBD	TBD	Ongoing	✓	✓	✓	✓	✓

7.2		Coomaditchie Cultural Events	Allocation of funds to support local events that bring the community together to celebrate the local indigenous culture through art, music and storytelling.	H	Community, CCED	Wollongong City Council	Coomaditchie, Community, ILALC	\$30,000	Unfunded	S	✖	✖	✓	✓	✓
7.3		Master Plan: Design	Design with the community to enable a diversity of recreational uses including picnics, walks, exercise, engagement with art and heritage interpretation. Important links to be established with Town Centre, Ngarabaan Trail, beaches and surrounding residential areas. This work would consider a future site specific Plan of Management and AHIP for these lands if required.	H	TBD	Wollongong City Council	Coomaditchie, Community, ILALC	\$100,000	Unfunded	S	✖	✖	✓	✓	✖
7.4		Master Plan Delivery/ Construction	Delivery of Master Plan elements/ actions.	M	PD	Wollongong City Council	Coomaditchie, Community, ILALC, Council, Architect	TBD	Unfunded	L	✖	✖	✖	✖	✖
7.5		Health Facilities Options and Recommendations Paper	Working with Coomaditchie, investigate opportunities to better incorporate health facilities to the Coomaditchie Kemblawarra Community Hall to support the local residents. Design of this facility would take place in line with actions 6.4 and 6.6	H	TBD	TBD	Coomaditchie, Community, DPE, NSW Health	\$50,000	Unfunded Subject to external funding	M	✖	✖	✖	✓	✓
7.6		Kemblawarra Community Hall Outdoor space: Design and Construction	Working with the local residents, and the Coomaditchie community to design the external areas to deliver natural elements, eating areas, shade and upgrade of the adjacent tennis courts to enable flexible use by a range of age groups; defined driveway and entry and associated car parking. Options to be considered during Master planning Process 7.3.	M	PR	Wollongong City Council	Coomaditchie, Community, ILALC	TBD	Unfunded	M - L	✖	✖	✖	✖	✓
7.7		Renewal of ILALC housing lands	Facilitate Partnerships between appropriate agencies, corporations and ILALC to investigate the potential for the renewal of ILALC housing lands	L	ILALC	Illawarra Local Aboriginal Lands Council	Council, Coomaditchie, Community, DPE	TBD	Unfunded	L	✖	✖	✖	✖	✖

